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Lunch with the creative Attali



The tasteless 3



Business Newspaper http://www.FT.com

### Crédit Lyonnais 'chairman seeks

Troubled state-owned bank Credit Lyonnais needs a recapitalisation of at least FFr9bn (\$1.7bn) from the French government to make the group fit for privatisation, chairman Jean Peyrelevade said. He said he was capable of preparing a sell-off within 18 months, but only on condition that the bank reinforced its equity to maintain its credit rating. Page 23; Fattening up for market, Page 25

further \$1.7bn

No concessions for Eurotunnel: Eurotunnel's plan to refinance its £9bn (\$14bn) debts, which will be outlined on Monday, will not include any concessions from the UK and French governments. Page 23

Single EU price for Aids drug: US pharmaceuticals company Merck is planning to change years of healthcare industry practice by giving its new Aids drug a single price across the European Union. Page 22

Denmark closes currency dealer: Denmark ordered the immediate closure of Scandez Capital Management, a British-run but Copenhagen-based company offering currency trading schemes to private investors across Europe. Page 22

EU minister backs rall freight freeways A plan for cross-border rail "freeways" in the European Union to entice freight transport off the roads was backed by EU transport minis-

VAI says Kvæerner papers were taken: Austrian engineering group VAI, which is embroiled in an industrial espionage row with Scandinavian rival Kvaerner, admitted that its employees had removed confidential documents from one of Kvaerner's UK subsidiaries. Page 23

Brussels agrees beef labelling scheme: The European Commission agreed a labelling scheme for beef, backed by a compulsory par port regime for all EU cattle, as part of a drive to restore credibility in the beef sector. Page 2

Polish poet wins Nobel Prize



Polish poet Wislawa Szymborska, 73, (left) has won this year's Nobel Prize for Literature. The award surprised observers, who had expected a novelist to win the \$1.12m award after Irish poet Seamus Heaney won last year's prize, A selection of 100 of

Szymborska's poems have been translated into English under the title View with a Grain of Sand. Page 19

WTO condemns Japan's whisky tax: The World Trade Organisation ruled that Japan's tax regime which favours local liquor over scotch whisky, amounted to unjustified discrimination. Japan returns fire, Page 4

Yeltsin says he is still in charge: Ailing Russian president Boris Yeltsin told Russians in a radio broadcast that he was still playing an active role in running the country despite preparing for heart surgery. Page 3

VW plans new plant for Brazil: Volkswagen, Europe's biggest carmaker, plans to invest more than DM1bn (\$658m) on a new olant in Brazil, Page 4

North Sea closures could cost £8.7bn: Decommissioning oil and gas platforms in the UK sector of the North Sea could cost £8.7bm (\$13.6bn), a study by industry consultants Wood Mackenzie shows, Page 9

Prudential reveals \$20m Tokyo fraud: Prudential Securities, stockbroking arm of Prudential insurance of the US, admitted to a Y2.2bn (\$20m) fraud by a Japanese former employee at its Tokyo branch. Page 23

Changes will narrow share price gap: The gap between bid and offer prices for large company shares will narrow by at least a quarter when order-driven trading on electronic screens is implemented in London next year, the London Stock Exchange predicted. Page 9

Japan and Taiwan in Islands talks: Taiwan and Japan will meet in Tokyo today in an effort to defuse an escalating row over sovereignty of the Diaoyu islands. Page 8

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Foreign Exchanges ...... 29 Gold Markets Equity Options . Managed Funds \_\_\_ 31-33 Strate information .... 34,35

# Brussels expected to recommend changes to create legal market | Olivetti to

FRIDAY OCTOBER 4 1996

# Airport slot trade may open up

By Michael Skapinker in London

The European Commission is expected to recommend that the buying and selling of airport take-off and landing slots. presently traded by airlines on a grey market, be legalised.

The move would be a boost for British Airways and American Airlines, which think this would be the best way for other US carriers to gain access to London's Heathrow airport. Airlines in the US have objected to the proposed alliance between BA and American on the grounds that the two carriers would dominate transatlantic traffic from

The Commission is expected to recommend changes to EU

slot regulations by the end of slots is legal provided no the year, EU officials say the money changes hands, Co-ordi-Commission is working towards "regularising existing practice" and establishing new rules for congested airports throughout the EU.

Airline executives say slots

frequently change hands for some financial consideration, although it is difficult to find out at what price. One London aviation lawyer said he knew of a pair of peak-hour Heathrow slots sold for \$1m. Airlines obtain slots at a

twice-yearly meeting hosted by the International Air Transport Association, which represents airlines worldwide. At the meetings, airlines put their demands to national slot coordinators and exchange slots with one another. Exchanging

nators keep trying to match airlines with slots after they return home.

Once an airline has received a slot, it has "grandfather rights" over it which means it can continue to use it the next year and can even use the slots to fly to a different desti-

Existing EU regulations, which dovetail with the IATA practice, came into force in 1993, but the Commission was told by ministers to monitor the effects and recommend any changes necessary.

The 1993 regulations accept Heathrow only 10 per cent of the principle of "grandfather" the slots allocated to new rights". Airlines lose their entrants were during the slots if they do not use them

The regulations attempted to assist new entrants to congested EU airports by creating pools slots generated by more efficient use of runways or from slots returned by airlines either voluntarily or under the "use-it-or-lose-it" rule. Half of the slots in the pool must be

allocated to new entrants to the airport, defined as those which have fewer than four slots a day. But the UK Civil Aviation

Authority last year found the slot pool had not led to an increase in airline competition. The CAA also said that at busier periods of the day when for at least 80 per cent of the most passengers wanted to fly.

The CAA rejected the idea of auctioning slots, saying this would favour larger airlines at the expense of independent carriers. EU Commission officials are believed to have reached a similar conclusion.

The Commission is looking at whether smaller airlines will need to be protected if buying and selling of slots is legalised and, if so, how. Other issues must be

resolved. If airlines are permitted to trade in slots, the slot value should appear on their balance sheets. US airlines that wish to enter Heathrow believe they should receive slots free as carriers allocated slots by national co-ordinators have not had to pay.

### **US** polls show Dole failing to advance on Clinton

By Jurek Martin in Washington

Three US national opinion polls published yesterday showed Republican presidential candidate Bob Dole trailing President Bill Clinton by up to 21 points, indicating a further worsening of his prospects for the coming poll.

Mr Dole last night left the campaign trail for his Florida apartment with two issues uppermost in his mind - a possible radical revision of his whole election strategy and preparation for Sunday night's critical TV debate with Mr Clinton.

The key decision is whether to write off the west, above all California, and the north-east and pour all resources into the remaining 30 or so states which, if he carries the majority, give him a mathematical chance of winning the election in November.

This choice is prompting sharp divisions in the Republican camp. Mr Jack Kemp, the vice-presidential candidate and a native Californian, is among those urging that the largest state cannot be aban-

Mr Newt Gingrich, the Speaker, is also openly concerned that such a decision could cost Republicans enough seats in the House that its current majority could be lost.

The Sunday night debate, the first of two between the heads of the respective tickets, is widely seen as Mr Dole's last chance to derail the Clinton bandwagon. Both candidates are spending most of the next three days in seclusion, boning up for the confrontation and practising with muck

Mr Dole has not been helped this week by Mr Clinton grabbing the headlines with the Middle East summit.

Although it produced no breakthrough, the president is given credit for trying, while Mr Dole has been criticised, even by some Republicans, for what came over as a vote catching intervention on the

Of the three new polls, the "rolling" CNN/USA Today survey, which had him closing to within nine points last week, now gives Mr Clinton 55 per cent, Mr Dole 34 per cent and Mr Ross Perot of the Reform Party 5 per cent. The split in the ICR Survey Research Group poll was 53-35-5, while

published by Reuters had Mr

P&O and Stena join up in bid to fight Eurotunnel

By Charles Batchelor in London

P&O and Stena Lines, the two largest operators of cross-Channel ferry services, are to merge their operations on the English Channel in order to fight off competition from

The two ferry companies will face sharp scrutiny from the competition authorities in the LIK and Brussels. But they believe their plan to reduce sailings, combine timetables and undertake joint marketing should obtain approval in time for the start of the spring 1997 tourist season.

Their announcement came two days after Eurotunnel, Anglo-French operator of the Channel tunnel link, reached a preliminary agreement with its bankers about a capital restructuring but the two events were not linked, the companies said. The markets welcomed the announcement; P&O's share price rose 20p to 645p while Stena's firmed

SKr2.20 to SKr34.20. The ferry operators have been suffering growing losses on their shorter English Channel routes following the tunnel's opening in May 1994 and the start of a fierce price war. Eurotunnel cut prices 50 per cent this year.

"Once the £12bn Eurotunnel was dumped into the ferry market it was clear there that of Louis Harris was would have to be rationalisation," Lord Sterling, P&O However, the latest poll | chairman, said. "The P&O Stena Line will have combined assets of £410m. It is David Continued on Page 22 against Goliath but history The other Washington, Page : shows that David can win.

CONTENTS

The company's three routes will be Dover to Calais where each partner has five ships Dover to Zeebrugge where P&O has three freight ferries,

and Newhaven to Dieppe,

where Stepa has one ve The two partners believe they can make an annual saving of £75m (\$117m) on total costs of £280m though there will be a one-off restructuring charge of £38m. Two ships will be taken off the Dover-Calais route by the end of the year, leading to the loss of up to 400 jobs, and more ships may be taken out later. A total of more than 1.000 of the two companies' 5.500 staff employed on

short-sea routes will be shed. The merged company will have about 45 per cent of the car and freight markets across the English Channel compared with Eurotunnel's 40 per cent. But the partners do not expect to be able to push through fare increases, merely get rid of some of the more extreme discounts, said Lord Sterling.

P&O will take a 60 per cent stake in the merged company reflecting the higher value of the ships and other assets it will put in, but voting control will be shared equally.

The proposal will be scrutinised by the UK's Office of Fair Trading and could be referred to the Monopolies & Mergers Commission. The European Commission will assess its impact on competition. Ferry operators were freed to discuss mergers in July.

No concessions on tunnel franchise, Page 23; Editorial Comment, Page 21; Lex, Page 22; London stocks, Page 40

### Breakthrough at Bosnia summit

Presidents Slobodan Milosevic of Serbia and Alija izetbegovic of Bosnia agreed to establish full diplomatic relations yesterday in a breakthrough at their first bilateral summit.

The agreement was mediated by French president Jacques Chirac who is pictured (centre) greeting Mr Milosevic (left) and Mr Izetbegovic. He used an official lunch to break the diplomatic impasse and achieve a landmark in a hitherto US-driven peace process.

Bosnia and Serb-led Yugoslavia are the last of the five countries that emerged from the rules of the communist federation to normalise their ties. Report, Page 2

# include PC division in \$790m asset sale

By Robert Graham in Milan

Olivetti. the information technology group, aims to raise L1.200bn (\$790m) in assets sales including its personal computer division and a stake in Omnitel, its

mobile telecoms subsidiary.

The sell-off is intended to reduce debt and avoid a fresh call for cash from disgruntled sharebolders.

Mr Roberto Colaninno, the new chief executive, said Olivetti would pull out of the personal computer market. Losses in PCs have been one of the biggest drains on Olivetti's finances. "This is our number one priority sale," Mr Colan-

Denying the self-offs represented a fire sale, he said he was pledged to preserve a slimmed Olivetti concentrating on telecoms. "This is not a liquidation strategy," said Mr Colaninno, who had previously been running Sogeff, a motor manufacturing group he founded 16 years ago.

Talks are already under way with Mannesmann to sell the German company an 8 per cent stake in Omnitel-Sistemi Radiocellulari (SR), the multinational consortium led by Olivetti. The consortium owns 70 per cent of Omnitel Telecomunicazioni Cellulari (TC), the mobile phone operating company set up in January.

The sale of the PC business would be concluded before the end of the year, he said, but declined to name potential buyers. A first-half loss of L15.6bn was recorded on PC sales of L1,000bn. Olivetti is producing less than 1m units a year - insufficient to enjoy economies of scale in the cut-throat computer market.

The Omnitel divestment was also scheduled for this year. according to Mr Colaniano. The 8 per cent stake in Omnitel-SR was bought last year from Lehman Brothers for L283bn but is now believed to be worth considerably more. The sale would reduce

> Continued on Page 22 Replacing PCs, Page 24 World stocks, Page 40

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# Milosevic and Izetbegovic in breakthrough at first bilateral summit

# Bosnia, Yugoslavia to establish ties

succeed in achieving what

Earlier, he had told west-

ern officials he feared a

backlash among Serbs if

Yugoslavia recognised Bos-

nia. But he defended his

subsequent decision to

recognise the Sarajevo gov-

ernment, a move that will

further marginalise the Bos-

nian Serb leaders who were

"It is in the interests of all

we have set out to do."

By Laura Silber in Paris

Presidents Slobodan Milosevic of Serbia and Alija Izetbegovic of Bosnia agreed to establish full diplomatic relations yesterday in a breakthrough at their first bilateral summit.

Bosnia and Serb-led Yugoslavia are the last of the five countries that emerged from the ruins of the communist federation to normalise

Under the agreement, mediated by French President Jacques Chirac, Yugoslavia agreed to respect the territorial integrity of Bosnia and Hercegovina, a edged the role of Mr Chirac,

country its forces initially who used an official lunch step closer to full rehabilita- and Bosnia-Hercegovina to fought to partition.

In return, Bosnia agreed to recognise the Federal Republic of Yugoslavia, comprising Serbia and Montenegro, as successor to the old communist state.

Mr Milosevic and Mr Alija Izetbegovic, a Moslem elected chairman last month of Bosnia's three-man presidency, agreed to exchange ambassadors as quickly as possible. They also vowed to respect the freedom of trade and transport, and allow visa-free entry by each oth-

er's nationals. Both leaders acknowl-

to break a diplomatic tion. "We have taken a cruimpasse and set up a new landmark in a hitherto USdriven peace process.

Announcing the agreement in the Elysée Palace, where the Balkan presidents signed the Dayton peace accords last December, Mr Chirac stressed his support for both countries. We want to see the full

reintegration of Yugoslavia into the international community, and a guarantee for the integrity of Bosnia and Hercegovina," he said. Mr Milosevic welcomed an

once his proxies. agreement which brings his cash-strapped country one the citizens of Yugoslavia

set behind us the period of confrontation and replace it cial step forward, toward with co-operation," he total stability in the region," he said. "I am declared. deeply convinced we will

Mr Izetbegovic was more reserved, cautioning: "We have signed the document, now we must now implement it." A western diplomat noted that no date had been set for the exchange of ambassadors. Until yesterday, Mr Milos-

evic had refused to establish full diplomatic ties until the Moslem-led Bosnian government dropped its suit before the International Court of Justice in The Hague over

A crucial clause in the seven-point agreement says both parties will refrain "from any political and legal acts that do not contribute to the development of friendly relations and co-operation".

Yugoslav officials were confident this formula committed Bosnia to dropping its suit; western diplomats said this was not certain.

In a gesture of respect for the integrity of Bosnia, Mr Milosevic agreed to despaich a senior Serbian official to tomorrow's inaugural ceremony of Bosnia's new presidency and the 42-seat House of Representatives.

# begins Maastricht 2 hard sell

But the Irish are playing down summit expectations, writes Lionel Barber

The Irish are great improvisers, but they will need all their inventiveness to extract success from tomorrow's European summit in Dublin.

The one-day meeting of EU leaders is supposed to inject urgency into the slow-moving intergovernmental conference (IGC) to review the Maastricht treaty. But the Irish presidency, bounced like everyone else into staging a mid-term summit by an over-enthusiastic President Jacques Chirac of France, is playing down expectations.

"Do not expect any agreements," said Mr John Bruton, prime minister, after holding pre-summit talks on Wednesday with Chancellor Helmut Kohl of Germany.

The Maastricht 2 conference was orginally billed as a historic opportunity to shape Europe's future in the 21st century, but the reality so far has been more prosaic. The special representatives of the 15 EU member states have spent the first six months circling each other warily; serious negotiations have barely begun.

Mr Noel Dorr, the methodical Irish diplomat who is chairing the IGC talks, likens his task to painting an intricate picture. By mid-December a rough outline should emerge, in the shape of a draft treaty text at the Dublin 2 summit. Then it will be up to the Dutch -"the old masters", quipped one Irish diplomat - to complete the painting by the appointed date in mid-1997 at

the Amsterdam summit. Two questions loom large on the canvas. The first is whether to anticipate the in foreign policy, but it could impact of economic and monetary union and enlargement to eastern Europe and order a radical overhaul of decision-making and institutions. Reforms would include an end to unanimity in foreign policy, more qualified majority voting, a reduction in the size of the 20-strong European Commission, and a commitment to more flexibility which would allow countries to opt in or out of common policies.

By Caroline Southey

yesterday agreed an ambi-

tious labelling scheme for

beef, backed by a compui-

sory passport regime for all

EU cattle as part of a drive

to restore credibility in the

Mr Franz Fischier, Euro-

pean commissioner for agri-

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Muddy waters: Chancellor Kohl sees the possibility of a Maastricht 3 conference, President Chirac backs a stripped-down IGC, while John Major has little room for manoeuvre

### France and Italy repair their bruised relations

France and Italy last night mended fences in the row over President Jacques Chirac's remarks questioning the Italian economy's fitness for the single European currency, writes Our Foreign Staff. The

rapprochement at a summit in Naples improved prospects for a harmonious meeting of EU leaders tomorrow in Duhlin devoted to the intergovernmental conference to review the Maastricht treaty.

The sluggish pace of the IGC has aroused concern, particularly in France, which is determined to wrap up the conference well in advance of the March 1998 parliamentary

The fear in Paris is that anti-Meastricht sentiment could surface, fuelled by populist opposition to the single currency.

A spokesman for Mr Chirac said he hoped the Dublin summit would allow the IGC to be concluded in mid-1997 at the Amsterdam summit. He hoped that leaders would agree on "a list of issues and solutions" to give foreign ministers a mission in the

High-level diplomatic contacts continued in European capitals yesterday, with activity centring on Paris, Mr Malcolm Rifkind, UK foreign secretary, held talks with Mr Hervé de Charette, French foreign minister. Both sides stressed their

commitment to strengthening the role of national parliaments and subsidiarity in EU decision-making.

themes, but it is fraught with risk. It could smooth the way for activist-minded countries such as Britain and France to take the lead also undermine the EU's col-

idarity. "An awful lot more work needs to be done on the practical implications of flexibility," says a UK official.

lective voice and weaken sol-

The second IGC challenge is how to carry out any changes without damaging the interests and rights of the existing members of the EU club. The issue here is the relationship between the smaller countries such as Flexibility could emerge as the Benelux, Ireland, and

were long overdue and were

sumer confidence in beef.

seriously damaged by the

BSE [bovine spongiform

would have seen the huge

drop in beef consumption

which resulted from the

scare if this identification

and labelling system had

been in operation prior to

the BSE crisis," Mr Fischler

voluntary labelling scheme

for beef and beef products

which member states will

have to manage. Labels

could carry information on

By Neil Buckley in Brussels

The European Commission is being

urged to take radical action to cut

tobacco consumption to protect public

health, including banning cigarette

vending machines and allowing only

plain white "generic" packaging for

A committee of experts appointed by

the Commission as part of its "Europe

Against Cancer" programme presented

the recommendations yesterday to Mr

Padraig Flynn, social policy commis-

sioner, at a conference on tobacco in

Mr Flynn stressed the European

The proposals include a

"It is unlikely that we

encephalopathy] crisis".

The European Commission aimed at "rebuilding con-

added.

cigarettes.

health in Helsinki.

proportionate share of votes. and the larger countries such as Britain. France and Germany, which want to take greater account of size and population.

There is no consensus on either point. Indeed, since the summer holidays the waters have become mud-

France has pressed for a stripped-down IGC and an early conclusion on the grounds that Emu is the defining force in EU integration. Chancellor Kohl floated the idea this week of a Maastricht 3 conference should the IGC fail to achieve adequate results. Meanwhile, the Dutch have raised

Brussels agrees beef 'passport' scheme

sex, method of fattening,

where fattening and slaugh-

tering took place, date of

slaughter, length of time

beef was hung, and methods

used to de-hone and cut the

system for animals. Mr

Fischler has proposed ear

tags and passports for all EU

cattle. In addition, all infor-

mation about the movement

of animals will have to be

fed into data bases set up by

likely to face resistance from

some member states, notably

Austria and Germany, which

want a compulsory scheme.

industry.

Action urged to cut smoking

trol a "courageous act".

smoking, calling President Bill Clin-

ton's recent initiatives on tobacco con-

Even if only some of the ideas were

turned into legislative proposals by the

Commission, they would represent a

significant assault on the tobacco

tobacco consumption should be the

EU's "top health priority" until the

year 2000. Their ideas include reduc-

tions in nicotine and tar levels, more

prominent health warnings, and dis-

playing on each cigarette packet a free-

phone number where smokers can carefully".

The experts recommend cutting

The labelling proposals are

each member state.

To ensure a rapid tracing

culture, said the measures member state or region -

the animal's place of birth - Beef consumption in Ger-

The charitable explanation is that EU leaders are suffering an attack of nerves before the serious bargaining starts. Jitters about the timetable

are understandable because of the timing of the UK general election, to be held by next May at the latest. The British conservative government under Mr John Major has little room for manoeuvre before the election, and perhaps not much more afterwards. A future Labour government would struggle to conclude negotiations within six weeks of taking office.

A more suspicious line of one of the IGC's chief Portugal, which have a dis-doubts about concluding the argument runs along the

many has suffered the steep-

est falls during the six-

the union remains 17 per

cent down on last year's lev-

eis. The Commission's label-

elled on the system in

Austria, the only EU mem-

ber state to provide consum-

ers with detailed informa-

tion on the origins of meat

EU officials said a compul-

sory EU-wide system would

create huge administrative

burdens. "Special control

bodies would have to be set

up, and it would be difficult

to manage technically. We

believe it is better to leave

the management up to diplomat said.

Union's determination to act against receive health information. Only

and meat products.

ling scheme is partly mod-

Beef consumption across

month-old BSE crisis.

lines that many countries, especially those in the poorer southern states, are at best ambivalent about enlarging the EU to central and eastern Europe. A delay in the IGC or a modest outcome could suit those favouring the status quo built on an unreformed Common Agricultural Policy and generous regional aid.

Tomorrow's summit could usefully clear the air. By insisting on the priority of a reformed EU capable of expanding to eastern Europe, EU leaders would signal that they intend to keep their ambitions high and not be diverted from the present timetable between

This timetable includes wrapping up the IGC (mid-1997); opening enlargement negotiations (early 1998); selecting candidates for Emu (spring 1998); beginning new negotiations on a new EU budget (mid-1998); launching the single currency (January 1999); and reaching agreement on reforms of the Common Agricultural Policy and regional aid (around 2000).

The final task of the IGC is to repair the original Maastricht treaty, which almost crumbled after the Danes voted No in a referendum in June 1992. Although Masstricht was eventually ratified in November 1993, the Danish rejection exposed public unease about deeper political integration and remote decision-making.

Contrite political leaders have promised to make amends in Maastricht 2. Their watchwords are openness, transparency, and subsidiarity (the code for limiting Brussels' interference and devolving decisions to the lowest appropriate national or regional level). Other promises cover a new "citizens' Europe" with new treaty language on the environment, employment and, most likely, fundamental human rights.

British officials are asking hard questions about how these promises will translate into practical results, but the majority view is that more needs to be done to "market" Maastricht 2. The hard sell starts tomorrow in Dublin.

industry," an EU official

The Commission is confi-

dent that once a few member

states start using labels, oth-

ers will follow. "Market forces will decide," the EU

The EU meat and process

ing industry has backed a

Some member states are

expected to resist the animal

registration scheme, particu-

larly those with sophisti-

cated regimes already in

the proposals will raise seri-

ous technical problems; they

will want to ensure disrup-

tion to what they have is

kept to a minimum." an EU

generic "white" packaging should be

Cigarette machines should be with-

drawn to prevent children from using

ally banned at work and in public

The committee also wants the EU to

Mr Flynn urged member states to

adopt the Commission's proposal for an

EU-wide advertising ban on tobacco.

He welcomed the experts' recommen-

dations, promising to "consider them

them, while smoking should be gener-

follow a policy of tax increases on ciga-

permitted for cigarettes, they add.

places, except in designated areas.

rettes to discourage smoking.

official declared.

voluntary scheme.

said.

# **Ministers** back EU rail freight

Rv Caroline Southey

freeways

A plan to cut traffic congestion in the European Union by setting up crossborder rail "freeways" to entice freight transport off the roads has won the backing of European transport

Eleven EU countries agreed to a plan spearheaded by Mr Neil Kinnock, European transport commissioner, to draw up two models for rail services tailor-made for freight.

The services would include arranging rail corridors which would give freight priority over passenger services, and a single pricing system enabling freight operators to buy one ticket, and pay one rate, for a journey across more than one member state.

"The infrastructure is all there. This does not require legislation or investment. All it needs is co-operation between member states," said an EU official.

Experts from the Commission and the member states will present models for the two lines - one running from Sweden to Italy, the other from the Netherlands into eastern Europe ministers in December.

Mr Kinnock hopes to have the corridors set up by 1997. Mr John Watts, the UK rail minister, said: "Freight freeways could encourage more freight traffic to use rail. That in turn could offer a fresh incentive to freight hauliers.

The initiative is part of a desperate drive to tackle a decline in the EU's rail services, and chronic, and growing, road congestion.

Rail's share of the freight market, currently 16 per cent, has fallen steadily over the past 25 years despite growth of 70 per cent in the

Freight operators have turned their backs on rail because services can be slow and inefficient. Freight travels at an average speed of 15km an hour across the Union, mainly because freight trains are forced to give priority to passenger ervices

Other factors hampering efficient cross-border services include incompatible signalling systems and the insistence by some countries that crews have to change once the train has crossed a border. "The aim is to integrate

what were traditionally national rail networks. Integration between major trading partners makes economic sense," said the EU official

The "freeways" plan emerged from Mr Kinnock's broader and more controversial strategy to revitalise the EU's railways. The proposals, aimed at

making rail services more competitive, include introducing market forces into domestic passenger transport, reducing the debts of rail companies, and splitting infrastructure from transport services into separate business units.

The transport ministers all agreed with the need to shift traffic from road to rail, but a number balked at Mr Kinnock's restructuring propos-

France, Spain, Italy, Belgium and Portugal questioned the economic and social value of splitting national companies, while others, such as Germany. warned against forcing the pace of reform

EUROPEAN NEWS DIGEST

# Italy seeks Iri debt delay

Italy has asked for a one-year extension on the terms of a 1993 agreement to reduce the debt of the Iri industrial holding, Mr Karel Van Miert, the EU competition commissioner said yesterday. He added, however, that only a six-month delay was possible "because we want to ensure that the privatisations are done quickly Under the existing accord between Italy and the

European Commission, Irl must cut its debt to below L5,000bn (\$3.3bn) by the end of this year. Mr Van Miert told a briefing in Rome said he would recommend that Brussels grant Italy a six-month extension. He had said last month that an extension would be needed because of hitches in Italy's

privatisation programme that have delayed the sale of the Iri-controlled telecoms holding Stet. Irl's net debt at the end of 1995 was L22,456bn. Stet is due for sale next February or March and the group will probably also have to sell off its motorway toll group Autostrade to meet the Commission's terms. Reuter, Rome

### Nato called back to basics

Nato is paying too much attention to "high policy" and neglecting "bread and butter issues", such as defence budgets and industrial co-operation, according to the UK ambassador to the alliance, Sir John Goulden.

"Nato cannot live by high policy alone," he warned the Royal United Services Institute in London yesterday. He named Bosnia, the admission of new members from central and eastern Europe, and the forging of a "European identity" as topics which were "grabbing too much of Nato's attention", at the expense of less glamorous but longer-term problems.

Sir John listed five issues he felt needed more attention: shrinking defence budgets; inequality of effort between allies; reform of the Nato bureaucracy, co-operation on arms production; and "the debate about our long-term direction". On arms co-operation, Sir John pointed to the 'huge disparity" between Europe and the US in the size of both their defence companies and their research Edward Mortimer, London

### Clearing road for car claims

Legislation to help people make insurance claims after being involved in a car accident abroad is being drafted by the European Commission.

Under the existing Green Card system, which covers EU motorists travelling across borders, the French victim of an accident caused by an Italian driver in France is easily compensated. However, if the victim in the same accident is the Italian, it will take a long time and substantial paper work before he or she receives compensation.

The problem is that many insurance companies are not represented in other EU countries, forcing victims from other member states to take their claims back to the country of origin, where different languages and practices complicate what should be a straightforward procedure. The new proposals are likely to oblige insurance

companies to appoint an agent in all 14 other EU countries. Each member state would have to supply the relevant authorities in other member states with a list of Emma Tucker, Brussels

### French doctors call for strike French doctors have threatened to stop work on October 17 and leave their telephones off the hook for one night next Thursday in protest at plans to cut medical spending

to trim the losses of the state welfare system. Three unions claiming to represent two thirds of the country's doctors called for the October 17 stoppage, which would coincide with a public sector strike against the government's austerity drive. The conservative government is trying to rein in soaring medical spending.

"This is a warning: we're being attacked from all sides and we're fed up," said Dr Dinorino Caberera, head of the Union of Independent Doctors. To avoid leaving patients unattended, calls to practitioners on night duty would be transferred to emergency services.

### Turkish prison protest

More than 75 prisoners in two high-security prisons in Turkey's southeastern Erzurum province began an indefinite hunger strike in protest at conditions, the Anatolian news agency said yesterday. They are demanding the government fulfil commitments made in July after 12 leftwing prisoners starved themselves to death in a demand for better treatment and access to their families and lawyers.

Pro-Kurdish activists said members of the rebel Kurdistan Workers party (PKK), who five days ago began a limited hunger strike at Canakkale, have decided to continue the strike indefinitely. The reason is the death of PKK members during a riot in high-security Divarbakir

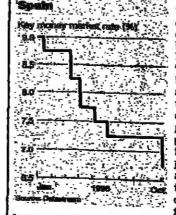
### Russian miners end stoppage

Coalminers in northern Russia's Vorkuta region halted a strike yesterday after receiving some back wages; but union leaders warned of a nationwide stoppage unless all wages were paid, the Itar-Tass news agency reported. Miners ended the local strike, which began on Tuesday, after the authorities provided enough money to pay wages for May and part of June. Union leaders are demanding President Boris Yeltsin

make good election campaign promises this summer to make up unpaid wages and improve conditions.

**ECONOMIC WATCH** 

### Spain cuts benchmark rate



The Bank of Spain gave its blessing yesterday to the centre-right government's draft budget, cutting its benchmark interest rate by half a point to 6.75 per cent. The move by the central . bank at its regular securities repurchase tender was widely expected. It followed pressure from the government, which argued

it had "done its lob" by presenting a tight budget aimed at meeting the for the European single currency deficit target. The finance ministry said the lower rate should help stimulate economic growth and job

creation, easing the burden of public debt-servicing charges. It described the change as "a reflection of market confidence in the combination of deregulation, budget and monetary policies". It was the sixth successive cut this year, and marks a two-point reduction in the rate since March David White, Madrid

■ Danish unemployment fell to a seasonally-adjusted 8.9 per cent in August from a revised 9 per cent in July, Denmark's Central Statistics Bureau said. Unadjusted unemployment rose to 8.9 per cent (8.7 per cent in July). Finland's trade surplus in June was FM5.82bn (\$1.28bn) down from FM6.58bn a year earlier, the National Board of Customs said. June exports fell 7 per cent; imports fell 4

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but not hearts

Rumours of an early election

still rife, reports David Buchan

MOAT OCTOBER

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September 1

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Indeed, Wednesday's mas-The state of the s sive 464-100 vote in favour The state of the s of the premier and his poli-cies has done nothing to stamp out a rumour that President Jacques Chirac back to basics might call an early parliamentary election to end the impasse between the prime

minister and his majority. The rumour is probably false, but stems from the leadership of the UDF federation. which is the Gaullist premier's junior coalition partner. This week it told its troops to be ready for a snap poll.

sense, France's ruling cen-

tre-right coalition has given

Mr Alain Juppe, the prime

minister, Its "confidence"

but evidently not its heart.

The confidence vote, the size of which simply reflects the arithmetic of enormous conservative gains in the 1993 election, has not ended the preference of many backbenchers for criticising Mr Juppé's policies rather than to sell them to the electorate.

His predecessor, Mr Edouard Balledur, voted for Mr Juppe on Wednesday night but was out yesterday calling for the government to find "a new way" to implement its goals, "perhaps" by more tax cuts.

"Balladurians" among the RPR Gaullists and a larger number within the UDF have complained that Mr Juppe has ignored their views on economic policy. while bothering them with unwanted proposals on a new anti-racist law and

in a formal parliamentary reform of the electoral sys-

. Erench prime ministers, however, gain nothing if they win their parliament's confidence only to lose their president's support and thus their jobs. The problem is far worse, ironically, when president and premier are of the same political colour.

The Gaullist Mr Balladur had it easy under Socialist President François Mitterrand, as the latter had no option but to accept the personal choice of his political opponents because they held the majority. By contrast, Mr Chirac is in theory quite free to pick a successor to Mr Juppé.

So far there is no sign of the president abandoning Mr Juppe. Mr Chirac prizes loyalty, especially when reciprocated by Mr Juppé for 20 years.

But no French premier has ever lasted out a president's full seven-year term, and there will come a cold-blooded moment when Mr Juppé will be asked - at this rate he may even request it himself - to go.

If elections were held early, maybe next spring, it is likely Mr Juppe would still lead the centre-right into them. He would lose seats to the opposition Socialists and Communists, but on present trends still keep a majority.

That would be an interest ing, if unusual, way for a French president to settle an impasse - changing the majority instead of the

# Date for arms agency is set

arms agency on November 12 at a meeting of their defence ministers, with the UK and Italy possibly coming in as founder-members to give the agency a wider European dimension from the start, writes David Buchan.

Mr Jean-Yves Helmer, France's chief of defence procurement, said yesterday Paris and Bonn would go abead with their initiative anyway, because of the part the agency will play in the review of Franco-German armaments programming that Chancellor Helmut Kohl and President Jacques Chirac want completed by the end of the year.

But the UK and Italy have recently asked to join the agency, and we would like them in soon," Mr Helmer said. "We then hope the agency can formally become in 1997 an organ of the Western European Union defence organisation."

The UK has always resisted French calls for a "European preference" in arms-buying, similar to the Common Agricultural Policy in food. But Mr Helmer said

France and Germany intend the UK now seemed ready to to set up their planned joint give "priority to the European defence-industrial base", which would be a guiding principle of the new arms agency.

He indicated the UK had

showed its good intentions by recently awarding a cruise missile contract to a Franco-British consortium over a rival US offer and by buying some Aérospatiale helicopters.

France believes the agency should first tackle new arms co-operation projects and only take over responsibility for existing programmes later. Effective membership of the new agency would be linked to participation in a

new arms programme. Britain hopes to gain its "entry ticket" by joining the Franco-German programme for a new armoured vehicle. which the three countries are now negotiating.

Mr Helmer conceded successive defence budget cuts by France and Germany had rocked the two countries' joint programmes, but claimed Paris and Bonn were now co-ordinating defence cuts and had reached accord on the Franco-German Tigre helicopter.

### **NEWS:** EUROPE

President's radio speech attempts to dispel worries about his physical and political health

# Yeltsin insists he is still in charge

By John Thornhill in Moscow

Mr Boris Yeltsin, Russia's ailing president, yesterday told his countrymen it was too early to take his portrait off their walls. saying he was still playing an active role in running the country despite preparing for heart sur-

in an attempt to dispel fears that his political star had waned, Mr Yeltsin made a six-minute speech on the radio insisting that he was following developments closely helped by a strengthened team in the government and presidential

Speaking in a steady voice, the since the former general concluded some dissension between the two meeting also gave the impression he accused of exploiting his illness to indulge in "petty intrigues".

But Mr Yeltsin, who is likely to continue to be confined to Moscow's Central Clinical Hospital for at least nine more weeks, conceded that preparations for his heart by-pass operation were consuming a lot of time. Presidential aides have suggested Mr Yeltsin can only work for up to three hours a day.

In a comparative burst of activity yesterday, Mr Yeltsin also met Mr Alexander Lebed, his national security adviser, for the first time

president also lashed out at those a peace agreement with the Chechen rebels. He praised his efforts to bring peace to the region.

On Wednesday, Mr Lebed had been booed by nationalists in parliament for "capitulating" to the Chechen separatists, thus raising doubts about Russia's commitment to the peace agreement.

"The most important thing is that bloodshed has been stopped. But it is too early to relax and feel comfortable," Mr Yeltsin said. Chechen rebel leaders visited Moscow yesterday to pursue further peace

However, there appeared to be

Russian politicians over Mr Yelt-Lebed's predecessor and rival, Mr Yuri Baturin, to review senior military appointments - a responsibility previously viewed as Mr

The presidential press service reported that Mr Lebed was unhappy with the decision but that the president had told him there were no grounds to raise the issue of resigning over the appointment. Mr Lebed's press officials denied he had offered to resign at all during the 28-minute meeting.

Brief television footage of the

of a somewhat frosty atmosphere sin's decision to appoint Mr between the two men, as each avoided the other's gaze. Mr Yeltsin, who for days has met

only his closest advisers, also met General Igor Rodionov, his defence minister, to discuss how to ease the growing tensions in the military, which has been demoralised by the conflict in Chechnya and delays in paying wages.

"I will follow this matter especially closely," Mr Yeltsin said. "Both officers and men should consider service to be honourable and prestigious, and we will make this

# Russian gas giant looks two ways at once

Gazprom is trying to woo international investors at the same giant gas monopoly locked in a ferocious dispute with the government over an outstanding tax bill the world, encouraging

In conjunction with the of Rbs15,000hn (\$2.8hn), faces International Monetary tricky presentational Fund, the government has drawn up a programme to When it comes to haggling over its tax arrears, Gazraise Rbs40,000bn of extra prom pleads poverty, claimrevenue by the end of the year. Late-paying companies, ing it is short of cash and owed almost Rbs50,000bn by such as Gazprom, top the late-paying customers -

including many government tial targets. institutions. But, next week, Gazprom will start an investor "road show" in London and New York in an attempt to raise up to \$500m by selling up to 1.5 per cent of its equity to international fund managers. In these presentations it is more likely to emphasise its fabulous wealth-generat-

ing potential. With a third of the world's proven gas reserves, Gazprom has a book value estimated at \$66bn. If stock market investors were ever to attach the same value to those reserves as they do Exxon's, the company could be worth more than all the companies listed on the London stock exchange.

The two faces of Gazprom were on view this week. At a press conference for selected Russian journalists, Mr Rem Vyakhirev, Gazprom's chairman, berated the government for recent aggressive action against the company to recover outstanding tax.

Up until now Gazprom has seemingly been sheitered from paying its fair share of taxes thanks to its intimate links with the government. Mr Victor Chernomyrdin, the prime minister, is the former head of the company As soon as western media picked up the story, how-

ever, Gazprom immediately played down its significance. It explained that local tax authorities had imposed temporary liens over subsidiary company assets on three occasions to force them into settling their bills, but the sums of money were small.

The latest incident occurred last month when a regional tax authority in western Siberia imposed a lien on Rhs76.3bn of Urengoigazprom's assets in respect of overdue taxes. It is a common tactic for the tax police to freeze assets to scare companies into paying, but the disputes are normally settled in a matter of weeks.

There is no doubt though. that the pressure is mounting on Gazprom to contribute more to the federal coffers in light of the government's higher-thanforecast budget deficit.

# time as fending off huge tax claims, writes John Thornhill

Gazprom government's list of poten-

Mr Yegor Gaidar, the former prime minister, says the government must pursue the 80 biggest corporate tax debtors more aggressively if it is to keep its budget deficit under control. If the government is signalling a more aggressive approach towards Gazprom, "it would be the best possible news". Moreover, the interna-

tional financial institutions suggest there is scope to raise far more tax from the energy sector, which forms

1st her Total gas output (on bn) 559.5 579.9 291.4 Oil and condensate production (1900 t) 8.635.0 4,403,3 Resources (cm by) 635.0 648.1 340.7 Gas exports 117.4 128.3 62.4 Total investment (Abs bn) 22,931,5 22,000.0 12,137.2 the backbone of the econ-

omy. Mr Vladimir Konovolay, chief economist at the customers as Moscow office of the World Bank, says: "There is a clear argument for the energy sector to contribute more to the budget. The onus must be on Gazprom to go after people who owe it money." Gazprom, though, is

becoming increasingly vocal cious anti-inflationary policy in its defence and is trying has resulted in some of the to press its case in parlia-

ment, arguing it does not

Russian companies, Gazprom is suffering from an acute short-term cash squeeze and has been unable to pay some of its workers for three months. The government's fero-

want to cut off late-paying

approaches. Like almost all

banks and companies to sit on their money for as long as possible before settling their bills. Gazprom has effectively

been subsidising huge swathes of Russian industry, as well as many schools, hospitals and defence plants. As much as 68 per cent of its nominal revenue is in the form of barter trade. Mrs Yevgenia Selikhova, a

Gazprom adviser, says: "Gazprom believes that if the government gets involved in the resolution of the problem of delayed payments, this may expedite the settlement of Gazprom's tax liabilities."

The Russian government accepts the need for a radical overhaul of its tax regime and is developing a highest real interest rates in more rational tax code. More

shifted on to individual Russians - despite the obvious political problems.

The fracas over Gazprom's tax bill is unlikely to derail next week's share offering. "This is a share issue which no serious investor in emerging markets can afford to ignore," says a director of one large western fund management group. "Provided they price it correctly it should be easily over subscribed."

The Russian government will also welcome a successful share placement. Opening the company's shareholder base to foreign investors will inevitably raise demands for greater transparency.

Gazprom is already aiming to issue a fully audited income statement next summer. That will only make it easier for the government to

### SEE US AT VOICE EUROPE 96 8-10 OCTOBER 1996. OLYMPIA 2, STAND 24, GROUND FLOOR Heather charms eds of men very day 元子 到了小 古李宇直在其美 attractive telephone manners. Scotland offers So why not find out more today? Give us a call, She's everything you're looking tot. She's friendly. we'll send you a free copy of our Scotland Calling. a loval. Sexible and highly skilled workforce. approachable and persuasive and she has a distinctive Scottish voice which reciates warmth a world class telecommunications and support tape which will give you a flavour of what Scotland has to offer your business, and importantly) generates business. infrastructure and highly competitive costs. Add to that a viide range of desirable properties irresistible voices like Heather's have helped and financies assistance and the deal starts to household names such as Direct Line. Abbey look very attractive. What's more, Locate in 0500 666 123 National, IBM, British Altways and the BBC to establish major căii centre operations in Spotland. Scotland can provide all the advice and help you. WWW: http://www.scotent.co.uk/ need to bring your call centre to Scotland. Of course, there's more to Scotland than LOCATE IN SCOTLAND It's the people that make Scotland work

Locate in Scotland, London Office, 17/19 Cockspur Street, London SW1Y 5BL, Munich Office, Amulfstrasse 27, 80335 München, Germany, Telephone 069 59047 130,

### GENERAL PROCUREMENT NOTICE PROCUREMENT OF PRODUCTS AND SERVICES

UNDER JAPANESE GRANT AID FOR ECONOMIC STRUCTURAL ADJUSTMENT OF THE KINGDOM OF CAMBODIA

The Government of the Kingdom of Cambodia has received a Grant Aid of 2 billion Yen from the Government of Japan to purchase products and services necessary for public bodies and private sector companies of the Kingdom of Cambodia.

Categories of product are: Petroleum products

I Iron and Steel products

Motor vehicles for the transport of goods or materials

All countries are eligible as supply source countries except the Kingdom of Cambodia.

Firms or companies who are interested in supplying product(s) as mentioned above should submit to JAPAN INTERNATIONAL COOPERATION SYSTEM (JICS) the following information:

Name and address of applying firms or companies, name(s) of person(s) in charge, telephone

These information are acceptable BY FACSIMILE ONLY. By return, JiCS would send a FORM OF APPLICATION by facsimile, which is to be filled and sent back with required documents attached (e.g. annual report) by registered air mail and/or international courier service etc. Those firms or companies who have submitted FORM OF APPLICATION shall be registered for pre-qualification (P/Q) as mentioned in Appendix of FORM OF APPLICATION. P/Q for each procurement will be envisaged one by one in accordance with the contents of submitted FORM OF APPLICATION/P/Q will commence after 3 weeks from this publication as soon as necessary preparation is arranged. Criteria of P/Q shall be finalised by respective procurements, depending on procurement conditions such as its nature, scale,

It should be noted, however, that IICS is not committed to contact ALL firms or companies delivery period, etc.

expressing their interest after submitting FORM OF APPLICATION. Invitations to tenders to qualified firms or companies will be issued in due time.

Procurement Office for Non-Project Grant Aid,

Grant Aid Management dept.,
JAPAN INTERNATIONAL COOPERATION SYSTEM 5th floor, Shinjuku Sanshin Bldg... 4-9. Yoyogi 2-chome, Shibuya-ku, Tokyo 151, JAPAN TEL: 935352) 5981-5988

FAX: 03(5352) 5994

US CASES FILED AT THE WTO

Parm imports inspection & testing Measures on product shelf lives Taxes on alcoholic beverages Grain import duties

Banana complaint (refile) Intellectual protection of record

Magazine import restrictions Agriculture suport subsidies Petent protection drugs and

Patent protection Farm imports inspection & te

Taxes on foreign film revenues Measures in photo film market Large scale retail store law

restrictive business practices

have been made separately

under an obscure 1960 deci-

sion by the WTO's predeces-

sor, Gatt, and fall outside

the WTO's formal dispute

Mr Akao yesterday denied

US accusations of "tactical

gamesmanship" in its own

demand for consultations

under the 1960 decision,

arguing that the Japanese

and American photofilm

markets showed strong simi-

larities. Kodak and Fuji each

have a roughly 70 per cent

share of their domestic mar-

Korea Korea Japan EU EU

settlement mechanism.

# Japan returns fire in photofilm war Waiting game for

Japan yesterday turned the tables on the US in a bitterly contested dispute on the Japanese photofilm market by demanding its own consultations with Washington on anti-competitive practices in

the US market. The move coincided with Japan's tardy acceptance of consultations asked for in mid-June by the US on restrictive business practices in the Japanese market for film and photographic paper. Also yesterday, Japan

request for a World Trade all the allegations. Organisation panel investigation of alleged government restrictions in the Japanese WTO rules a panel must be set up at the second time of asking, due at the next meettlement body (DSB) on Octo-

The US panel complaint, instigated by Eastman Kodak, argues that various measures introduced in Japan operate to keep imports out of the Japanese market and bolster the dominant position of Kodak's blocked Washington's first arch-rival Fuji. Tokyo denies Mr Nobutoshi Akao, request for consultations on

Japan's WTO ambassador, told vesterday's DSB meetphotofilm market. Under ing that Japan bad never taken any government action with either the intention or the effect of exchuing of the WTO's dispute set- ding imports of photofilm from the Japanese market.

He accused Washington of "misrepresentation" of the measures under challenge, which include the law governing premiums (gifts accompanying sales) and guidance to retailers issued 25 years ago by Japan's ministry of trade and

A third related complaint

by the US brought to the WTO challenges the operation of Japan's Large Scale Retail Store Law, which regulates such matters as opening hours, floor space and holidays. The US claims the statute restricts the spread of big stores that are more likely to stock foreign goods. • The WTO's appellate body has upheld a disputes panel ruling that Japan's liquor tax system discriminates against imports. The case was brought by the EU, Canada and the US.

# The request and counterequest for consultations on other's market. Vietnam car makers

By Jeremy Grant in Ho Chi Minh City

None of the 13 foreign vehicle makers in Vietnam sees any prospect of reasonable returns soon from their assembly plants - a result of fierce competition, sluggish demand and tough rules on local content.

Representatives at the country's largest ever motor show said demand for cars remained low, with few Vietnamese able to afford the transition from two wheels to four.
"It will take a long time

[before the market matures]. Maybe 10 years. Some com panies will eventually go bankrupt," said Mr Sung Boo Huh, director of marketing and sales at Vidamco, a joint venture between Daewoo of South Korea and a

Hanoi-based company. Yet, undeterred, Nissan of Japan is shortly to become the 14th licensed vehicle maker, bringing the total pledged by foreign companies to almost \$1bn and

Foreign menufacturers' share of reliel vehicle market. finacies and minibuses) Iveco (Italy) 10%

adding to the competition. The hurdles for all entrants are many. Roads are poor, and imports of second-hand cars are flooding the market Low quotas on imports of complete-knockdown-kits have also been a worry but many manufacturers say the issue is irrelevant as demand is so low that any rise in quotas

would have no effect on the

Some say the competition suits the government. Last year Hanoi opened the market to all, reversing an ear-

lier policy to allow only four. carefully chosen strategic foreign manufacturers. Under tough licensing rules, foreign joint venture

assembly lines must ensure 30 per cent local content after 10 years. There are signs now of

plans being scaled back. Chrysler is having second thoughts about investing \$192m in an assembly plant to make Jeep Cherokees and other models outside Ho Chi Minh City. Volvo of Sweden has put on hold plans for a bus joint venture in Hanoi after Daewoo of South Korea cornered the market recently with plans to make and sell 500 units to Hanoi's public transport authorities.

However, most large companies sense that the public relations fallout from quitting Vietnam outweighs the problems of waiting for the

# If you make a deal, says the US, keep it says

Washington is out to ensure compliance, writes Nancy Dunne

ucked away in an that will be followed through office at the US Com- on and implemented". merce Department a dozen officials, soon to be double that number, are giving substance to the Clinton administration's commitment to a multilateral trade regime - and the US expectation that it should be one of the chief beneficiaries.

The same administration which made international trade promotion a crusade is jobs in their constituencies. now pouring time and resources into ensuring the a logical evolution for an enforcement of trade agreements. The new Trade Compliance Centre will monitor, investigate and evaluate foreign compliance with multi-lateral as well as bilateral trade agreements.

The centre is the brainchild of Mr Stuart Eizenstat, former US ambassador to the EU. Concerned about protectionist pressures from both the right and the left, Mr Eizenstat proposed the centre before leaving Brussels to take up his current job as commerce undersecretary for international trade.

It is, he says, necessary to demonstrate in "a physical, tangible way that when people agree to open markets,

The looming elections make tough enforcement even more a political necessity. Long-time supporters of liberalised trade have been retiring in droves. Judging by their successors in the current Congress the newcomers have little faith in the promise of free trade, which many see as costing

The focus on compliance is administration that came to office with a tough but "protrade" agenda. It completed negotiations on - then got Congress to approve - the North American Free Trade Agreement and the World Trade Organisation. At the same time, it pursued a relentless and controversial course of bilateral action, forcing reluctant governments to sign agreements to open various markets.

The Clinton administration has always been aggressive on enforcement. demanding new negotiations and threatening sanctions if officials believed deals had not been honoured. In 1994, for example, they concluded



is his brainchild

that Japan had not been complying with provisions in a 1989 agreement on cellular telephones. Two sets of consultations led in the end to impressive market gains for Motorola and other US companies. By last January, 50 per cent of the 8m cellular phone subscribers in Japan were using US technology.

Now, follow-up to trade deals will be systematic and intensive. The Trade Compliance Centre has embarked on a massive data collection effort - taking input from industry, business, labour, overseas missions - to be filed into a computerised data base and information retrieval system. The system organises the data, highlights compliance problems, conducts quantitative assess-

Source: WTD

Eizenstat: compliance centre

ments and identifies options for response The intensified devotion to enforcement reflects US realisation that there is a world out there in which it might not always have its unilateral way. There is also in Washington a sense of trade conflict fatigue.

However, said Mr Doug Olin, deputy assistant Commerce secretary in charge of the compliance centre, "We have this global framework called the WTO, that is developing and evolving. We have to respond more aggressively and pro-actively to make sure the trade regime works and that governments are complying with their commitments. "In the past it was the squeaky wheels that were

able to get attention," Mr Olin said. "Now we will be looking at certain segments of our economy that are more important. Just because an industry is not yelling as much as others doesn't mean we can't investigate a problem and recommend solutions."

The US has already filed 18 cases with the World Trade Organisation - more than any other country and has announced three more. Mr Eizenstat sees this as signalling US support for the multilateral system.

We have been the champion of a rules-based system. But we're not just in this to win," he said. "Even though we may lose some, we'll win more. We want to make the system work."

# New plant to bolster VW position in Brazil

Gracia Cardador

Volkswagen. Europe's biggest carmaker, is in advanced talks to invest more than DM1bn (\$658m) on a new plant in Brazil, extending its lead as the country's biggest car manu-

facturer. The plant, which should start production before the end of 1998, will build the new A3 model from VW's Audi executive cars subsidiary and the next generation VW Golf/Vento. Output could top 200,000 units a year, according to Mr José Ignacio Lôpez, VWs head of purchasing and production, who is also chairman of its

Brazilian subsidiary. The factory should strengthen VW's position as

the leading carmaker in Bra-- one of the world's fastest growing markets. Since ending the Autolatina venture with Ford in 1995, VW. has consolidated its lead. In the first eight months of this year it took about 38 per cent of the new car market.

The decision to build the upmarket Audi brand in Brazil alongside the established VW marque reflects the increasing sophistication of local buyers. Local production of the A3, which was launched in Europe in July, has been facilitated by the fact that it shares its basic engineering structure with the next Golf, due in Septem-

The new plant will extend VW's "modular consortium" production concept from trucks to cars. VW is gaining

technique, entailing a closer involvement of component suppliers in vehicle assembly, at a new truck plant at Resende, near Rio de Janeiro. When it is fully operational, component suppliers will pre-assemble key parts at the plant and install them on vehicles, with VW largely restricting its role to quality control, sales, and marketing.

Like Resende, the new car plant is expected to be at a greenfield site, which would allow the company to choose workers not used to traditional car assembly methods. Potential conflicts with trade unions over demarcation issues because of the presence of component makers

### **NEWS:** THE AMERICAS

# Instant Internet verdict on TV debates

By Louise Kehoe in San Francisco

The televised debate between President Bill Clinton and Mr Bob Dole on Sunday will provide a test not only of their presidential qualities but also of a system for polling opinion via the

While Mr Dole promises lower taxes and Mr Clinton trumpets his administration as a "bridge to the future". a

Boeing,

spotted owl,

Washington

state has

attracted

more politi-

than might

be expected

of a far-flung outpost in the

northwest corner of the US.

Port of Seattle commission,

"but every now and then we

come into the other Wash-

ington's focus." An election

year tends to generate such

focus and interest anyway,

but there are several reasons

why Washington DC is keep-

ing a more than watchful

Primarily, this is because

it has tended to mirror

national sentiment. Long a

Democratic stronghold, it

moved towards the Republi-

cans in the Reagan era, but

started shifting back again

first in 1988, when Mr Mich-

ael Dukakis scored a narrow.

win, and again in 1992 when

Mr Bill Clinton took it com-

fortably. But the strong 24

per cent showing for Mr

Ross Perot reflected national

sympathies for his alterna-

Many Washington state

issues resonate nationally.

The environment, develop-

tive political message.

eye on its namesake.

"Most of the time we're out of sight, out of mind," says Mr Paul Schell of the

ELECTIONS

viewers' responses to the candidates' every word and resture, second by second, throughout the three-debate

able, also via the Internet, immediately after each debate. These will include a graph detailing minute by minute the audience response to each candidate. The real-time, on-line poll-

ing service has been set up by Digital Equipment, a

Home to ment of a high technology Boeing, base, heavy industry and

Microsoft, engineering, agriculture, Starbucks fishing, lumber and trade -

Full results will be avail-

all with their attendant lob-

bying influence - come into

have to be very strong on

trade for this state, too many

jobs depend on it," says Mr

Robert Randolph, special

representative at the gover-nors office and a former jog-

ging partner of President

Mr William Stafford of the

Trade Development Alliance, a trade promotion group,

agrees. "Republicans in the

northwest are generally

more pro-trade than else-where. They have to be."

Bordering Canada and the

Pacific, with strong links to markets in Japan, China and

south-east Asia, the state of

Washington is far less pre-occupied with the machina-

tions of trade politics, dis-

putes and debates than

Washington DC. What

counts is the business of

The fourth largest state in

terms of exports, Washing-

ton has frequently flexed its

trade muscle to get national,

and increasingly interna-

tional, attention. Bosing has

used its not inconsiderable

contribution to US exports to

exert pressure, via the US

government, on the EU over

aircraft subsidies to the

European Airbus consor-

tium. It has also consistently

had a voice and influence

regarding US trade policies

"People of both parties

play in domestic politics.

pany. The project marks the first live audience participation in the debates and the first Internet poll of this size. Home computer users

watching the live broadcast of the debate will have the opportunity to respond to the candidates' statements at any time by clicking buttons on their screens under the debaters' names: strongly approve, disapprove, and so on.

The technology to facili-

An eye on the other Washington

Anne Counsell on why the politicians are looking towards the northwest

which could affect its global

Likewise, the growing

importance of the US soft-

ware and technology indus-

tries has been both a state

and national factor. The

Microsoft empire, which has

its base in Redmond, Wash-

ington, has given rise to a

"Silicon Forest" in the state

with more than 1,900 compa-

nies generating four times

the national growth rate in

Nintendo's computer game

testing unit, Compuserve's

Internet division and a host

of multimedia companies are

helping to write the US

agenda on information tech-

Even the wildlife in Wash-

ington state is not without

political clout. Almost every

nesting season for the past

four years, the spotted owl

and the marbled murrulet

sales and market share.

Scotted owl: has ruffled feathers at the White House

reaction survey is complicated, as participants access the Internet at varying speeds and their digital messages pass via differing routes to Digital's computer system. "These were big challenges we had to overcome," said Mr Brian Reid, director of Digital's network systems laboratory.

The project demonstrates the potential use of the Internet to poll computer users instantly on any sub-"cyberpoil" will measure leading US computer com- tate this instant audience ject. It is expected to have

mentalists and timber com-

panies. A 1992 federal ruling

to preserve the habitat of the

endangered spotted owl cost

thousands of logging jobs in

the northwest and precipi-

tated a raging political and

While the birds nested

contentedly, the White House scrambled to craft the

Northwest forest plan, a

compromise to placate war-

ring timber workers and

let, a small, obscure seabird,

flew in. Its particular nesting

requirements opened a sepa-

rate row over the national

forests programme and

threatened to unravel the

1993 plan. In a region the

president needs to carry, and

drawing on the lessons of

the spotted owl experience,

the Clinton administration

and 15 timber companies last

the White House, environ- the arrangement, several may also be vulnerable.

have ruffled the feathers of month struck a deal. Under

Then the marbled murru-

environmentalists.

legal battle.

broad commercial applications in market research as well as enabling other types of "Interactive" TV events.

In the political arena, the Digital project, called InPulse, provides an extraordinary opportunity to measure voters' reactions on specific issues. At the end of the debates audience reaction will be synchronised with the transcripts. InPulse will also provide demographic analysis of the results.

Participants in the debate

large tracts of old growth

forests were granted protec-tion and the companies will be allowed to log substitute

groves less critical to the

Appealing to the diverse

and entrenched interests of

the state is enough to give

any seasoned politician a

headache, even without the

added complications of a

bruising race for governor

which has touched on

almost every thorny issue of

domestic politics. Washing-

ton's present governor, Mr

Mike Lowry, was elected in 1992 on a liberal Democratic

ticket and had his proposed

tax increases and healthcare

programme rolled back by

the Republican legislature.

His term was also clouded

by allegations of sexual

harassment which, although

not upheld, have been dam-

The gubernatorial race

pitches a Democratic nomi-

nee, Mr Gary Locke, the son

of Chinese immigrants and

potentially the first Asian

American governor on the

mainland, against Ms Ellen

Craswell, a Republican with

a conservative Christian

And at the presidential

level, Washington, like the

rest of the west, now seems

solidly in Mr Clinton's camp,

with the latest state poll giv-

ing him 44 per cent, Mr Bob

Dole only 27 per cent and Mr

Perot a meagre seven 7 per cent. Several of the Republi-

can House seats won in 1994

platform.

protected birds.

survey will be self selecting and not representative of the population as a whole. Nonetheless, the results are expected to influence the candidates in the run-up to next month's election.

People wanting to take part in the survey must register before the debates, (http://debates96.election.digital.com) and provide basic demographic information. They will not, however, be required to reveal identify-

### **Companies** may leave California

By Louise Kehoe

ing information.

Nearly half of Californian high-tech companies will consider leaving the state if Proposition 211, a ballot initlative broadening their exposure to shareholder lawsuits, is passed next month, according to an industry survey.

The ballot measure, which is heavily funded by trial lawyers and supported by various consumer and labour groups, would, in effect, nullify in California recent federal legislation intended to stem the flow of "frivolous" shareholder suits, if it is approved by California voters. Shareholders would be able to sue companies in state courts whenever share prices dropped sharply, opponents say. The proposition would also extend personal liability to company executives, non-executive directors. accountants, lawyers and other company advisers.

The survey of 320 publicly held high-tech companies in California was conducted by the American Electronics Association, a large industry trade group that has spearheaded opposition to Proposition 211. According to the AEA survey, 61,000 jobs are at risk if the proposition passes.

The AEA estimates that there were more than 896,000 high-tech jobs in California, as of June 1996.

AMERICAN NEWS DIGEST

form data link IBM, Apple Computer, Hewlett-Packard and seven other companies have announced a data encryption alliance to develop systems to send information securely over the ...

Internet and other international computer networks. Other members of the alliance are Digital Equipment, Sun Microsystems, United Parcel Service of America, NCR Corp, Groupe Bull, RSA Data Security (which is now owned by Security Dynamics) and a little-known company called Trusted Information Systems.

The alliance said its members would develop high-level cryptographic "key-recovery" solutions, which use strings of computer codes that lock and unlock data."

On Tuesday the White House announced that it would ease its export regulations on encrypted software, provided that the software has a "key recovery" capability, to let law enforcement agencies unlock the scrambled messages with a court order. Reuter, New York

### Black market jobs at 45%

Nearly half the workforce of greater Buenos Aires is employed illegally, receiving low wages and with no right to healthcare, accident insurance or severance pay; according to a study published yesterday by the Mora Y Araujo Noguera consultancy. The study, which estimates that 45.1 per cent of jobs in

Buenos Aires are on the black market, reports that illegal workers earn an average \$485 a month, compared with the 2997, plus benefits, earned by those in the formal sector. President Carlos Menem, who will next week send to Congress radical reforms designed to make the labour market more flexible, blamed rigid labour norms for market more nextone, oranged rigid moour norms for discouraging the legal hiring of workers. Nearly 5m Argentine workers were employed illegally, he said. There tax evasion contributed to a tax shortfall of \$2000 which if collected, would double the total tax David Pilling, Buenos Aires

### Canada GM workers strike Workers shut General Motors plants in Outario and Quebec early yesterday after falling to win demands for

protection against company reliance on cheaper, outside: "We're on strike, our plants are down," said Mr Buzz.

Hargrove, president of the Canadian Auto Workers, He termed an 11th-hour GM offer on wages and benefits "and About 15,000 workers at GM plants in St Therese.

Quebec, and Oshawa, Ontario, walked off the jobs at midnight on Wednesday. Work in St Catharines, Ontario, will continue until Sunday. Plants in other south-western Ontario communities - Windsor, London and Woodstock - will shut next Wednesday if no contract

### **Boost for Mexican plants**

Mexico's maquiladora industry - plants that assemble imported goods and export finished products - employed 761,705 workers in July, up 19.7 per cent from 636,118 in July 1995, the government reported Wednesday: Overall, maquiladora employment had risen 15.4 per cent in the first seven months of 1996 compared with the same period a year earlier, the government's National Statistics Institute said. Foreign assembly plants have helped to fuel Mexico's recovery from last year's

e for make

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### **NEWS: INTERNATIONAL**

Disappointed Palestinians fear violence will reignite as plans proceed for 'non-stop' peace talks | World Bank

# Israelis buoyed by summit stalemate admits to

The US was yesterday pressing ahead in preparations for Sunday's meeting between senior Israeli and Palestinian officials in a bid to get the Middle East peace process back on track.

whether Mr Benjamin about anything else." Netanyahu, the Israeli prime minister, and Mr Yassir Arafat, president of the Palestinian Authority, will attend or

forged in Washington on bringing the Israelis and the victory in Mr Netanyahu's West Bank or Gaza. How- into the whole region" posed to be continuous.

"Of course it would be psychologically important if he [Netanyahu] attended." an Israeli government official said. "But we have still many things to work out before Sunday. We can't However, it is unclear make any presumptions

The meeting, scheduled to take place at Erez, on the Israeli-Gaza border, will be attended by Mr Dennis Ross, even open the first set of the US special Middle East co-ordinator and one of the

Wednesday night, are sup- Palestinians to Washington earlier this week.

Mr Netanyahu has been careful not to claim victory since arriving back in Israel yesterday although Mr Danny Naveh, the Israeli cabinet secretary, told Israel radio the results of the summit were a great success from the point of view of the government of Israel. Mr Moshe Fogel, the government spokesman, said Mr Netanyahu did not reward violence but committed himself to the peace process.

governing Likud party, particularly over the fact that nothing was said in the final summit statement about the controversial tunnel in the old city of Jerusalem whose opening last week sparked violent clashes between Israeli and Palestinian forces

in the West Bank and Gaza. Mr Arafat, who yesterday arrived in Morocco and was due to fly later to Paris, made no comment on the results of the summit either, nor could Palestinian officials confirm when he would There was also a sense of be returning to either the

ever, senior Palestinian offihigher education in the Palestinian Authority, were deeply disappointed with the summit's outcome.

trying unilaterally to redefine the peace process according to their ideology. This is entirely unacceptable," she said. Mr Hassan Asfour, the Palestinian negotiator, said that Israel's approach was sufficient to reignite the process of con-

Yesterday, Hamas, the cials, most notably Mrs Islamic Resistance Move-Hanan Ashrawi, minister of ment which was responsible for the wave of suicide bombings on Israeli civilians earlier this year, issued a statement from Beirut call-"They [the Israelis] are ing for Palestinians to head to "total confrontations" with Israeli forces and settlers after today's prayers.

Mr Pinchas Wallerstein, a settler leader in Psagot, close to the West Bank town of Ramallah, said he was preparing for war because the Palestinians were disap-

cancelled hotel reservations.

This is in addition to lower

tourism receipts following suicide bombings of Israeli

Mr Amnon Azori feels the

As manager of Traffic, a

from the big hotels in Jeru-

"I got one non-Israeli cus-

tomer from the hotels over

the past 10 days. On average,

more than 60 per cent of my

clients are foreigners. That

has fallen to below 10 per

The mood on the Tel Aviv

stock exchange is no better.

An analyst yesterday said he

advised his foreign investors

to sell if the summit did not

produce concrete results.

Aviv exchange's index of 100

top stocks, fell 4 per cent last

the violence. At close of trad-

Aviv-based Batucha Securi-

further 0.8 per cent.

week during the height of

The Mishtanim, the Tel

cent. This is really bad."

impact of these cancellations

civilians earlier this year.

# weakness on environment

By Leyla Bouiton, **Environment Correspondent** 

The World Bank yesterday admitted that its methods for screening projects for environmental damage needed improvement. But it said that without the World Bank the environment would be even worse off.

An internal memorandum says environmental assessments carried out by coun-tries seeking World Bank finance are often drawn up too late to influence projects. They also tended to gener-

ate too much paperwork and not enough in the way of serious suggestions for more environment-friendly alter-The World Bank started requiring countries to sub-

mit environmental assessments for proposed projects in 1989 after protests against damage caused by a number car rental company, he relies on clients, mostly tourists, of Bank-funded development Mr Andrew Steer, director

of the Bank's environment department, said: "The bad news is that we're still learning a lot and there are some things we don't do very well."

But as the Bank's annual meeting wound up in Washington yesterday, he said it had been instrumental in driving a "radical change for the better in the way the environment is factored into investment in general". However, Friends of the

Earth, the environmental pressure group, said the Bank was "better at environmental rhetoric than implementing safeguards for environmental protection".

ing yesterday it had fallen a It cited as examples of "The market is waiting for damaging World Bank projects the expansion of power news [about the effects of plants in India and road the summit), investors are waiting. What more can I say," an analyst from the Tel

maintenance in Cameroon. It said the Cameroon scheme would increase the

Toshi Creati RespC rainforests, and coal-fired power stations at Singraull in central India, would aggravate global warming. Mr Steer declined to give

specific examples of prob lems, saying this would upset individual countries. He said the Bank would strive to trigger the environmental assessment process before a country even began designing a project.

He said Bank loans were already playing an important role in helping countries build up the expertise and administrative machinery they needed successfully to incorporate environmental concerns into their economic decision-making.

The fact that countries such as Nepal and Vietnam were now factoring environmental costs into planning their economic strategies was a tangible result of World Bank help.

Mr Steer said the private ector had a significant role to play in helping developing nations protect their envi-ronment. "Smart, good companies are often ahead of the game on governments," he

This was the main message to emerge last week from a special Bank conference on environmentally sustainable development to raise environmental awareness among the participants at the Bank's annual meet-

Mr Eduardo Martins, president of the Brazilian Institute for Environment and Renewable Resources, said the World Bank was the single most important external influence for securing environmental improvements in

his country. He said the Bank's work on environment had particularly improved since it began emphasising the importance of involving local authorities

# Business struggles with fluctuating peace

Investors hold back as Israel veers between optimism and despondency, writes Judy Dempsey

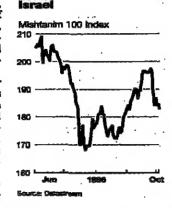
r Benjamin Gaon, chief executive of Koor Industries, Israel's largest holding company, has already decided what he will do in the coming weeks.

"I am going to meet Mr Yassir Arafat and his experts and try to help them build their economy," said Mr Gaon, who has spearheaded a move among Israeli companies to forge economic ties with the Palestinian selfruled areas.

He is the first to admit the Israeli economy and investor confidence has been affected by fluctuations in the peace negotiations. But his determination to press ahead with meetings with the Palestinians, in spite of the recent upsurge of violence, reflects his belief that there is no turning back.

It was Mr Gaon and the business community which threw its weight behind the election campaign in May of Mr Shimon Peres, the former Labour prime minister, who was defeated by Mr Benjamin Netanyahu and the conservative Likud party.

They believed Mr Peres' policies toward the peace process would not only advance prospects of a permanent settlement but anything, the pessimism is more instability has not would continue to open up even deeper than a week ago



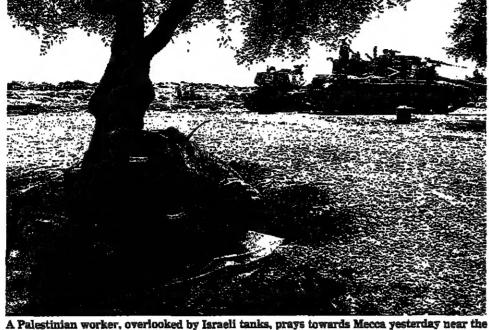
the economy to foreign investment, already begun in 1993 when the peace process started.

Although Mr Gaon backed Mr Peres, he said he believed Mr Netanyahu was committed to the peace negotia-

"You have to be optimistic. The peace process is irreversible. We have to proceed with the negotiations. That was the message from the US summit. There is no alternative."

His optimism, however, is not shared by other sections of the Israeli business community and traders on the Tel Aviv stock exchange. If

SIBOS SWIFT International Bank Operation Seminar Florence, October 7th - 11th, 1996



border checkpoint with Jerusalem

because, they say, the USsponsored summit between Mr Netanyahu and Mr Arafat, president of the Palestinian Authority, did not come up with any concrete propos-als to put the peace process back on track. The fear of

That is a view held by Mr Alfred Akirov, manager of Al-Rov, Israel's fifth largest real estate company, which is developing a \$300m hotel complex and shopping mail in Jerusalem.

'We are not optimistic at all," he said. "Why should

Tourism, which last year brought in revenues of \$3.3bn, is one of the mainstays of the Israeli economy. But the tourism ministry, which earlier this week held an emergency meeting after the wave of violence on the West Bank and in Gaza and

# Tanzania's egalitarian dream now nightmare of corruption

Nyerere's beliefs have shown a dogged capacity for survival, undermining transition to a free market, writes Michela Wrong

central Dar es . Salaam lies Rivukoni college, where those destined party elite once went through their socialist paces. The college is deserted now: rumour has it the institution may be turned into a hotel. But if the building has been abandoned, the same cannot be said of the ideas it fostered. Former president

Julius Nyerere's leftist beliefs have shown a dogged capacity for survival, undermining the country's modern-day commitment to a free market economy. Despite President Beniamin Mkapa's acceptance of

Fund measures, locals say, many of his countrymen remain secretly loyal to the principles of nationalisation and state planning, nurturing a corresponding distaste for capitalism. "We need to change our mentalities," says Mr Iddi Simba, a parliamentarian for the ruling Chama Cha Map-

induzi (CCM) party. "There's a civil service and a political leadership that doesn't know how to live with the private sector. Our major problem is our mindset." The scars left by that mindset are not just psychological. Mr Nyerere's socialism suffocated enterprise, wrapped initiative in red

tape and drove the country

towards bankruptcy. Because a failing public sector could not provide employees with decent livelihoods, corruption flourished. Mwinyi started liberalising in the 1980s, private enterprise took off. But the Asiandominated business sector. finding its way blocked by bureaucracy, used its financial clout to sidestep the sys-

By the time Mr Mkapa won elections last October, tax exemptions granted to private businesses by corrupt government officials were robbing the Treasury of so much money that bilateral donors and the international Monetary Fund had cut off aid in disgust.

short ferry trip from Mr Mkapa's response was to name a new cabinet free of those associated with the worst abuses, appoint an to join Tanzania's ruling anti-corruption commission. sack the heads of the parastatals and set up a revenue authority to oversee tax col-

> Confidence in Mr Mkapa himself, chosen for his "Mr Clean" reputation, is high among the donors and it looks likely that Tanzania will soon resume relations with the IMF, winning the \$234m structural adjustment facility it needs if it is to do anything more than pay government salaries. But outside the presiden-

tial circle, the old habits die

Soon after the cabinet agreed to curtail the Treasury's powers to grant the controversial exemptions, it emerged that Professor Simon Mbilinyi, the new finance minister, had authorised just such exemptions for four edible oil importers.

A parliamentary committee is now calling for Mr Mbilinyi to be sacked. "Ten months on, we feel nothing has changed," says Mr Augustine Mrema, the former minister and anti-corruption campaigner, now up a one-stop investment be rich."

we feel things have got

The anti-corruption commission is coming up with shocking revelations over the extent of high-level graft. "I haven't discovered an island of integrity so far," says Mr Joseph Warioba, the former premier heading it. "It has permeated every section of society."

But it remains unclear what action the government will take once its report. likely to implicate high-ranking CCM stalwarts capable of doing Mr Mkapa a great deal of damage, is completed.

Former president Nyerere's leftist beliefs have shown a dogged capacity for survival. undermining the country's modern-day commitment to a free market

Cynics note that a previously-appointed anti-corruption bureau has failed to bring a single prominent individual to court.

With gold and gas deposits waiting to be exploited, plenty of fertile land available for leasing and a bevy of formerly state owned farming ventures and enterprises now up for privatisation, Tanzania's potential is something foreign investors rave about. But tapping into it is not easy.

In its bid to create an "enabling environment" for business, Tanzania has set

with the opposition. "In fact, Promotion Centre. But businessmen, who have dubbed it the "Investment Prevention Centre", say other ministries, particularly the Treasury, ignore its directives, turning it into just another bureaucratic hurdle to be

surmounted. "It's not a one-stop shop, it's an extra stop shop," says Mr Robert Satchwell, who manages a venture capital fund. "It's a complete waste of time and should be abolished."

On the tax collection front, the business community has been bitterly disappointed by the government's refusal to eliminate the temptation to cheat by radically simplifying a system of Kafka-esque

complexity.
One big South African investor pays 19 different taxes; a British manager estimates he pays up to 83; the tourism sector is subject to 17. Because so many businesses escape the net, those that obey the law are penalised extra heavily to fill the vacuum. In addition, the legislation keeps changing. keeping potential investors in a state of permanent uncertainty over costs.

"The tax sector needs to be given top priority, acknowledges Mr George Mbowe head of the parastatal reform committee. "It needs to be reviewed very comprehensively. It is iroubling us and it is troubling

Success been any

bespecial to the

investors."
Mr Mbowe also Isments the powerful "vested inter-ests" - businesses which have struck lucrative contracts with parastatals now slated for privatisation with ambivalent feelings towards the whole divestment process.

The fact that one community, at least, has no qualms about capitalism becomes clear during weekends, when Asian families gather at a bay on Dar Es Salaam's outskirts to watch the sun set. Hundreds of four-wheel drive vehicles attest to their worldly success. But as a Tanzanian professional ruefully remarks: "For us, it is



# Bank to ess on imen

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bity for surelia.

Michela Wie

WAY COLLEGE !

# Toshiba, an Agile Competitor: Creating Markets, not Just Responding to Them...

Taizo Nishimuro took over the reins of Japanese electronics giant Toshiba Corporation at the end of June. In this conversation he reflects on the corporate commitment to multimedia and considers the kind of company he wants to see Toshiba become in the 21st century.

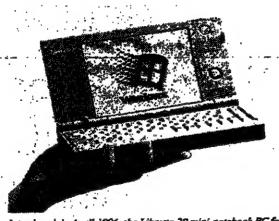
by Roger Williams



Mr. Taizo Nishimuro, President and Chief Executive Officer, Toshiba Corporation

Williams: Your appointment as President and CEO came at a difficult time. The Japanese economy is only slowly recovering from recession, and high-tech companies like your own are facing intense competition. What do you see as the greatest challenges facing Toshiba today?

Nishimuro: I think our first priority is to increase our overall competitiveness and efficiency. We must promote cost-effective manufacturing, drawing on our corporate strengths and powers of technological innovation to create products with high growth potential, and we must have the presence and logistics to compete in world markets. Our marketing operations must respond with all speed and sensitivity to user requirements. As you say, these are difficult times for the electronics industry, but success in meeting these challenges will position us to take full advantage of what I see as a very promising future.



traroduces in April 1996, the Libretto 20 mini-novebblik PC for the Japanese marker is the world's smallest and lightest PC rem nine Microsoft's Windows 93.

Williams: So you are confident about the

Nishimuro: Yes, and of Toshiba's role in it. As an integrated manufacturer of electrical and electronic products and systems, our expertise covers a wide range of businesses. We are also committed to making major contributions to the social infrastructure. Our electrical power generation and distribution technologies supply society's energy needs. Our transportation equipment and systems are bringing people together in faster and more comfortable ways. Consumer products will always be another important part of Toshiba's business. And then there are the critically important information and communications businesses. Here, I am thinking of the digital revolution that is opening up new possibilities and creating demand for new products and

Success best achieved not by responding to the market but by creating new markets.

Williams: What advantages does Toshiba have in this area?

Nishimuro: Realizing these potentials will require the fusing of diverse capabilities in advanced components, computers and systems, telecommunications and visual technologies. This is the essence of multimedia. We have the required expertise in all these key areas, and I believe this makes us uniquely qualified to contribute to multimedia developments. Instead of just responding to the market or following others we can – and will – anticipate needs and create new markets. Two years ago, with this in mind, we launched the Advanced-I Group. It has

already proved highly effective.

Williams: Can you elaborate on that?

Nishimuro: Advanced-I gives Toshiba's multimedia business an inspiring vision of where we want to go. At the basic level, it promotes development and integration of our resources in information, communications and visual media. This is taking us into advanced products and systems and into new business areas in information services, software and other aspects of content provision. It also gives us an overarching corporate structure to allocate resources and create new businesses most effectively. Finally, Advanced-I promotes a boundaryless culture that encourages strategic alliances with other hardware and software companies.

Williams: Isn't this just another corporate committee? Another level of management?

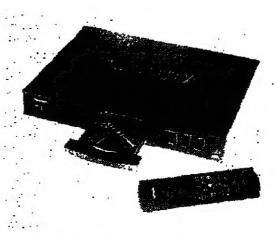
Nishimuro: No. The last thing we want to do is add to our bureaucracy. The key to long-term growth is the ability to stay ahead of the pack, and you only do that by moving fast and having a responsive business structure. Toshiba must be an agile company that embraces change, and Advanced-I is fostering this approach throughout the company.

Advanced-I is unique in having the power and the funds, equivalent to 0.5% of the company's total sales, to focus corporate resources and advance multimedia development: it identifies market and technology needs, and promotes and coordinates development work across divisional boundaries.

A unique, well-funded coordinating body that enhances corporate agility.

Williams: And what have been the results?

Nishimuro: They are evident in a number of Advanced-I's projects. The most prominent achievement so far is DVD, the next-generation optical disc technology. Toshiba pioneered the basic technology and took the lead in establishing a single, global DVD standard in cooperation with Time Warner and other companies. I believe Toshiba is best positioned to take advantage of every possible application of DVD. We are determined to offer a wide range of DVD products and systems, including video players, computer ROM drives and personal computers with integrated DVD. The company is also committed to businesses involving new systems.



One of many DVD applications, DVD-Video brings movie-theorie quality pictures and sounds to the home (Prototype of U.S.model).

such as video streamers for video-on-demand systems. Many other applications will follow. I have no doubt that DVD will very quickly become an indispensable component of the multimedia era.

# DVD an integral, indispensable multimedia technology.

Williams: What about components? Toshiba is known as one of the world's leading manufacturers of electronic components...

Nishimuro: One of the most promising is the solid-state floppy-disk card, a super-small memory card based on Toshiba's proprietary NAND flash memory. It's less than half the size of a credit card, but current versions have a two-megabyte capacity, enough to store 40 digital photographs. It's ideal for portable information terminals and other multimedia products like digital still cameras, digital recorders, personal digital assistants and game machines. Another use will be in private digital libraries for images, audio data and text – the photo album or scrap-book of the future.

Williams: You mentioned the alliance with Time Warner. How important is this in your multimedia strategy?

# Alliances play a vital role in multimedia strategy.

Nishimuro: Very important indeed. Not least because it is taking us into key emerging areas, such as infrastructure and information services. For instance, we are working with Time Warner Cable in San Diego on large-scale projects to use cable television lines to give subscribers access to high-speed online services, including the Internet. This is giving us invaluable experience that we can bring to the development of next-generation full-service networks.

We are working towards that in Japan, too, through our partnership in Time Warner Entertainment Japan and its subsidiary TITUS Communications. TITUS launched cable TV operations in suburban Tokyo in late 1995, and is extending its service coverage. The eventual goal is to become a full-service cable provider, supplying customers nationwide with telephone, Internet, interactive TV and other services.

Williams: You have mentioned information services, and said you see a bigger role there for Toshiba. Can you be more specific?

Multimedia products will change mankind's experience of daily life.

Nishimuro: Multimedia is an incredibly fertile area. New generations of products are increasingly using state-of-the-art digital and computer technologies with sophisticated communications capabilities. These

advanced products make possible equally sophisticated services, a most promising growth area.

To take an example, in Japan we recently established NewsWatch, a joint venture with Individual, Inc. of the U.S. and Mitsui & Co., Ltd. This is a customised news retrieval service that uses key-word filtering and artificial intelligence technology to scan major newspapers and magazines published in Japan. It selects information the individual subscribers are interested in and downloads it directly to their computers. This kind of service has only become possible in the last few years.



The Solid-State Floppy-Disk Card (SSFDC), a convenient digital data storage medium.

Williams: This commitment to multimedia will obviously change Toshiba. When you look to the 21st century, what kind of Toshiba do you

Nishimuro: Perhaps the only thing we can say about the future with any certainty is that it will be a time of rapid and constant social and technological change and intensifying global competition. Toshiba must become an even more dynamic, agile company, one that embraces change and fosters growth.

Agile companies show speed and flexibility in all their business activities. They respond to customers' needs more quickly, bring new products to market faster, and modify business plans and operations more flexibly. The record of Advanced-I shows that we are well on our way to becoming just that kind of company.

A company that values its people and provides an environment where all employees can develop their full potential.

All this will, of course, have to be done within a boundaryless organisation. Only a boundaryless organisation can encourage the flow of essential information, ideas, resources and talents, both within itself and among its business partners, suppliers and customers. That means doing away with vertical boundaries to create a flatter, slimmer organisation with fewer layers of management. It also means getting rid of horizontal boundaries—the walls between departments, sections or divisions.

Williams: Any final observation?

Nishimuro: I want Toshiba to be a company that welcomes continuous change and growing diversity as the basis of its business. To maintain the needed flexibility and responsiveness, we must value our people and provide an environment where all employees can develop their full potential. Only success in this will ensure that we meet the new century with the necessary confidence and vision.

In Touch with Tomorrow
TOSHIBA

# Taiwan, Japan in talks on islands row

By Laura Tyson in Taipei

Tajwan and Japan will hold talks over the disputed Diaoyu islands today in Tokyo in an effort to defuse an escalating row over the islands' sovereignty.

Against a backdrop of deepening anti-Japanese sentiment in Hong Kong and Taiwan, the talks will centre on fishing rights for Taiwanese fishermen who rely on the waters around the Diaoyu islands, known as the day after having been the islands in July. One chairman of the Japan Inter-

their livelihood. Unlike many other countries in Asia, Taiwan has

Japanese patrol boats. Rightwing Japanese triggered an angry and increashistorically had warm cul- ingly nationalistic backlash

Taipei has historically had warm cultural ties with Tokyo

tural ties with Japan. Activists from Taiwan and Hong Kong announced plans for another landing on Sun-

from Hong Kong, Taipei and overseas Chinese communiand building a lighthouse on

Senkakus in Japanese, for repulsed several times by Hong Kong resident has died change Association, which in protests off the islands. Widening the rift, Mr Ryu-

taro Hashimoto, Japan's prime minister, reasserted Japan's sovereignty claim to the islands this week ahead of elections in Japan. The two governments,

which do not maintain diplomatic relations, will be represented in the talks by Mr Chuang Ming-yao, Taipei's ties after raising Japan's flag top representative in Tokyo, and Mr Harunori Kaya,

operates Tokyo's unofficial touch on the more sensitive diplomatic office in Taipei. The dispute has rekindled

Taiwan's annovance at not being accorded diplomatic treatment for its representatives in Tokyo. Taipei has threatened to rescind such privileges now enjoyed by Japan's representatives in Taiwan unless reciprocal treatment is granted.

The agenda for the talks was not revealed but Taiwan's foreign ministry

issue of sovereignty over the uninhabited island archipelago, which is believed to

Taiwan fishermen complain that Japanese patrol

harbour untapped petroleum reserves in addition to its rich fishing resources. The meetings will be the second round of bilsteral talks since the long-simmering dispute erupted in July.

## boats barred them from fishing near the islands. warns of fines on

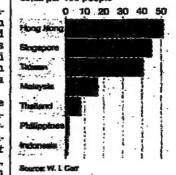
groups By Edward Luce in Manile

telecoms

The Philippine government impose heavy fines on local telecoms companies and possibly revoke their licences if they continued to fall short of their obligations in the recently liberalised market.

The warning comes two years after the Philippine talecoms market was opened

Telephones in Asia Lines per 100 people



up to domestic and foreign

It follows news that companies have installed less than half the number of fixed telephone lines they pledged to lay in exchange for their operating permits. Under the regulations, the

eight new players, including joint ventures with foreign companies such as Singapore Telecom and Cable & Wireless of the UK, are 700,000 landlines aptece.

This is in exchange for permission to operate in the lucrative mobile phone and international telephone mar-

Companies such as Smart Communications, which is 40 per cent owned by NTT of Japan, which have both mobile and international gateway licences, are required to lay 700,000 landlines by 1998. Others with only a mobile phone licence must install 400,000 by 1998.

The government, which estimates that only 20 per cent of the 4m pledged lines have been put in place as opposed to the 50 per cent required by this stage, says it will publish clear guidelines specifying new dead-

lines. Companies which fail to meet these deadlines could lose their right to operate in the Philippines. The government has also threatened to confiscate performance bonds which were posted in exchange for the licences. Some of the companies.

lowever, have complained that the former state-owned monopoly, the Philippine Long Distance Telephone company (PLDT), has obstructed the new players by failing to provide interconnection facilities for the new lines. In the absence of an alternative telephone backbone", this forces

"The government is being a little unfair," said one for-eign analyst. "PLDT still has various monopoly advantages which it can use to frustrate the competi-

them to repay disappointed

Under the liberalisation scheme, which has won plaudits overseas for encouraging the private sector to fulfil traditional state obligations, the Philippine government hopes dramatically to improve the country's low "teledensity" - the number of phone lines per 100 people.

At 2.1 per cent, the Philippines has one of the lowest teledensities in the region, a shortfall which government economists say has held back economic growth. Under the scheme, tele-

density is set to rise to about 8 per cent by the end of the decade - about the levels enjoyed in other parts of south-east Asia

ASIA-PACIFIC NEWS DIGEST

# UK 'sabotaged HK poll talks'



Britain of undermining prospects for a smooth transfer of sovereignty for Hong Kong next year and confirmed it would proceed with plans to replace the territory's elected legislature. "The British side should be well aware of who is responsible for the failure of the through train arrangement," said the Chinese foreign ministry, referring to failure to agree on electoral rules for

arrangement will not be realised because of sabotage by the British side," a spokesman said, responding to a speech by Mr Chris Patten (pictured left) on Wednesday in which the Hong Kong governor warned China against replacing the Legislative Council. Mr Patten dismissed claims by Beijing and pro-China

newspapers that he was trying to stir up a new political row. It is not the British government or the Hong Kong government that is being provocative," he said. "It is those who are proposing a provisional legislature before next June which is totally unnecessary." The Hong Kong governor said Britain would mobilise international support if China failed to honour promises to maintain Hong Kong's autonomy.

"The whole international community will be watching what happens here," he said. John Ridding, Hong Kong

EU N-funds for N Korea

The European Union has agreed to subscribe Ecul5m (\$18.9m) annually in over the next five years to the Korean Peninsula Energy Development Organisation, the consortium which is supplying safe nuclear energy to

The funds, which come on top of an Ecu5m contribution earlier this year, will help enable Kedo to meet its commitment to supply North Korea with heavy fuel oil while the new nuclear reactors are being built. Last month Mr Stephen Bosworth, Kedo executive director, said such a sustained contribution from Europe would go a long way towards solving the organisation's financial

The total cost of the project to supply North Korea with light water nuclear reactors is estimated at some \$5bn. though the bulk of the cost is to be borne by South Korea and Japan. Kedo has been scrambling to find outside contributions to fund the \$60m a year in heavy oil supplies to which it is also committed. The EU's contribution will mean it becomes a member

of Kedo with a seat on the organisation's board. Germany had earlier expressed concerns about the nuclear hability which might accrue to its companies if Europe were to Peter Montagnon, Asia Editor, London

### Mitsubishi in Thai power deal

Japan's Mitsubishi has won the bidding to build the last big power plant to be commissioned by Thailand's state-owned electricity generating authority (Egat), Thai officials confirmed yesterday to local newspapers.

Thailand's future power requirements would be provided by independent power producers as part of the government's deregulation of the sector. Egat officials said Mitsubishi's offer of Bt 12bn (\$472m) to build the thermal power plant would be forwarded to the authority's board for final approval later this month. Marubeni, another Japanese conglomerate, came second

The plant, to be located in Ratchaburi province southwest of Bangkok, will be Egat's largest power generation plant with total capacity of 4,600 MW. The project is expected to cost Bt36bn.

ETBA FINANCE

(former GREEK EXPORTS S.A.)

INVITATION FOR EXPRESSIONS OF INTEREST IN PURCHASING THE ASSETS OF INTERNATIONAL TOURIST INVESTMENTS S.A. NOW UNDER SPECIAL LIQUIDATION

nic and Financial Services S.A.

GREEK EXPORTS S.A., comblished in Athens at 1 Emitochesova & Ves. Co Streets, in its capacity as special liquidator of the above company which has been planed under special liquidation within the framework of article 46s of Law 1892/90 as amplemented by article 14 of Law 2002/1991 and its samendments, by virtue of Decision No. 743/1996 of the Adminos Court of Appeal and following the instructions dend 2.10.96 of ETBA S.A., the creditor as per para I, of article 46s of Law 1892/1990 INVITES

interested buyers to express their interest in purchasing the total assets of international Tourist investments S.A. now under special liquidation, by ing, written expression of interest within record (20) days from soder SUMMARY DATA ON THE COMPANY UNDER LIQUIDATION

SUMMARY DATA ON THE COMPANY UNDER LIQUIDATION
INTERNATIONAL TOURIST INVESTMENTS 3.A. owns and operates the
Hippocratous Melafinon A-Class Hotel complex in the Paskid son of Cos Island, This
hotel complex, sincl on a building plot with a total area of 71,440 sq. metres, consists of
three (3) buildings independent of each other bus functionally linked together, Building A
is the main hotel building with a total area of 14,057.51 sq.m. Building B lies being and
Building A and both building with of which it consists have a total area of 2,122.53 ag.m.
Finelly, Building C in helf-finished and has a total area of 3,671.70 sq.m. An on-the-spec
inventory has ascertained that the botel has 422 beds in 201 records, although in
accordance with the No. 53449/95 special operating warrant of the host its capacity
consists of 315 bods in 170 records.

The company also owns a building plot to the ares of the Kardanaini Communi-laked, with a total area of 50,330 sq.m. A detailed description of the above is on the Offering Memorandum which is available to interested parties.

OTHER DATA ON THE AUCTION FOR THE HIGHEST MIDDER Prospective buyers, on providing a written undertaking of confident receive the offering memorandum from the offices of the Hquidating within the time limits prescribed by law. They shall also have access to softermation they may seek and may visit the premises of the compi-liculation.

The offering memorandum will describe in densil the total assets of the com-sale and will contain every metal information for the prospective buyer, naturatement concerning the Public Auction for the Highest Blades, will be had within the prescribed time Units and in the same assessment. for any further details or information please apply see

### **Gelstra**

Q: Which company in the UK is helping British Aerospace lift off into Asia?

# A:Telstra

Delivering solutions to improve performance. Call today to find out how we can help.

**0800 856 0856** 

# Oil groups sued over Burma gas

By Ted Bardacke in Bangkok

A lawsuit against Total of France, Unocal of the US and Burma's military junta was filed yesterday in US federal court claiming that Burmese troops, acting as security agents for the international oil companies. have used forced labour to protect a \$1.2bn natural gas pipeline under

The lawsuit, unlike a separate one filed solely against Unocal in September, is based on testimony obtained secretly inside Burma from villagers living and working in the pipeline area. The 15 plaintiffs allege that Burmese troops charged with guarding Total and Unocal employees in the area have committed murder, rape, confiscated land and wages, and forced people to work as "pipeline porters" to sup-

port the troops. Lawyers for the plaintiffs say that damages could run into "millions of dollars" but admit that it will take at least two years for US courts to decide whether they have jurisdic-

tion in the case. Nevertheless, the lawsuit is part of a growing attack on western companies operating in Burma, an offensive for which the natural gas pipeline, Burma's largest and potentially most incrative foreign investment project, has become a rallying point. In July a leading Danish pension fund sold a \$10.45m holding in Total fearing repercussions from its

et Group of Assets

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THIRD CALL FOR TENDERS

FOR THE SALE OF THE GROUPS OF ASSETS OF

MINAIDIS-FOTIADIS WOOL INDUSTRY S.A." of Athens Greece.

"ETHNIKI KEPHALEOU S.A. Administration of Assets and Liabilities", of 9e, Caryssopiliotiasis St., Athens. Greece, in his capacity as Liquidum of "MINAIDIS-POTIADIS WOOL INDUSTRY S.A." a company having its registered office in Athens. Greece (in "Company). currently under special liquidation according to the provisions of article 46e of Law 1892/1990 by virtue of Docation No 1019/94 of the Athens Court of

BRIEF INFORMATION

was established in 1943 and was in operation until declared bankraps. On 21.5 1989 it was placed under special liquidation (art. 7. of Law 1386/1983) and on 15.2.1994 under special liquidation according to art. 46s. of Law 1892/90. Its activities included the manufacturing, selling and exporting of wool and

A spinning and weaving mill in the Athens area (between lakovaton St. N. Ionia Aven Vizantion St. and D. Ralli St.), consisting of several buildings covering 10,438 s

vizantion St. and D. Ralli St.), consisting of several buildings covering 10.438 sq.m., standing on a piot of approximately 6.100 sq.m. and containing machinery, mechanical equipment and a limited amount of stock in trade. The company's registered same is also being offered for sale. It aboutd be noted that according to Decision No. 951/1994 of the council of the Manticopality of Athena, the area of the suffi has been decisred of common use. The Liquidson has appealed against this Decision.

A plot of tand of approximately 617 sq.m. located beyond the city planning area, in the region of Kousonins on the island of Salamina.

OFFERING MEMORANDUM - FURTHER INFORMATION

TERMS AND CONDITIONS OF THE AUCTION

I. The Auction shall take place in accordance with the provisions of article 46a of Law 1872/1990 (as supplemented by art. 14 of L.2000/91 and subsequently amended) and the terms and conditions set forth herein as well as the "Terms and Conditions of Sale" contained in the Offering Memograndum. Such provisions and other serms and conditions shall apply irrespectively of whether they are mentioned herein or not. Submission of binding offers shall mean scoeptance of such provisions and other terms and conditions.

2. Binding Offers: Interested parties are hereby invited to submit binding offers, not later than Thundlay, October 2.th. 1996. L200 hours, to the Athents Notary Public Mrs. Iousna Gavrieti-Anagonomalaid, 18 Febru St. 10678 Athens Tel. +30-1-3819728, Fact: +30-1-3819728, Fact: +30-1-3819728.

Offers should expressly state the offered price and the detailed terms of payments (in case or instalments, mentioning the number of instalments, the dates thereof and the proposed arrived interest rate if my). In the event of not specifying a) the way of payment, b) whether the credited amount shall bear interest and a) the interest rate, then it shall respectively be decreed that a) the offered price is payable upon execution of the usin contract, b) the amount credited shall bear interest and c) the interest rate, then it shall respectively be decreed that a) the offered price is payable upon execution of the usin legal rate from time to time in force. In all cases where the credited amount bears interest, this shall be calculated in relation to the outstanding amount and shall be payable on the dates of payment of each instalment. Should one wish to submit offers for one or more groups of assets, these should be submitted separately. Binding offers submitted later than the above date shall be neither accepted nor considered. The offers shall be binding until the adjudication. Submission of offers in favour of third parties to be nominated at a later stage shall be accepted under the condition that express mention is made in this respect upon submission and that the offers shall be acceptance. Binding offers must be accompanied by a Letter of Guarantee, justed in necordance with the sample Letter of Guarantee contained in the Offering Memorandum, by a bank legally operating in Greece, to remain valid until the adjudication. The Letters of Guarantee must be for the following amounts.

11st Group of Assets) DRS. EigHTY MILLION (80,000,000.-)

(2nd Group of Assets) DRS. FIVE HUNDRED THOUSAND (50,000.00.-)

A plot of lead of approximately 705 sq.m., located in the same area as the above

nterested parties may obtain a copy of the Offering Memorandum in resp Company and its assets upon signing a Confidentiality Agreement.

Offers should expressly same the offered price and the detailed terms of pay or instalments, mentioning the number of instalments, the dates thereof and

(2nd Group of Assets) DRS. FIVE HUNDRED THOUSAND (500,000.-) (3rd Group of Assets) DRS. FIVE HUNDRED TROUSAND (500,000.-)

. As highest hidder for each aroup of assets shall be co

Submissions: Binding offers together with the Letter of Gunnates shall be submissed organic envelopes. Submissions shall be made to common or through

nuthorized agent.

5. Envelopes containing the binding offers shall be unrealed by the above mentioned Notary Public in her office, on Thurnday, the 31st of October 1996, 1400 hours. Any party naving duly submitted a binding offer shall be entitled to attend and sign the deed attenting the unsealing of the binding offers.

small for assessment on the dense of the present waste, to be detained by Companying a 1700 arms of the present waste, to be described by Companying a 1700 arms of the Liquidanor shall give written notice to the highest bidder to appear on the dute and place mentioned the his binding offer and/or any other improved assume, which may be auggested by the Creditions and agreed upon. In the event of the highest bidder not complying with such obligation, the Letter of Guerantee shall be forfeited as a penalty. Adjudication shall be decemed to take effect upon expectation of the contract of sale.

8. All costs and expenses of any nature in respect of the participation in the Auction and the transfer of the saces offered horeby for sale shall be exclusively borne by the purchaser.

9. The Liquidator, the Company and the Creditors shall have no itability nor obligation whatsoever towards the participants in relation to the evaluation of the offers or the appointment of the highest hidder or any decision to repeat or cancel the Auction or any

n whatspower in connected with the processing of the Accusar, juddency or the Creditors officer shall have no liability for any legal or actual defects of the Submission of binding offices shall not create any right for the adjudication side the sents shall acquire any right, power or claim from this Call sud/or their participation accision against the Liquidissor, the Company and/or the Creditors for any reason

er in councetion with the proceeding of the Auction.

(0, This Call has been dealted in Greek and translated into English. In any event, the Ones

version shall pravail.

To obtain the Offering Monorandum and for any further information please contact the Liquidator of the Company: "ETMINIXI KEPHALEOU S.A. Administration of Assets and Liabilities", address: 9a, Chryssospiliotissis Street, 105 60 Affices, Greece, tel.: +30-1-323.14.84, fax:+30-1-321.79.05 (attention of Mrs.Marika Frangakin), or the Liquidator's Agent Mr. Nicholas Praroudakis, 3, Voukourestion St., Admes 10564 Tel. +30-1-32.21.869

highest bidder for each troup of assets shall be considered the participant, whose vill be judged, by creditors representing over 51% of the claims against the Company Creditors"), upon suggestion by the Liquidstor, to be in the best interests of all of the of the Company. For the purposes of evaluation, an offer to be paid in installments a assessed on the bests of its present value, to be calculated by employing a 19% of the Company.

nces a third call for tenders

participation in the project. The lawsuit also follows a trend of human rights groups using the 19th century Alien Tort Claims Act to sue multinational companies in US courts for actions outside the US which violate international law.

In a statement yesterday, Unocal said the charges of forced labour and land confiscation were unfounded. Everyone who worked on the pipeline project had asked for a job and all workers had been

paid above-average wages directly by the project operators, Total. Yet the crux of the suit argues something different. It alleges that when Unocal and Total agreed to let Burmese troops, whose systematic use of forced labour is well-documented, guard the pipeline area, they should have known human rights violations would occur and

are therefore responsible for them. In the past the companies have told US congressmen that they are attempting to mitigate this problem by providing salaries to those who have been forced to work for the military in the pipeline area. A Unocal spokesperson said only that the companies gave no money directly

to the military. At least two plaintiffs claim they were forced to serve as "pipeline porters" without pay and that even those who are paid are forced to work. Others allege that payment received from Total for portering was later confiscated by soldiers.

# Malaysia launches Manila motorcycle project

By James Kynge in Gurun, northern Malaysia

Malaysia yesterday launched a national motorcycle project, the latest in a line of prestige ventures keenly supported by the prime min-ister, Dr Mahathir Mohamad.

The Modenas motorcycle, a 110cc model with a four-stroke engine, is being produced at a M\$300m (\$120m) plant in the northern state of Kedah,

birthplace of Dr Mahathir. DRB-Hicom, a Malaysian conglomerate, hopes the cycle will reverse the dominance of Japanese companies in the domestic market and capture a significant share in other Asian markets such as China, Viet-

nam and Cambodia. As a national project firmly backed by Dr Mahathir, the project will be given every chance to succeed. The government has already taken a 15 per cent stake in the venture through its holding company, Khazanah; officials are likely to spare little effort to ensure the venture has plentiful financing and easy access to parts.

But unlike the Proton, which dominates the domestic car market, sales will not be protected by import tariffs, which can be as high as 200 per cent for some cars. Tariffs on motorcycle imports are low. Mr Yahaya Ahmad, who as head of

Hicom is also responsible for manu-

ture 30 per cent of the domestic man ket in its first year by selling 100,000 units. In the second year, he expects to sell 200,000 units and in the third, 350,000.

If successful, Modenas will make large inroads into the market share of Honda, Yamaha and Suzuki, which sold all but about 11,000 of a total of 315,000 motorcycles in Malay-

Mr Yahaya said he was relying on competitive pricing, the blke's attractive design and nationalism to make the Modenas a winner.

One uncertainty clouding the project is the speed at which Modenas' Japanese partner, Kawasaki Heavy Industry, will transfer technology. Mr Yahaya said the bike was 70 per cent made from local parts, to rise to 95 per cent within two years as Kawasaki transfers its know-how

and technology. Industry analysts said that Kawasaki, with a 19 per cent stake in Modenas, might come to regard Modenas as competition for its sales elsewhere in the region. Kawasaki already has a controlling stake in an Indonesian motorcycle factory and a

joint venture in Thailand. A Kawasaki executive said the company planned to transfer technology but only as fast as the Malaysians were able to absorb it. Kawasaki regards the Indonesian market as the most promising in the region. facturing the Proton, said he expec- with forecast annual demand of 2m ted the national motorcycle to cap- units by 2000.

# Vietnam's economy in a political trap

Economists are saying the leadership needs to take some tough decisions, writes Jeremy Grant

fortnight for Vietnamese policymakers.

First, an outcry from Vietnam's newly rich landlords and a rival ministry provoked a climbdown by the finance ministry after it proposed doubling the tax on

rents to foreigners. Then, last weekend, the head of the central bank hinted at an imminent devaluation of the local currency, raising doubts about Vietnam's grip on exchange rate policy. Speculation about an appropriate rate for the dong

has not subsided. serious challenge: how the communist leadership should respond to a rising tide of poor macro-economic indicators that have punctured the image of Vietnam as one of South-east Asia's potential "tiger" economies

On Monday Mr Le Xuan Trinh, government office chief, said Vietnam was on track to meet most of its economic targets this year, including gross domestic product growth of 9.5 per cent and inflation at between 6 and 7 per cent, down from 12.7 per cent last

However a persistent decline in consumer prices in the four months to September has led to fears that the economic growth rate may be slowing from the average 8.5 per cent of the last three years.

Mr Trinh said exports should be "speeded up" to starting to turn bad. deal with a trade deficit that stood at a record \$3.25hn in the first eight months of this year, compared with \$2.3bn for the whole of 1995.

The deteriorating economic performance also raises questions about whether the bureaucracy, stifled by consensus decision-making and plagued by patronage and inter-ministerial rivairies, is equipped to deal with the next, and arguably more important, stage in Vietnam's 10-year-old economic reform proces

"There's a need for leader ship to take some tough decisions over the next 12 months," said Mr Roy Morey, resident representative for the United Nations Development Programme, which produces a wide-ranging assessment of the coun- is the Communist party's try's reform process next insistence on maintaining less likely.

t has been an awkward month. "Vietnam has dominance of the state secreached another crossroads tor through privileged access where a number of structo credit and import/export tural reforms need preently licences to be implemented if its development process and

> five years. Without radical measures some economists say, Vietnam risks losing the race to catch up with its south-east

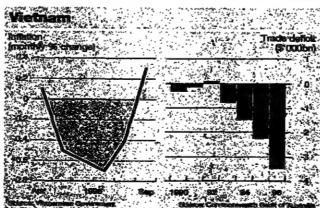
> Asian rivals, an aim that topped the party's agenda when it convened a landmark congress three months Economists fear that con-

The two events point to a stant carping between competing ministries, often with overlapping policy responsi-

Some Vietnamese economists are starting to acknowledge that deeppoverty reduction are to be sustained beyond the next rooted changes are needed. They sense Vietnam's vulnerability to competitors in

the region once it has met tariff reduction obligations under the Asean Free Trade Area (AFTA). "There will be some unavoidable changes to the trade and economic structure of Vietnam," said Mr Le Dang Doanh, a government

economist, recently. Yet there are few immediate signs that these changes



bilities, could kill policy initiatives. Rising corruption is also playing a part in distracting officials from the business of government just

"There is a market economy here. What Vietnam has to do is manage it," said one foreign economist. For some economists, debt

is Vietnam's biggest macroeconomic problem. Hanoi has yet to agree a final package to settle \$900m of commercial arrears with its London Club creditors, is lumbered with a historical debt of a nominal Rbs10.5bn owed to Moscow and is paying out about \$500m a year to service other debt. "The issue is that they're

not channelling FDI [foreign direct investment] into export-oriented industries. That reinforces the mediumto-long-term debt picture," said another foreign econo-A further barrier to reform

will be made. One opportunity comes when the legislative National Assembly meets in two weeks. It is expected to approve changes to the foreign investment law and debate the economy. But analysts say the sembly is unlikely to move the process forward, as the

session will be preoccupied

with approving high-level

reshuffles at a handful of

key ministries, including the

finance ministry and the ministry for planning and investment Many observers see this as an unwelcome reminder of the months preceding the Communist party congress in late June, which saw decision-making paralysed as the leadership grappled with

ous party factions. The fact that the country's top three Communist officials ended up retaining power indicates that the leadership question is still unresolved. And that makes bold action on reform even

power struggles among vari-

Sea decc

ope over nad cow

Chickens give

power station

Italians, Germans and French

want to build 'green' plants

# Retailer urges clothing industry probe

By Jenny Luesby and William Lewis in London

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SE TENTO

The British government's Department of Trade and Industry said yesterday that it was not prepared to increase regulation of the pared to study proposals from

from C&A; the privately-owned Dutch retail group, for the UK government to take a more active role... they use." in enforcing regulation of the sector. C&A urged the formation of a Executive yesterday said it would

its energy

edieval alchemists

dreamed of turn-

gold. Mr Stmon Fraser had a

more prosaic ambition but

one that turned out to be

infinitely more profitable. He

turns chicken dung into elec-

Mr Fraser's family com-

pany, Fibro Holdings, has

been proving that green

solutions to the electric

power needs of communities

world has built an animal

dung powered power station

on the scale which we have

achieved," says Mr Rupert

Fraser, son of Simon and

managing director of Fibro-

watt, a subsidiary of Fibro

Municipal authorities in

Germany, Italy, and France

want him to build similar

plants in their localities. In a

combustible form, chicken

dung has half the calorific

Having raised £116.5m

No one anywhere in the

ere profitably possible.

tric power.

Holdings.

facturers, municipal authorities forum. and the government to improve working conditions in the industry.

The department said it would not be prepared to step up its regula-tion of the sector, but "if they clothing industry, but was pre- [C&A] were to put something to us, we would look at it." The department added: "The companies seem It was commenting on a call to want to do something about it," but "it is a commercial decision for companies as to what suppliers

In contrast the Health and Safety

The company has already

signed contracts with 800

chicken farmers in Italy to

supply chicken waste to its

projects there. The first two

plants will be built in Venice

and Verona and have an out-

put of 12.5MW and 35MW

respectively. A third is planned for Forli, in Emilia

agricultural waste is even

more of a problem than

industrial waste," says Mr

Rupert Fraser. "It's turning

He says the company is in

discussion with the authori-

ties in Lower Saxony, Ger-

many, to construct a 20MW

plant. In Brittany, where

most of the chicken rearing

in France takes place, the

local chicken industry is

straining under environmen-

tal requirements and is keen

to see Fibro Holdings set up.

and Germany, France offers

no subsidy to renewable energy producers. In the UK,

Fibro Holdings has won

three government grants

that have subsidised its local

sale price of electricity and

The subsidy covers the dif-

plants.

But unlike Britain, Italy

the lagoon of Venice green.

"In Italy, as elsewhere,

Romagna.

national forum of retailers, manu- be willing to take part in such a that they were still examining by C&A would provide a chance

C&A's call for a national forum came after the Financial Times published the results of a two month investigation into the pay and conditions of staff at clothing manufacturers based in Birming-

The FT found that several big retailers are using UK-based clothing suppliers which pay their staff as little as £1.50 (\$2.35) an hour to work long shifts in often squalld

Other retailers said yesterday

whether the suppliers named were breaching codes of practice which detail minimum levels of pay and conditions for supplier companies.

C&A said that it was willing "to take the lead" in attempts to eradicate the poor working conditions in the sector, but it could not do it alone. "We can be judge and jury, but we cannot be the police as well," the group said.

Mr Philip Purkiss, principal officer in the team responsible for the HSE's national clothing industry strategy, said the forum proposed not deal with that.

"to say what we are doing, and see what more we could do.'

However, the HSE was acting under some constraints. "In terms of vastly increasing our inspections, we have to order our priori-

"One of the problems is the long hours, but the government has basically revoked all the restrictions on working hours, except for young people working at night." he said. "There is now very little legislation on hours of work, so we can-

Share

will

price gap

narrow'

The gap between bid and

offer prices for large com-

pany shares will narrow sig-

nificantly when trading method reforms to are intro-

duced in the City of next

year, directors of the Lon-

don Stock Exchange pre-

Mr Giles Vardey, the

exchange's director of mar-

keting, said he expected the

"bid-offer spread" for shares

in the FTSE 100 to narrow

by at least a quarter when

order-driven trading on elec-

tronic screens begins, Mr

Vardey said that the aver-

age spread for FTSE shares

was about 0.7 per cent at the

moment, Order-driven trad-

ing - which will replace the

marketmaking system ~

could reduce the spread by

at least 0.2 percentage

The exchange's directors,

commenting on detailed pro-

posals for order-driven trad-

ing published yesterday.

said they would improve

trading efficiency and allow

traders to see the true mar-

ket price of shares faster

Under the marketmaking

system, 28 firms undertake

to quote constant bid and

offer prices on screens.

Investors wanting to buy or

sell shares must telephone

marketmakers, and ask

the price quoted on screens. The average profit taken by

marketmaking firms on

each trade is calculated to

be less than 0.1 per cent,

compared with the apparent

The exchange is to publish

rulebook for the new mar-

ket next week. The order-

driven system is to apply

only to FTSE 100 stocks. The

exchange is to consult mem-

brokers as they do now.

The minimum order size on

the public order book will

be either 500 or 1,000

shares, and orders of less

the coming four-year period.

spread of 0.7.

them to quote a price.

In practice, most

and more accurately.

By John Gapper, Banking Editor

dicted yesterday.

# Gas alert after chemicals blast

Albright & Wilson, the chemicals company, said last night it was possible that a large explosion yesterday at its Avonmouth plant, near Bristol, was caused when the wrong chemical was discharged into a storage tank. Several people including firefighters were treated in hospital yesterday for minor injuries or breathing difficulties after the explosion and subsequent fire at the plant near the

Severn Estuary between England and south Wales. Gas and black smoke drifted for a long distance up the estuary after the explosion. Both road bridges over the River Severn, together with their motorway approach roads, were closed to traffic by police as a precaution for two hours.

People in the neighbourhood were advised to stay indoors and keep windows closed until the cloud of gas dispersed. Albright & Wilson said last night the gas released was hydrogen chloride, which could cause irritation of the skin, throat and chest.

The long-established plant, on an industrial estate, manufactures flame-retardant products. The explosion caused a blaze which was tackled by 100 firefighters and 20 fire engines and was not put out until midday. Albright & Wilson said: "The explosion occurred during a delivery of raw material to the site.

"The delivery paperwork was carefully checked before unloading commenced to ensure that the correct chemical was being unloaded. However, it is possible that in fact the wrong chemical was contained in the vehicle."

Roland Adburgham, Cardiff

### ■ WAGES IN JERSEY

### Minimum of \$5.50 demanded

Jersey's government is being asked by the Channel island's parliamentary industrial relations committee to introduce a minimum wage of £3.50 (\$5.50) an hour for all employees over the age of 18.

The proposal, already being opposed by the Jersey branch of the Institute of Directors, follows a survey of island employers which revealed that nearly a fifth are paying some staff less than £3.50. Mr Mick Kavanagh, a Jersey official in the Transport

and General Workers' Union, welcomed the principle but said that £3.50 was "far too low".

Last month delegates at the Trades Union Congress in Britain voted overwhelmingly for the introduction of a £4.26 an hour UK minimum wage within the first year of an incoming Labour government. But the conference also supported a statement saying "it would be better to determine the precise position on a low pay target when the real negotiations were about to start after a Labour election victory".

Mr Kavanagh said: "£4,26 an hour is what the TGWU is looking for in the UK and we should be able to match that pere. The island has £90bn in bank deposits yet there is

### FINANCIAL SERVICES

### Sector's confidence 'still rising'

# Business optimism % belence of financial services companies reporting an increas over those reporting a decrease

Employers in financial services laid off staff at the fastest rate since the end of last year in the third quarter of this year but confidence and activity continued to rise sharply, a survey of almost 300 companies shows today. The survey of the UK financial services sector by the Confederation of British Industry and Coopers and Lybrand, the accountancy firm, showed companies' planned investment in information technology is

the strongest since the first quarter of last year. The survey underlines the current strength of services' growth. In sharp contrast to the subdued conditions in manufacturing, robust services growth, fuelled by rising consumer spending, is driving the current economic recovery. The CBI said that higher spending by individuals, rather than by companies, on financial services was the biggest reason for the growth

Companies' profitability rose sharply in the third quarter, and at a faster rate than had been expected at the end of the second quarter. Overall business optimism rose for the third successive quarter. Graham Bowley

### FORESTRY

### No tax haven, says minister

There could be no return to forestry being a "tax haven for the rich and famous". Lord Lindsay, the forestry minister, said yesterday. He was speaking at a forestry conference at which the Timber Growers Association called for a return to the tax-breaks available before 1988.

Mr Mark Crichton Maitland, chairman of the TGA, said the government's policy aims for forestry were not being achieved. He pointed to a reduction in commercial conifer plantings to one-tenth of the figure seen in the late 1980s. But Lord Lindsay said the old system of tax reliefs could not return, adding that the tax reliefs had given the Maggie Urry industry a "tarnished image".

### SHIPBUILDING

### Job hopes in yard contract

The first ship conversion contract won by the Swan Hunter shipyard in north-east England since its rescue from receivership last year is expected to create up to

About 2,200 people are now working at the yard bought

### bers regarding any changes to trading systems for only three are troublesome Two such companies. smaller companies. platform developments. The Talisman of Canada and Retail investors are to continue trading through

### By Robert Corzine

total cost decommissioning oil and gas platforms in the UK sector of the North Sea could amount to \$8.7bn (\$13.6bn) according to a new study by Wood Mackenzie, the industry con-

sultants. The 28.7bn figure covers existing offshore installations as well as fields under development and probable future developments. The study shows that diture.

Shell, the Anglo-Dutch oil group which last year aban-

doned a controversial plan to companies will be greatly sink the obsolete Brent Spar reduced by tax relief, which in the case of some fields the largest abandonment liability of £1.2bn. It is followed closely by Esso, its North Sea partner and the UK arm of the US oil giant Exxon.

Together, the three companies - which pioneered the development of some of the earliest and largest North Sea fields - account for 40 per cent of the total estimated abandonment expen-

and British Petroleum.

Wood Mackenzie notes that the final costs for the

could be 70 per cent of the abandonment expense. It said the heavy burden imposed on taxpayers by offshore abandonment could cause future governments to try to reduce the bill by limiting disposal options to those that are most cost effective while still meeting

This has been done under

the "non-fossil fuel obliga-

tion" - a fossil fuel levy that

was imposed upon house-

hold users of electricity

when the electricity industry

was privatised in 1989.

About 70 per cent of the

money raised was chan-

nelled primarily to nuclear

power and the remainder to

build the first power station.

The challenge was to

Sea decommissioning may cost \$13bn

environmental require-The oil service industry views decommissioning as a new market opportunity.

Costs could decline more if

the industry develops inno-vative and cheaper ways of dealing with the heaviest and most problematic platforms in deeper waters.

Eye power station uses the dung of 12.5m chickens to try to achieve its designed output

so that it is robust enough

financially and operationally

to cope with unexpected

variations from its specifica-

"The power plant at Eye

[near the east coast of

England] was designed for

using fuel with a moisture

content of 28 per cent, plus

or minus 5 per cent. The

subsidising renewable actual moisture content is 39 England achieves percent-

Mr Fraser says it is a trib-

per cent plus or minus 10 per ages in the mid-90s.

tions," says Mr Fraser.

The study identifies 14 fields which are likely to cease production before the end of the decade, although others are either developments which sit on the ocean floor, or floating production systems which can be towed away once a reservoir is drained.

The most intense period of

and 2018. The pace of abandonment will be affected by the emergence of "second tier" companies which specialise in taking over mature oil fields from their original developers to extend their productive lives.

ute to the robustness of Eye

- which consumes the dung

The Eye plant achieves

of 12.5m chickens - that it

between 85 per cent and 95

per cent of its design output.

"It's not brilliant, but it's

acceptable," says Mr Fraser.

But a second power station

at Glanford in eastern

works as well as it does.

Oryx of the US, have recently taken over some of the North Sea's older fields. They have lower operating

than this will have to be

### costs than the bigger oil groups, the main factor in deciding when production

### abandonment activity is should cease. amalgamated by brokers. Tax warning for power companies

### By Simon Holberton and David Wighton

Electricity companies will not be able to raise their prices to pay for any wind-fall tax on utilities imposed by a Labour government. Professor Stephen Littlechild, director general of Offer, the electricity regulator, said yesterday.

He said windfall profits tax was a tax on shareholders and that companies would have to reduce dividends rather than raise prices to pay for it. Prof Littlechild is the first

pronounce on Labour's respond to a windfall tax by mooted windfall profits tax. getting customers to pay for His ruling will be unwelcome in the boardrooms of Britain's electricity companies which thought they could pass on the tax to consumers.

Labour is committed to levying a windfall tax on utilities if it is elected at the next general election. Such a tax could raise up to £10bn (\$15.6bn) and would be used to fund youth unemployment programmes Prof Littlechild said: "I

can't think that it would be

of the utility regulators to appropriate for me to

 National Grid Group executives were shocked yesterday by unexpectedly severe proposals for revised price controls put forward by Prof Littlechild.

He said the Grid should cut its charges to consumers by 20 per cent in the year beginning next April and cut charges by a further 4 per cent in real terms for the subsequent three years.

He said such a regime would secure nearly £1bn of

These were "reasonable proposals" which struck a "reasonable balance between customers and shareholders", he said. National Grid would make

no comment on Mr Littlechild's ruling except to say that it would meet the October 30 deadline he set for them to respond.

However, analysts close to the company said senior executives were shocked by the regulator's findings.

2.500 temporary jobs, twice the original forecast.

last year by Dutch businessman Mr Jaap Kroese for offshore-related work. Chris Tighe, Newcastle upon Tyne

### Labour party conference: Attack on submarine-borne Trident missiles fails to win support

# Attempt to scrap nuclear weapon is defeated

mantled arguments put by the shoot-

ing lobby in its attempt to maintain

ported by parents of some of the mur-

### By George Parker, Political Correspondent

Delegates at the Labour party conference voted yesterday against scrapping Britain's Trident nuclear deterrent. It was an indication of the tight grip maintained on the party by Mr Tony Blair, the leader, and

his modernising supporters. The party has long provided a home for opponents of Britain's nuclear weapons and, in the past, the US nuclear presence in the

The conference voted by 56

per cent to 44 per cent to

in which the party leader- defence for Britain."

ship suppressed contributions from supporters of uni-

on handguns. Ms Pearston said police could not Danblane Snowdrop campaign, dis- revoke the licences of people they sus- recent report by Conservative MPs. The leadership took plea-

Last year, constituency

strong pro-Trident vote by the trade unions.

This year. 80 per cent of attending the conference for the first time. The vote reflects the changing face of

the courts. Hamilton, who killed himthe status quo. The campaign, supself after the murders, had not consulted his doctor for 20 years. There dered schoolchildren, was founded would therefore be no point, she said, after the massacre by local man in suggesting that doctors should belp Thomas Hamilton, to lobby for a ban vet gan licence applications.

That was the main proposal in a

pected were dangerous because their

mere suspicions would not stand up in

The debate on Trident is an annual embarrassment for the leadership, which constituency delegates are believes that Labour's former support for the goals of the Campaign for Nuclear

yesterday, as no fewer than four Labour frontbench defence and foreign affairs spokesmen made long speeches in support of the leadership. Mr Dave Brown of Huntingdon, speaking in support of the anti-Triden: motion.

kept away from the podium

was given short shrift by the platform when he complained that debate was being stifled Mr Clark, opening the

debate, said: "The British people will not elect a goveroment which they do not trust with the defence of our country. At the last election, Labour was 42 points behind the Tories on defence."

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value of coal and its residue produces a fertiliser rich in Bart DOFFEE del potash and phosphate but (\$182m) for three power plants in England, Fibro Holdings is hoping to raise ference between the wholeanother £150m to spearhead its expansion into Italy the price at which the benewhere three projects are at ficiaries of the subsidy can an advanced planning stage. produce it. **基本** # 5 m وناقر الرجية 1100 TO MANAGE AND ADDRESS OF THE PARTY AND ADDRESS **阿里布丁31.3**5 - Ten 201 AND THE The property of A Secretary Marie Commission

Scientist offers hope over 'mad cow' link

By Clive Cookson,

Fifty mice, genetically engineered to have human susceptibility to spongy brain disease, are living healthily into old age in a London laboratory - 500 days after they were inoculated with BSE, or "mad cow

Their continued good health proves for the first time that there is a "substantial species barrier" against the spread of BSE from cattle to people, said Professor John Collinge of might be about 20 deaths a the imperial College medical school at St Mary's, who is in charge of the experiment. But he warned against tak-

ing too much comfort from the "good news" about his experiment, which scientists regard as the most important laboratory test of BSE's ability to infect people.

Prof Collinge - the leading UK specialist on the biology of Creutzfeldt-Jakob disease. the human equivalent of BSE - was giving his first press briefing since the UK government announced in March that there was probably a link between BSE and

He was "entually certain" that the 14 confirmed cases CJD patients, they die in Britain of the new variant within 200 days.

of CJD, mainly affecting young people, were caused by eating meat products contaminated with BSE in the 1980s. "There is no other explanation," he said. All the cases of NV-CJD,

as it is called, show the same pattern of brain damage, which is quite different to other CJD cases but similar to kuru, a related disease caused by cannibalism in New Guines. Prof Collinge said it was

still impossible to predict the size of the coming NV-CJD epidemic. At best, there year over a relatively short period. At worst, tens of thousands of people might succumb over the next two decades, despite the species barrier between cattle and humans.

Spongy brain diseases are caused by prions. These are infectious protein particles that trigger a chain reaction in the brain, converting a normal body chemical - confusingly called prion protein - into new prions. The mice in the experi-

ment were changed genetically so that they make human rather than mouse prion protein. When injected with brain material from

conference were yesterday given a harrowing account of the massacre of 16 children and a teacher at Dunblane school in Scotland last March as the party stepped up pressure on the govermment to agree to a ban on handguns, John Kampiner writes. Ms Ann Pearston, organiser of the

Delegates at the Labour party

lateral nuclear disarmament. "This heralds a new era in the history of our party," said Mr David Clark, shadow defence secretary. "Today's Labour party is united in its retain Trident after a debate commitment to a strong

sure from the fact that constituency delegates - who make up half the conference vote ~ came out against decommissioning Trident.

ship was saved only by a tune with modernisation.

members voted to abolish local Labour parties, whose the deterrent, and the leader- new members are more in

Disarmament was instrumental in its last four election defeats.

CND sympathisers were

So she chucked her advertising career at Ogilvy & Mather and joined AT&T at an office near her

Ikonnikow is not unusual. The desire for a shorter journey to work means Americans are becoming more willing to switch employers, and even sacrifice wages. To recruit these workers, US corporations are following them to the suburbs.

The corporate exodus from US city centres seems to be accelerating. In the second quarter of this year, suburban markets experienced the biggest fall in their vacancy rate in nearly 10 years, according to the real estate consultancy Cushman & Wakefield. The downtown office market was flat over the same period.

The latest figures show a quickening in a trend that began more than 25 years ago. In 1970, 80 per cent of the office space in the country's 50 largest metropolitan areas was located in downtown, commercial districts. according to the Massachusetta Institute of Technology (MIT) Centre for Real Estate. By 1994, the figure had fallen to just 39

The great escape to the suburbs has implications for corporations, both for the bottom line

and for management techniques. The savings can be substantial. A study published this year by MIT shows that companies can offer lower salaries outside city centres - an average of \$4,500 (£2,890) less per worker. Cheaper office space in the suburbs means additional savings of about \$1,500

t is widely believed that a foreign company will prosper in Thailand's manufacturing

joint-venture partner or localised

That is certainly the course

Ford Motor Company chose last

south-east Asian manufacturing operations in Thailand. It spent

considerable time searching out a

year when it decided to set up

But General Motors, Ford's

worldwide rival, has decided to

its own Asian base in Thailand,

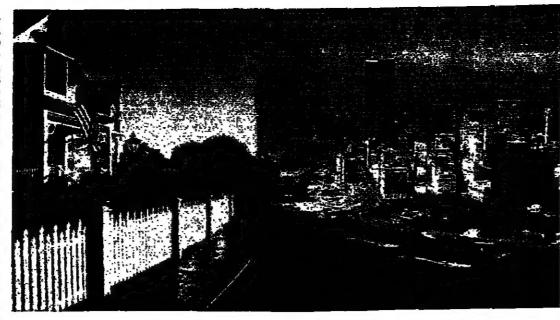
producing 80,000 cars annually

take a different tack as it sets up

sector only if it has a

local Thai joint venture

subsidiary.



# Great escape from the city

Corporate America is following its workers to the suburbs, reports Victoria Griffith

rubbish collection tend to be cheaper and taxes are generally lower. The out-of-town office is also considered safer than their

city counterparts. The fast pace of technology is also helping to push companies out of urban areas. Suburban corporate offices tend to be newer and more easily wired for computers and telecommunications. The information revolution also means companies need not feel

cut off by operating outside the city. "In the Information Age, downtowns no longer have their traditional lock on data, which can now be accessed from literally anywhere," says Cushman & Wakefield's chief executive Arthur Mirante.

For better or worse, locating out of town can also change the atmosphere at an office. A number of suburban employees said they thought the dress code was

offices. Corporate executives like to think that the relatively isolated location makes for more togetherness among employees.

"There are fewer distractions here, so most employees eat in the cafeteria instead of going their separate ways," says Tomm Sprick, from Union Carbide, which moved from Manhattan to Danbury, Connecticut 16 years

Some suburban employees, more casual than in urban however, feel the idea of extra

togetherness is largely a myth. Most people buy their food in the cafeteria because they have to," says one. "We used to have lunch together more in the city. where there were fun places to

Consultants say they see few brakes on the corporate suburbanisation trend. A federal ruling by the Environmental Protection Agency, that would have penalised groups not located near public transport, was derailed earlier this year. And despite downtown renovation projects, many Americans show little taste for an urban lifestyle. "The only thing I can see that would turn this around is if traffic in the suburbs became as bad as traffic downtown," says William Wheaton, a consultant with Torto

There is a downside to abandoning urban centres, however. It is more difficult for suburban offices to attract a diverse work-

Another disadvantage is the isolation from competitors and clients. Suburban workers may attend fewer events held by professional associations and access is more time-consuming for cli-

Some corporations are unwilling to give up the prestige and visibility that comes with a downtown office. Great city buildings can help companies create an image. Everyone knows the silver art deco skyscraper in mid-town Manhattan as the Chrysler Building, for instance, years after the car group vacated

Despite the drawbacks, a grow-ing number of companies find the cost advantages outside urban centres too good to resist. For much of corporate America, the question seems only to be which suburb to locate to. "That's easy to answer," says Gordon McPhaden, a site selector for Pepsi. "It's wherever the presi-dent of the company lives."

expand its distribution network in Thailand. It also says it will hire Thais for important positions in corporate and government affairs.

Case Study · Simplifying the supply chain

# Focus on the job in hand

By Peter Marsh

tors and construction equipment, has closed or reduced the size of 17 of its worldwide plants since 1992. It has been left with just five large plants in Europe and the US for final assembly, and three for making large components such as gearboxes and cabs. Along the way, some 7,000 jobs have gone.

As Case has moved out of making many of its own parts by transferring this job to suppliers, it has had to forge closer inks with these companies. Suppliers have had to become more involved in design changes as well as delivering more frequently to Case's core essembly plants,

Herbert Wolf, Case's director of strategic planning for Europe, headed a 15-month project aimed at re-organising its worldwide "supply chain". Wolf says a better name for the project, which ended last year, would have been managing the demand chain\* - reflecting that it is about improving the

service to the custom Case is evaluating all its suppliers around the world to establish how well they meet standards in areas such as cost. quality, reliability of delivery and responsiveness to customer

complaints or new design ideas. Wolf says that, by 2000, the time it takes to build a Case product from raw components order to delivery, should be down to roughly a month, compared with the current world-

wide average of three months. Benefits should include lower warehouse stocks inside the company's assembly plants, leading to cost savings. Other advantages should be a reduction in internal bureaucracy as a result of jettisoning the concept of trying to forecast demand - and replacing this with getting suppliers to build parts on a "just in time" basis.

ase, one of the world's into about 25 broad categories biggest makers of trac- by commodity, covering such areas as electronics, engine parts, pumps and hydraulies. In each case it examined 10 to 15 general problem areas.

in Europe, attention has been focused on the two main plants for assembling tractors and construction equipment - Doncaster in the UK and Crepy in France. At the Doncaster fac tory the number of suppliers has been cut to about 180, a two-thirds reduction since 1990. as part of the goal of simplify ing the delivery structure.

Many of these companies send their consignments to the plant via an unusual outsourcing deal which Case has signed with Eldred Holdings, a storage and distribution company that has taken over running Case's goods-in warehouse.

The company has the job of looking after some 3,000 different types of part, and delivering them, every few hours in some cases, to the Doucaster assembly line a short distance away. The arrangement "enables Case to concentrate on what it does best, which is trac-tor assembly", says Richard Eldred, a director.

At Crepy, the suppliers have been cut by half since the late 1980s to about 330, with Case trying to help them improve

Managers at Crepy are nego tiating with suppliers to get more of them to agree to "consignment stocking" - a tech-nique in which the suppliers deliver to the factory in set batches but invoice for the goods only when they are used on the production line,

As Mike Edmondson, Case vice-president for construction equipment in Europe, admits, there are "potential problems" with this approach, but this can be combatted through long-term contracts to give the supplier company greater financial security in the

# Setting up in Thailand

from 1998. GM resisted public pressure and private suggestions during 18 months of talks that it too should take on a local

With most potential partners concentrated in the parts industry, GM believes it is hard to find one that can add value to the assembly operation after it is up and running. David Jerome, GM's Director of Corporate Affairs and lead negotiator on the project, says: "Some people

might want help when the

learning curve is steep, but after five years what do you have

Ford, buoyed by its recent success in India, where it was able to start production within one year of entering into a joint venture, believes it gave nothing away to get a local partner in

David Synder, Ford's top executive in Thailand, says the company is "learning about Thailand and trying to get insight into how Thai companies

0

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work". Ford gave KPN Industries, the motorcycle and automotive components conglomerate, a 5 per cent stake in AutoAlliance Thailand. Together with Mazda, the company will produce 135,000 pick-up trucks a year from 1998.

GM is not against local partnership in every case. It recently took the joint-venture route in Thailand with its local branch of General Motors Acceptance Corporation and has hooked up with a local partner to

Pressure Die Casting

Manufacturer

Telford, Shropshire

Formed in the early 1970's, Alycast Limited

(In Receivership) manufactures aluminium

■ Blue chip customer base in varied

For further details contact the Joint

Administrative Receiver, Simon Morris

or David Thurgood at Grant Thornton,

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Yet GM executives still fundamentally believe in their own ability to deal with the

peculiarities of abroad. Jerome promises that the ceremony to begin construction of the company's new facility will be a very Thai stone-laying ritual. "We'll have joss sticks and everything. We'll do things right," he says.

### **BUSINESSES FOR SALE**

# KPING

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IN THE MATTER OF THE COMPANIES ACT 1965

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Deard this Carth day of Supremoter 1996.

Instruction of the particular control of the state.

Description of the particular 1996

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(In Receivership), was established in 1977 as (In Receivership), was established in 1977 as shopfatters and specialist joiners. A separate specialist veneering and laminate bonding division was established in 1993, trading as Ossett Woodworking. and office facilities \$1.5m for the vencering division and 22.5m for shopfitting and joinery

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9 Administrative Receiver: Mike Saville, Grant Thornton, St John's Centre, 10

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### Case has divided its suppliers Ted Bardacke

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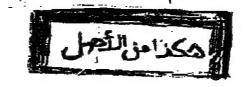
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Richard Donkin on the risks and rewards of a mid-career break - and how to ask the boss

Time out to widen your horizons

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employees in today's harshly competitive climate. They want a workforce of "empowered" employees who are prepared to take on more individual responsibility. They want found it took considerable team players. They want people with broad experience able to adapt to the

changing world. They ought, therefore, to welcome the idea that employees might choose to take a break in mid-career not to leave the company, but simply to do something different for a while. Such a break should be even more attractive if it involves developing individual initiative and team-working in a pursuit that is unlikely to weaken their commitment to

But many among the 14 says. "If you want to look amateur crews who set off back and think you have this week from the UK on lived life to the full, you the BT Global Challenge, a. gruelling 10-month roundthe world yacht race, found their managers' response to requests for such a break did not always reflect the popular human resources thetoric. Some of them, often prized employees in the mid- the up and up, so to abandon

persuasion to extract promises of time off and a job to come back to.

Julia Bishop, a 84-year-old product manager working on one of ICI's most exciting developments called Klea, a replacement for CFC gas, read about the race in a newspaper. The organisers said they were looking for volunteers with no experience for the adventure of a lifetime. The 10-month race against prevailing winds and currents is reckoned to be the toughest in the world.
"I fell for the blurb," she

have to do something like

The biggest problem was her job. "I had a great job with lots of travelling and I was working for something I really believed in," she says. "My career seemed to be on

feels like a pretty big sacrifice, given that I had put a lot of personal effort into advancing my career."

Bishop trained for the race in secret for three years, only telling ICI in January when the teams had been chosen. She gave much thought to the way she would broach it. Instead of walking meekly up the corridor she went to her managers with a business case and a list of sponsorship options. She succeeded in obtaining some sponsorship and a promise that she would be re-employed after a year's unpaid leave, although she would not return to her old

"I think they were shocked that I was willing to risk the position I was in," she says. But taking risks and stretching boundaries is fairly central to ICI thinking. I was asking them if they were willing to walk the

dle of promising careers, the job at a time when talk. I did have to sell it to caretaker manager for the external experience," she back to back," she says. The things were quite crucial them and almost had to challenge them. I kept hearing

the word precedent'.' Today she is heading out across the Atlantic on the race boat, Global Teamwork. with other crew members all of whom have had to make arrangements to keep their jobs on ice.

The decision was less difficult for those with their own businesses - more one of logistics. Merfyn Owen, the skipper and a partner in the Owen Clarke Design Group. decided his yacht design company had reached a stage where he could afford to take four years away. leaving his partners to keep it ticking over. The Global Challenge is only part of his break. The way I look at it, it is a four-year sales and

marketing job," he says Peter Craig, a selfemployed builder and another member of the same crew, has made similar husiness in his absence. The career break was far

more difficult for Jo Dawson. a member of the Toshiba crew, who walked out of her manager's job at National Westminster Bank. She had been running a business centre looking after 60 mediumsized companies, typically with annual sales of about 22m. The bank had invested heavily in her career, sponsoring her to take a 15-

That spell outside the bank was a rare opportunity to take a step away from the organisation and all the political manoeuvrings," she says. "It made me realise I could survive."

month MBA course.

Dawson has noticed an increasing interest at the bank in outside experience at a time when the industry is restructuring itself. "At the top of the bank

they were recruiting more and more people - for quite arrangements, employing a justifiable reasons - with

says. "There is a feeling among a lot of my peer group that the best way to further your career in the bank is to leave and get experience elsewhere."

She too delayed the day she told her senior management about her plans to take part in the race. In the end she was forced to confess for fear that they would hear from her clients who had become enthusiastic supporters of her sailing plans. "I wanted to manage the way that it came out. I went in with a game plan, asking them if they would sponsor me." she savs.

ike Bishop, she presented the opportunity as one that would benefit the bank. She suggested to her managers that they might view her absence in the way

bank agreed to a year's unpaid leave of absence with the promise of a job when she returned.

To their credit, both ICI and NatWest made it possible for their staff to join the race. But they will sooner or later have to re-assimilate the two employees back into the fold. The dilemmas posed in such cases were forecast by C.K. Prahalad, Professor of Business Administration at Michigan University's Graduate School, at last year's annual conference of the Institute of Personnel and Development.

The people companies need are those who have the knowledge and the skills to walk away from them," he said. "The people who can say 'No. I don't want to work for you are the people you want. Companies will need to construct systems that attract these people and leave. "In some ways it is keep them wanting to work like having two children for the organisation."

Neither woman is frightened of the prospect of joblessness. "I look at it like this." says Dawson. "I have a good degree, an MBA and I will have sailed round the world. I think that should at least

get me an interview." Of the amateur crews who competed in the last global challenge race in 1992, about a third went back to their careers, a third changed careers and third ended up drifting in and out of different jobs or sailing experiences. "I don't know which third I'm going to belong to." says Dawson. "That's one of the most exciting aspects of this whole event."

Most of the competitors appear philosophical about their future. Even if the event does not change their lives, it will probably change the way they are seen by others. As Julia Bishop says: "Somebody said to me that 30,000 miles is a long way to go to end up at the desk you

Owen sees it more positively, however. "I am sure that anybody who sails back from this trip and wants to go back into a job will have no problem as long as they forward-thinking

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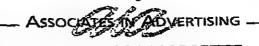
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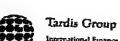
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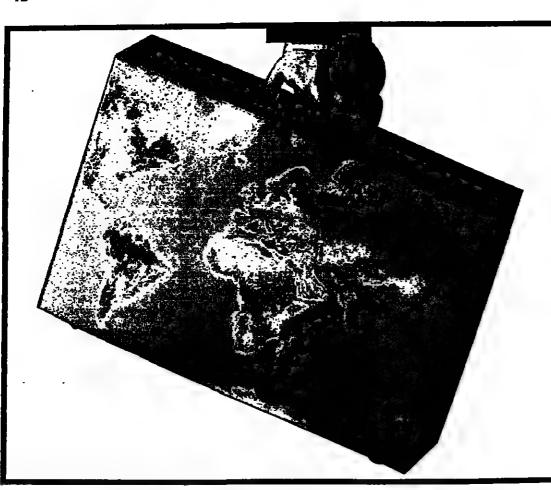
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Newton is a highly successful investment management house with around £9.8bn of assets under management. The company manages institutional funds, pension funds, private clients and unit trusts and is known for its active, committed investment style.

Fixed Interest Fund Manager

Newton are seeking to appoint a Fixed Interest Manager/Analyst to join their segregated pension fund team. The fixed interest element of the segregated pension funds and the unit trusts currently amounts to £1bn. The successful candidate will work closely with the Associate Director of Fixed Interest and be involved in the management of the funds and the generation of investment ideas. He/she will have the opportunity to investigate strategies across global debt markets, including non-traditional instruments, and to implement these views.

The candidate must be a well qualified graduate, mid to late 20's with two years or more experience in the global markets. This is an excellent opportunity to develop within a growing team.

For a confidential discussion please contact Patrick Morrissey. Telephone: 0171 236 2400, Fax: 0171 236 0316 or apply in writing to: Sheffield-Haworth Limited, Prince Rupert House, 64 Queen Street, London EC4R 1AD.

### SHEFFIELD-HAWORTH

Consultants in Search and Selection 

### **SENIOR FX STRATEGIST**

Play a leading role in the development of global FX research and strategy for a major international bank

In this senior position, you will join a team of global fixed income, foreign exchange and quantitative researchers based in Paris, London and Singapore. You will be responsible for producing research on the main foreign exchange markets and providing strategic advice to the bank's dealing rooms around the world and to international clients.

To meet the bank's requirements, you will be a graduate economist with a strong financial background. Probably in your early 30's, you will have at least 3 years' experience of the foreign exchange markets, together with the ability to work effectively with traders and sales people. You will have good technical abilities, strong communication skills and, preferably,

Our client is a truly global bank and can offer excellent opportunities for career development. The highly competitive base salary, plus benefits package, will be attractive to suitably qualified candidates.

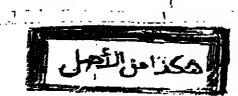
Please contact Tony Tucker in strict confidence.

0171-626 9400

Cleary Court, 21-23 St. Swithin's Lane London EC4N 8AD

0171-626 1161

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ONATHAN WREN



### Tokyo-Mitsubishi International plc Senior Credit Analyst

London-based Capital Markets subsidiary of major international bank seeks high calibre, proactive and experienced credit professional to work alongside trading/sales operation, covering all main stream credits plus Eastern European, Asian and Latin American debt.

### Key responsibilities

- Provide in-depth credit analysis on a wide range of multi-product, multi-currency securities
- Actively seek out new trading opportunities
- Prepare and present strategic research and in-depth financial analysis, both in-house and to clients
- Work closely with our primary trading and origination operations

**Excellent Package inc. Bonus** 

Small, dynamic, privately-owned business. 25 year

Provides specialist advice on the critical delivery of

Long-established relationships with blue-chip

Deliver effective communication advice to

Develop, maintain and build relationships at the

Chairmen, Chief Executives and senior

management to enhance presentation performance.

highest level. Identify new opportunities for growth.

clients in the US, Europe and Far East, Highly

key public/business presemations.

regarded, well respected team.

M B SELECTION LTD

a BNB Resource ple comp

history. Growing internationally in response to

THE COMPANY

THE POSITION

### Key qualities sought

Advise top-level professionals on winning

Provide one on one counselling and objective

assessment using a recognised formula for success.

Tenacious, success-driven City performer with

thorough understanding of financial products.

Minimum three years' experience. Background in

to develop business. Stature and confidence to

Energetic self-starter. Creative thinker. Fluency in

Tel 0171 623 1520 • Fex 0171 623 1525

Aberdeen • Birmingham • Bristol • City

Edinburgh • Glasgow • Leeds • London

Manchester \* Slough \* Madrid \* Paris

corporate finance, sales or recruitment useful.

First-class communication skills with proven ability

- 5-7 years' credit analysis experience or the corporate sector - experience within a
- Experience in all mainstream credits plus at
- Enthusiastic and positive attitude, alert for new trading opportunities and able to interpret data quickly, you wish to be a key member of
- A mature and lucid communicator, you are

Tokyo-Mitsubishi International plc, 6 Broadgate, London EC2M 2AA.

**Business Advisor** 

International Communications

Outstanding opportunity for talented City professional to join this

highly successful consultancy providing a unique advisory service to

the most senior executives in finance, industry and the Public Sector.

- from a quality banking institution, rating agency trading room would be an advantage
- least one of the following: Eastern European, Asian and Latin American debt
- an active trading operation
- confident of the accuracy of your judgement

West End

Rewards commensurate with experience and will reflect the Importance of this key position. To apply, please write, enclosing your full CV to Rita Morris, Associate Director, Personnel, TMI is a wholly-owned subsidiery of The Bank of Tokyo-Mitsubishi, Ltd.

competitive tenders.

QUALIFICATIONS

lizise with senior executives.

French or German required.

### One Southwark Bridge, London SE1 9HI

Corporate Affairs Issues Executive

INTERNATIONAL BUSINESS DEVELOPMENT

Nobal Research is growing its client base through a reputation for high quality

record of closing high value business to develop relationships and market research to leading international financial institutions. An assistant sales position is also available. OTE 125-30,000

crable intelligence on corporate and investor requirements. To capture nulate demand, we now wish to recruit a high calibre individual with a

er and CV to Justyn Trenner, Head of Global Re

Slovenian equity trading, sales and analysis.

banking benefits.

GLOBAL RESEARCH

other personnel with some knowledge of the Ukraine.

Bank \ \ \ \ ustria

Ukrainian Securities Personnel

Bank Austria - Austria's largest bank - continues to strengthen the London Investment Banking Division. We are already active in Czech, Hungarian, Polish, Slovak and

The London Investment Banking Division is now commencing operations in the

Ukrainian securities markets. We are seeking to recruit Ukrainian speaking analysts and

Candidates should have appropriate qualifications and any useful experience will be

reflected in the remuneration package, which will include a bonus scheme and full

Interested applicants should send their CV's for the attention of the Personnel Manager

Bank Austria A.G.

Bank Austria House

32-36 City Road

London EC1Y 2BD

OTE £60,000

GENERAL MANAGER

We are specialists in providing

spanies for the Internet/Imminet an

CD ROM. We are seeking a General

and leadership skills to jost this

dynamic company. Write to Box A5694, Financial Time

A Brussels-based leading multinational has an exciting career opportunity for a young, talented, highly numerate economist/chartered accountant with good interpersonal communication skills to join their Tax Issues Unit, which routinely monitors fiscal policy at national and EU levels.

Reporting to the Manager Corporate Affairs Issues, Tax, he/she will assist in formulating indirect taxation strategies for the management and operating companies by developing tax scenarios based on economic models provided by the Planning Department. He/she will gather and analyse available information on indirect taxation, and be primarily responsible for handling all requests and queries from operating companies in the EU concerning the above. Liaising with external consultants and other research institutes, he/she will co-ordinate and monitor through all stages economic research projects in general and, especially on indirect taxation.

The ideal candidate aged 24 to 28 will have:

- a degree in economics or chartered accountancy with a strong fiscal law content
- two years exposure to a business/consultancy/research environment
- experience in using and applying mathematical and statistical models for business
- good written and oral communication skills
- ability to work independently, yet, effectively and efficiently within the framework of a team to meet short deadlines.
- near native fluency in English and, preferably one European language.

This is a unique opportunity for a dynamic, young individual to develop his/her skills in an international environment. The company offers excellent career prospects and a remuneration package commensurate with qualifications and experience.

For details, write with full curriculum vitae to or call:

Ms. L Rauschenbach 13 Chemin des Chamuses Ch-1234 Vessy/Geneva Switzerland Tel: 0041 22 784 32 82 Fax: 0041 22 784 33

# Investment Analyst – Textiles & Apparel

Please send full cv, stating salary, ref F\$61001, to NBS, 10 Arthur Street, London EC4R 9AY

### Leading Investment Bank

### City

Our client is a leading global investment bank. Its Equities division produces comprehensive UK and European industry sector and strategic research, enjoying lead rankings across a range of sectors.

The division now seeks to build on its highly regarded coverage of the textiles and apparel sector through the appointment of a further investment Analyst. The appointee will:

- undertake detailed analysis of companies within the sector:
- forecast future results and produce investment valuations:
- produce detailed written material and presentations:

SALARY:

£50,000 c +

BANKING BENEFITS

LOCATION:

LONDON

 develop close relationships with key corporate and institutional clients.



and envelope, and including details

This is a demanding and high profile role, offering excellent career development prospects and a highly competitive renumeration package. Please send a full CV in confidence to GKRS at the address below, quoting reference number 590] on both letter

Excellent Package + Benefits

Candidates will ideally be experienced stock market

analysis with an investment bank, fund manager or

insurance company. Alternatively, they may currently be

working in the textile industry in a strategic planning.

accounting, economic or corporate finance capacity, or

may have a background in consultancy to the textile

sector. Key personal attributes will include a high degree

of self-motivation, excellent presentation skills and the

personal credibility to make an immediate impact

of current remuneration.

SEARCH & SELECTION 86 JERMYN STREET, LONDON SWIY 6JD. TEL: 0171 468 3800 A GKR Group Company

# Corporate Broking Executives

Since its formation in 1993 Société Générale's Corporate Broking Tearn has earned an outstanding reputation for the quality of its advice and professionalism. Acting as financial and/or stockbroking adviser, the team has developed an impressive and growing client list. Its work in primary and secondary equity markets in the UK and overseas has led to success in a high-profile and broad range of transactions.

Due to the development of the department and a substituted increase in levels of business, we are now looking to recruit experienced Corporate Broking Executives. Successful candidates will gain in-depth exposure across a wide range of transactious and will enjoy the opportunity of working with a young, innovative, highly dedicated team of professionals. A high level of client contact and personal autonomy is guaranteed.

Candidates will fall into one of the following categories:

- Qualified ACAs or solicitors with at least 2 years' relevant post qualification experience or
- Graduates with at least 3 years' experience in a leading corporate finance or stockbroking firm.

In teturn we offer an excellent remuneration package and exciting career prospects in a truly international organisation. Interested candidates should contact our retained consultant. Christopher Squite, at the address below. All third party applications will be forwarded to Jonathan Wren & Co.

Jonathan Wren & Co. Limited, Financial Recruitment Consultants, No 1 New Street, London EC2M 4TP. Telephone: 0171-623 1266 Facsimile: 0171-626 5257 Computerve: 100446,1551

With 45,000 employees worldwide, and 500 satisfic in more than 70 countries Société Générale. international banking Group, is active in every sector of banking and

### LENDING MANAGER & OFFICERS CANTONESE SPEAKING

Due to expansion, our client, a successful Chinese Bank, is seeking to recruit an experienced Lending Manager to takeover and expand an existing portfolio of mainly London based private and small corporate UK clients. It is planned to develop business in other UK centres.

Reporting directly to the General Manager you will be responsible for managing a team of eight and you will therefore need to demonstrate that you have the experience, energy, man-management skills and product/credit knowledge to deliver a range of commercial and trade-finance banking products, to a valued and expanding portfolio of clients. You must be fluent in Cantonese, hold a university degree or equivalent, be aged mid 30/40s with an acceptable commercial/corporate banking background gained in the United Kingdom. If you are currently working overseas now, but have previously worked in the UK, please apply. We also require Camonese speaking Lending Officers who, under report to the Lending Manager, will assist in fulfilling the banks planned expansion strategy. Remuneration for Lending Officers will be c £30,000 +

A detailed CV including details of your current package should be sent by no later than 22nd October 1996 to Ron Bradley, Director/Head of Permanent Recruitment, at Jonathan Wren & Co. Ltd., Financial Recruitment Consultants, No. 1 New Street, London, EC2M 4TP quoting reference P30264.

Telephone: 0171 623 1266 Facsinile: 0171 626 5257 research

# DIRECTOR OF MARKETING

Scotland

A six figure package including Executive Share Options

Our client is one of Scotland's oldest and most respected investment houses. For over one hundred years, they have been investing successfully on a global basis for investment trusts, pension funds and private clients.

Our client is recruiting a Director of Marketing who will be based at the Head Office in Edinburgh. This is a senior position within the Group. In this role you will have overall responsibility for co-ordinating all global marketing activities of the different divisions of the Group. The successful candidate will also be appointed to the Executive Committee of the Company.

developing a strategic plan for raising the profile of the Group and for promoting the firm as a "brand" name. In addition, the role will carry responsibility for undertaking institutional and retail marketing, both within the UK and internationally. Candidates for this role will have gained considerable

experience within the financial sector, preferably within the investment management business. Ideally, you will have held a senior management position in marketing or sales with a solid background in marketing financial products to the retail sector and institutions.

In particular, the role has specific responsibility for

·FLETCHER-JONES·



Applications, in complete confidence, including salary details to Lyan Mulrhead or Richard Fletcher at Fletcher Jones Ltd. 10 Castle Street, Ediaburgh, EH2 3AT. Telephone: 0131 226 5709. Fax: 0131 220 1940.

### **CONVERTIBLE SALES PROFESSIONALS**

### Global Investment Bank

London

£ exceptional

Our client, a leading global investment bank, has retained us to seek a select number of highly qualified sales profesvertible bonds and derivatives.

an existing client base in either innovation. Central Europe, the Middle East

a high level of competence and to join a young and enthusiastic credibility within the convertible team who are capitalising on bond/derivative markets.

sionals with experience in con- The Bank has a long established level. reputation as one of the major forces in the business both We are seeking individuals with in terms of new issuance and

and/or the United Kingdom, and This is an excellent opportunity usual range of bank benefits.

senior management's mandate to take the business to the next

Remuneration, by way of salary and bonus, will not be a limiting factor in attracting the right individuals and will include the

For an initial discussion, in complete confidence, please telephone Jonathan Dancy on 0171 491 4650 or write enclosing a curriculum vitae to the address below quoting reference number 066/137/02.

INTERNATIONAL GROUP LIMITED

SCI International Group Limited, 21 Arlington Street, London SWIA 1RN.

INTERNATIONAL PRIVATE BANKING

### Marketing and Product DEVELOPMENT MANAGER

c.£60,000

An exceptional opportunity to join a respected and profitable UK subsidiary of an international bank with global capital resources of over US\$1 billion. The London bank, with a balance sheet total of around US\$2.5 billion, seeks to appoint a marketing and product development manager to support its private banking activities.

The Position

- Responsibility for product development with particular focus on investment tools such as unit trusts/mutual funds, including index-linked products.
- Adding strategic depth to the relationship
- Performing marketing research in its broadest sense. This will include competition and peer group analysis, performance analysis, assessment of patterns and trends in omer activity, etc.

The Requirements

- Extensive knowledge of investment tools such as unit trusts/mutual funds.
- Ability to project manage the structuring of products from inception to delivery.
- Excellent analytical and quantitative skills
- Ten years of relevant banking experience.

Please send your CV with current salary details to: Fiona Jobson, K/F Selection, 252 Regent Street, London W1R 6HL,

quoting ref: 90410/C. Alternatively send by fax on 0171-312 0020 or e-mail to cv@kfsetection.com Internet Home Page: http://www.kfselection.com

K/F SELECTION

A DIVISION OF KORN/FERRY INTERNATIONAL

### SOVEREIGN CREDIT RESEARCH EMERGING MARKETS

On behalf of our client, a major European investment bank, we are seeking a very experienced Sovereign Analyst to carry out economic research in support of a successful and ambitious team of traders.

PACKAGE:

SIX FIGURES + BANKING BENEFITS

LOCATION:

LONDON

The ideal candidate will have at least 5-10yrs experience of key Eastern European emerging markets plus Middle East and Africa. This is an outstanding and exceptional opportunity for a qualified

Economist who can bring commercial awareness and insightful research to a highly innovative team.

An exciting package will be structured for the successful candidate who will probably be currently employed, in a similar position, in a major investment bank.

Please submit your C.V. and details of your current package to Ron Bradley - Director/Head of Permanent Recruitment, at Jonathan Wren & Co. Ltd., Financial Recruitment Consultants, No.1 New Street, London, EC2M 4TP quoting reference P30262.

Telephone: 0171 623 1266 Facsimile: 0171 626 5257

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**HSBC** Asset Management

research\_

WORLD CLASS PERFORMERS

### COMPLIANCE MANAGER

HSBC Asset Management is the global investment advisory and asset management business of the HSBC Group, one of the world's largest banking and financial services organisations.

As Compliance Manager, your responsibility will be to enable key business functions to comply with relevant regulations. Your principal tasks will be to:

-deal with all compliance matters, liaising with and reporting to the regulators, and ensuring compliance

- keep fully abreast of rules of the SIB, IMRO and PIA; - build good working relationships with senior line management and sales staff, actively promoting the role of compliance.

Candidates will be graduates with an appropriate professional qualification.

Relevant experience of the compilance function and detailed knowledge of rules relating to Unit Trusts and PEPs will be essential. Ideally, applicants will have had significant exposure to compliance issues relating to both retail and institutional fund management. Your personal attributes will include a high level of integrity, well developed interpersonal and communication skills and a constructive approach to problem solving.

Please send your CV and details of your current renumeration to Michelle Goulet, 6 Bevis Marks. London EC3A 7QP. Fac: 0171 336 5775

### ACCOUNTANCY APPOINTMENTS

### Arab Insurance Group **Head of Internal Audit**



Bahrain - Substantial Tax Free Package - (US\$)

at Arab Insurance Group (ARIG) was formed in 1980 and has developed Into an internationally competitive insurance and reinsurance company, with particular strengths in the Aviation, Marine, Oil, Property, Engineering and Banking sectors. Key elements in its corporate strategy are a commitment to greater international presence and substantial investment in the development of a range of innovative Personal and Financial Services products. At present, ARIG operates from its headquarters in Bahrain, its wholly-owned subsidiary in London and a number of international branch offices: additional overseas offices will be opening in the near future.

This ambitious programme of expansion and diversification, and an absolute commitment to professional excellence, has created the need to hire a world class Head of Internal Audit, reporting to the Audit Committee of the Main Board. A critical element of your role will be to monitor all aspects of corporate commercial risk and alert the Audit Committee to any areas of concern. You will also take over, develop and leed an existing Audit Department and be responsible for the entire audit function, including the establishment of standards and policies, and the scheduling and management of work to ensure compliance of internal systems, controls and working practices throughout the Group, world-wide.

Probably Big 6 trained, and a true internationalist who adapts easily to other business cultures, you will currently be at a senior management level in the profession or in a major, international insurance organisation. In addition to outstanding technical ability, you must have well developed strategic and commercial vision, staff management skills and the personal presence to influence the decision making of the Board. Opportunities for career progression in financial and general management in the Group are exceptional.

If you wish to be considered for this opportunity, please send your curriculum vitae, including details of current remuneration and a summary of how you meet the requirements, to Nell Cameron at Ernst & Young Management Resourcing, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH, quoting ref: NC0062.

ERNST & YOUNG
The United Kingdom form of Ernst & Young is a member of Ernst & Young Instructional.



OCEAN GROUP pic

### GROUP FINANCIAL CONTROLLER

Six-figure package

CITY TAX

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London

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Ocean is an international provider of industrial and distribution services with a turnover of £1.1bn, operating in 39 countries; a new top management team is bringing a fresh approach. Ocean's strategic goal is to build shareholder value through consistently increased earnings. Its vision is to be a dynamic, successful, professionally managed and financially sound provider of services in markets throughout the

world. To meet this challenge it must attract, develop and motivate high calibre people in all areas of its business.

From a base of informed review, the Group Centre challenges the businesses to achieve performance through considered strategies and determined action. The role of Group Financial Controller is pivotal to this process. A career development move has opened this key position, reporting to the Group Finance Director. The prime task is to continue the development and enhancement of financial control and management information systems throughout the group, leading performance analysis and bringing an urgency to identifying and implementing

You must have a good degree, first time professional examination passes and an outstanding record of advancement since qualifying, including an analytical role in a substantial plc. Of top rate intellect, widely informed, you will be a mature communicator, with natural authority and influencing skills. Language skills would be valuable and freedom to travel is essential. You are likely to be aged early to mid 30s and soll have considerable career

Please write in confidence to Peter Williamson, enclosing a concise or and remuneration details and quoting reference 047/FT. Explain briefly why we should meet.

> Lawless & Williamson EXECUTIVE SEARCH 1 Heathcock Court, 415 Strand, London WC2R ONS

### OTTAKARISI

# **Finance Director**

£55-65,000 + Attractive Executive Package

London

Established in 1988 and now the UK's fastest growing bookshop chain, Ottakar's has 30 outlets and well advanced plans for a nationwide presence. It is considering listing at an appropriate stage to underpin this expansion. An additional Board member is now required to play a critical role in the successful delivery of its growth strategy.

THE POSITION

Entrepreneurial opportunity to take charge of financial strategy, with key role in investor relations

and MIS, working alongside Managing Director. Achieve required financial structure for growth realisation liaising with external advisors. Ensure accurate and timely financial reporting to Board

and Shareholders. Responsibility for all accounting systems and interface with in-shop systems. Manage dedicated finance team. Deliver ad hoc projects as necessary.

QUALIFICATIONS

◆ Graduate Chartered Accountant with minimum five years' corporate accounting experience, now at

Director level. Multisite retail experience essential ◆ Determined entrepreneur with some City knowledge. Familiar with leading-edge IT and retail accounting systems.

◆ Confident and impressive at highest levels. Dynamic strategist but detail conscious. Charismatic leader with empathy for people, culture and product.

Please send full cv, stating salary, ref BR61002, to NBS, 37 Queen Square, Bristol BS1 4QS







Tel 0117 929 1142 • Fax 0117 934 9370 Aberdeen • Birmingham • Bristol • City Edinburgh • Glasgow • Leeds • London Manchester • Slough • Madrid • Paris

# **Technology Finance Head of Department**

£60.000 + Bonus & Benefits

South.

World-class, UK market leader expanding internationally. Turnover approximately £1 billion. Substantial investment in digital technology. Developing powerful portfolio of products to high-value market segments. Requires technically-aware finance professional to spearhead financial requirements of Technology division.

THE APPOINTMENT

◆ Work closely with Technology Director to optimise financial support. Report to Group Finance Director. Lead team of Financial Analysts supporting 750-

strong Technology division. Provide financial assistance on £1 bn investment programme. Maintain intimate liaison between Finance and

Technology divisions and with parent group.

Optimise financial planning techniques and use of tools. Considerable opportunity for advancement.

QUALIFICATIONS

 Qualified Accountant; strong line management abilities; technically aware; blue-chip background. Conversant with state-of-the-art tools and techniques; ability to manage change.

◆ Ambitious and a team player; excellent interpersonal and communication skills; persuasive, creative, an influencer. Graduate calibre; 35-45; a relationship builder.

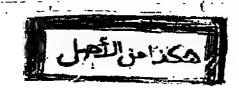
Please send full cv, stating salary, ref LG61005, to NBS, 54 Jermyn Street, London SWIY 6LX



N B SELECTION LTD



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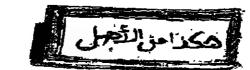
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### World Class Customer Service

Barclays Direct Loan Services is an arm of Barclays Consumer Lending . a division of Barclays Bank Pic. A ploneer of direct loans through its Barclayloan, Masterloan and Mercantile Credit brands, the Centre handles well over 1.3 million customer calls each year, always aiming to exceed its customers' service expectations.' To become a centre of excellence and consolidate their position as a UK market leader in the field, they need high calibre individuals to join the forward thinking management team.

### Finance Manager

Package To £40,000 + Financial Sector Benefits + Car North West

Reporting to the Finance Director, you will be responsible for providing a full range of financial and MIS services to Barclays Consumer Lending. with the BDLS management team at Wavertree as your major customer. Managing a team of over 60 staff, your responsibilities will include business and finance planning, cost centre and customer accounting, and productivity. You will also play a full role in customer initiatives and contribute as a member of the strategic management team at BDLS.

A professionally qualified accountant is desirable, with strong business planning experience, and a proven track record in developing management information systems and productivity improvement methods. Your communication and interpersonal skills will be of the highest order and you will be totally committed to delivering World Class service to internal and external customers. Ref: F.T.314, W.

### Customer Accounting Manager

Package To £30,000 + Financial Sector Benefits

Managing a team of some 50 temporary and permanent staff, your prime responsibility is to ensure the payments to and from your 400,000 customers are processed efficiently, with timely and accurate financial information fed to the Centre.

An accounting qualification would be desirable but you will certainly have sound experience in a similar book-keeping role, coupled with excellent people management skills. Speed of response is clearly critical in this highly competitive environment and you must be totally customer focussed. Ref: RT.315.W.

### Financial Modeller

Package To £40,000 + Financial Sector Benefits + Car Werwickshire Based within Bardaya Consumer Landing, you will be providing support, and developing systems for business evaluation and other financial models in the consumer landing area.

Highly numerate, with strong SAS programming expertise, you must have the ability to see business requirements in financial modelling terms and have the commercial awareness and communication skills to interpret large data volumes for the business uper.

You will be competent in SAS/Stat, SAS/AF and SAS/FSP components running on both mainframe and pc based systems. Ret. F.T.322.W.

All these roles offer excellent career prospects for those with the drive and determination to succeed within this dynamic environment.

Please send a CV to Howgate Sable & Partners, Arkwright House, Parsonage Gardens, Manchester MS 2LF. Tel: 0161-839 2000, Fax: 0161-639, 0064, quoting the appropriate reference number. Visit our web site at http://www.topjobs.co.uk









### MORGAN STANLEY

### CITY TAX **ADVISOR**

Canary Wharf, London

£Excellent and Benefits

For further information on this opportunity contact Jim Birtwell on 0171 415 2800, or write to him at Brewer Morris, 179 Queen Victoria Street, London BC4V 4DD. Evenings and weekends 0171 622 0900.

range of sophisticated financial services from a network of nearly 30 offices in 19 countries around the globe. The European Tax Department is based in London and focuses on Europe (including Eastern Europe), South Africa and India. Advisors work closely with the business units, researching the impact of taxation on proposed transactions and highlighting the opportunities which subsequently arise. Sustained growth has created a new role within this dynamic team. In conjunction with a senior advisor, you will:-

- Advise traders on the application of international tax rules to
- Identify tax advantaged structures and trading strategies in new/existing markets.
- Gain a broad insight into other business streams within Morgan

This is an outstanding entry-point into a world-leading investment bank for a young accountant or lawyer with at least 3 years' tax experience. Exposure to financial services would be ideal, but not essential as Morgan Stanley encourages individuals with a generalist background to apply. Your personality should combine strong communication skills with a positive outlook on life and the ability to think laterally.

# Senior Finance Manager

COMPETITIVE SALARY WITH FULL EXPATRIATE BENEFITS

The first Senior Finance Manager for Sun Microsystems in the Middle East region, your appointment will reflect our continued rapid growth and the successful consolidation of our operation in this area. Reporting to the General Manager of the Region, and to the Director of Finance based in Geneva, you will take the key responsibility of managing all financial functions and processes including:

- financial planning and analysis
- financial and management accounting (including P&L)
- financial modelling and reporting
- financing and credit processes and instruments
- Business Partner to Sales Operations

Ideally a qualified accountant with 5+ years' post-qualified experience, you will have been part of the management team within a corporate environment. You must have a sound knowledge of all the above processes, as well as strong software application skills including Lotus 1-2-3. A knowledge of the computer industry would be a distinct advantage.

You must be sufficiently motivated to achieve results both individually and as a key member of the regional team. This role will grow as the region grows, and therefore represents an excellent career opportunity for an experienced and dynamic individual.

To apply, please send your CV to Paula Hammett at Sun Microsystems Ltd., Watchmoo: Park, Riverside Way, Camberley, Surrey GU15 3YL. Alternatively, fax your CV on 01276 686735 or email Paula.Hammett@uk.sun.com



LONDON BASED £35,000 - £45,000 + BENEFITS

# 

Coopers & Lybrand is one of the UK's leading accountancy and management consultancy organisations. Our Internal Audit Services Group has developed a reputation for outstanding service to its blue chip client base, and continuing business growth has created a need for kuther consultants.

Specialising in strategic planning, benchmarking and risk assessment for new and existing internal audit departments, much of the team's work is performed in 'strategic partnerships' with clients, where long term working relationships are fostered.

Suitable applicants will hold a recognised business qualification and have at least two years' experience within the internal weiver inmetric of a leading pic or multinational

As well as an outstanding academic and career record to date, condidates must possess proven project management, communication and technical abilities.

These roles also ofter product development involvement in liaison with external professionals and other members of Coopers & Lybrand International, Opportunities for career progression, both in the UK and overseas, are therefore first close.

For further information, please contact our recruitment adviser Ken John on 0181 983 6406, or send a copy of your CV to Ken John & Co., Acre House, 69-76 Long Acre, London WC2E 9JH. Fax. 0181 983 0533. Direct applications, including those from other recruitment consultancies, will be forwarded to Ken John & Co. for consideration.

Solutions

O business assurance O business recovery and insolvency

O corporate finance O management consulting for Business O tax and human resource advice

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### WORLDWIDE TAX PLANNING IN A FTSE 100 GROUP

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- General Accident is a UK top three composite insurer with premium income of over \$6 billion and 1995 operating profit of £436 million. There are 25,000 employees in operations around the world.
- The current and future developments planned for the business, which include the adoption of a centralised approach to Group tax planning, will provide significant challenges for the finance function and the tax team.
- The widened role of the Head of Tax will incorporate review of the Tax structure of the Group worldwide, the co-ordination of Group wide tax planning and development of Group Tax policies and procedures.
- Ideally a graduate Chartered Accountant/ ATII, candidates are likely to have had taxation experience at a senior level in a major UK company with substantial overseas interests.
- Candidates with recent backgrounds in the accountancy profession or the Inland Revenue will also be considered. Experience with a major insurance group would be advantageous,
- In addition to high level technical expertise, the candidate must have excellent communication and influencing skills, with the ability to work effectively at all levels within the organisation.



General Accident

Please apply in writing quoting reference 1244 with full career and salary details to: Nigel Bates Whitehead Selection Limited 11 Hill Seren, London W1X 888 Tel: 01"1 290 2043 http://www.gbnet.co.uk/whitche

Whitehead SELECTION

To £70,000 package + benefits

Multinational Telecoms

South East

**Finance Director** 

company is reorganising to ensure continued high quality service is provided to its customers. Operating in this dynamic, multi-billion pound sector, two director level finance professionals are sought to help drive the performance of the resulting new business units, converting challenging opportunities into

THE BULE

- Reporting to the Managing Director, providing financial direction, information and advice, spearheading initiatives for margin enhancement and maintaining rigorous cost controls. Leading and developing a high quality, lean team.
- Fostering a TQM culture within the department, identifying and implementing continuous improvements to position the business for further
- Key member of senior management team responsible for achieving business targets. Contributing to a broad range of business issues, including liaising with major customers Forging strong working relationships international colleagues.

THE QUALIFICATIONS

- Graduate, qualified accountant with an outstanding track record of managing a full range of financial activities in a complex organisation. A background in matrix managed, high technology businesses ideal.
- Experience of a progressive international business with commercial approach and strong customer and quality focus. Commitment to TQM principles
- Results-oriented change manager with multicultural perspective and experience. Possessing excellent influencing skills; able to Results-oriented effectively non-hierarchical

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Selector Europe Spencer Stuart

# Group Finance Director

### Substantial package

Prism Rail pic was formed in 1996 specifically to pursue the opportunities afforded by rail privatisation. Listed on the Alternative Investment Market, the company has a 15 year franchise to operate the LTS (London, Tilbury and Southend) rail service and has recently won two further franchises for South Wales and West Railway and Cardiff Railway. Prism's founder Directors remain committed to and are confident of acquiring further franchises in the future.

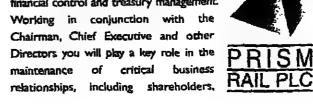
Reporting to the Group Chief Executive you will have full responsibility for the Group's financial affairs with particular emphasis being placed on financial control and treasury management.

London

institutions and providers of finance and will be expected to contribute strongly to the growth, future development and success of the business.

A commercially astute graduate FCA, preferably big six trained, you must have a progressive career profile which includes significant experience of contributing to or advising at plc Board level and the development of positive City relationships. You must be credible at the highest level, technically strong and have a flexible hands-on approach. Exposure to treasury management and corporate finance would be helpful.

> Applicants should write in confidence with full career details and quoting reference MD5049 to our advising Consultant, David Lloyd, Macmillan Davies, Salisbury House, Bluecoats, Herdford SG14 IPU. Tel: 01992 552552. Fax: 01992 505301.



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Morgan Stanley is a leading investment bank offering a complete

new products.

Brewer-Morris TAXATION RECRUITMENT SPECIALISTS

# BE DYNAMIC. BE INTERNATIONAL. BT Global Communications.

### Global Opportunities for Qualified Accountants

PACKAGE £35-45K+BENEFITS

BT is a £14 billion company that is rapidly becoming the leading player in the international telecommunications market. Global Communications (GC) established in 1994, is the fastest growing division in BT and has been successfully spearheading this global expansion. GC and its subsidiaries and joint ventures now employ around 10,500 people in 30 countries around the world.

We are currently looking for a number of young, dynamic qualified accountants to provide first class financial control and support across the division at a number of levels:

FINANCIAL ANALYSTS. To provide financial control and support to the Market Development, Service and Solutions and Product Launch teams. In addition, you will provide financial and commercial input into business proposals and support the launch and pricing of new products and services. For these roles you will need to demonstrate outstanding financial analysis skills.

FINANCIAL ACCOUNTANTS. These high-profile roles will involve the preparation of GC's management performance reporting and will cover both actual results and projections. You will also be involved in extensive liaison with GC units to ensure timely submissions and detailed reviews to confirm accuracy of results.

MANAGEMENT ACCOUNTANTS. Responsibilities here will focus on the provision of high quality financial analysis to parts of the business. You will also cover the full range of monthly reporting activities encompassing consolidation of actuals and drafting of Divisional reports and forecasting, all to strict

For all roles you will need to be a commerciallyminded, qualified accountant looking for a rapid-track career in a fast-moving, complex business. We are looking for committed, ambitious individuals with a positive, 'can-do'

attitude, excellent communication skills and your sights set firmly on progressing your future career. Knowledge of the telecomms market and international experience would, naturally, be an advantage but are not a prerequisite.

Initially, all roles are based in London, but international secondments are guaranteed for the right individuals and you must be willing to travel from the outset.

To take your application further, please telephone our advising consultants Julie Skidmore or Karen Wilson at Hoggett Bowers, 7-9 Bream's Buildings, Chancery Lane, London EC4A 1DY on 0171 430 9000 for an initial discussion. If you are successful, you will be invited to an open evening in London with the Heads of Finance for GC, which forms the next stage of the selection process.



Global Communications

### PER EDWARDS PER BOC

We produce

No wonder

something

we're looking

in 6 countries

for more

financial

that creates

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in a further 60

Sussex/Sussex Coast

£30 - £40k + car + benefits + relocation

As world leaders in the provision of vacuum pumps and systems, Edwards High Vacuum International are specialists in creating nothing. Our technology plays an integral part in a wide range of manufacturing processes and we are of vital importance to the semi-conductor, science and pharmaceutical industries.

We're part of The BOC Group, one of only a handful of truly global companies based in the UK. With a track record of high quality engineering and first-class products, we're now looking to set new standards in our finance department. A number of opportunities exist for high calibre professionals to work in the

Financial Accountant, Crawley **Commercial Management Accountant, Crawley** Finance Managers, Eastbourne & Crawley

Everyone must be capable of bringing in quality systems and effective financial management. Everyone will be an agent of change and will be expected to multi-task - you will need an exceptional academic track record with a personality that is dedicated, focused and articulate, ideally you'll have already worked in a manufacturing arena and will have at least two years' postqualification experience. IT skills are essential as you will play a key part in the

These are high profile roles with a great deal of autonomy which could lead to worldwide career progression within The BOC Group.

If you feel you possess the personal and professional qualities we require, please forward your CV and current salary details, with home and business telephone numbers, to Jane Lovell, Director at Cooper Lomaz Recruitment. St Edmunds House, Lower Baxter Street, Bury St Edmunds, Suffolk IP33 1ET. Alternatively please call her on 01284 701302 or fax 01284 701306. All applications are handled in complete confidence. All direct responses will be forwarded to Cooper Lomaz Recruitment. Interviews will be held nationally.

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### Recently Qualified Accountant

Investment Management Compliance

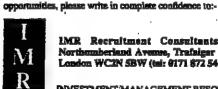
Global Asset Management (GAM) manages over \$9 billion on behalf of private, intermediary and institutional clients from nine offices worldwide

As a member of the London compliance team, the person epocinted will contribute to the development of the company's successful UK and international operations. Principal tasks include compliance monitoring, the provision of regulatory and operational advice and special project work.

Candidates are likely to be recently qualified accountants who would like to pursue a career in securities regulation and administration. Although knowledge of investment ent is not essential, experience gained in financial ervices auditing would be an advantage. A constructive, team-minded approach and strong

will be working closely with senior personnel in a rapidly growing business. If you would like to be considered for this position, which offers an attractive salary and excellent career development

communication skills are important, as the candidate



IMR Recruitment Consultants, No.1 Northumberland Avenue, Trafaigar Squ. London WC2N SBW (tel: 9171 872 5447).

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**INVESTMENT MANAGEMENT RESOURCES** 

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Developing Your People & Your Firm

Highly respected & successful CA, big 6 background, seeks senior position developing your people and your Firm. Outstanding track record in getting results. Full or pert-time contract. Write to: Box A5705, Financial Times, One Southwark Bridge, London SE1 915.

# **GROUP FINANCE DIRECTOR**

A1/M25

package c£100k

OUR CLIENT IS A WORLD LEADER in professional electronics. Its diversified manufacturing & distribution division, based in the UK, manages 30 subsidiary companies across Europe, USA and the Pacific basin. Rapid and sustained growth has been achieved both organically and through acquisition. The Group Managing Director now needs a commercial N°2, both to tighten the reporting structures and, longer term, to be his stimulating companion in the further development of the group.

A FULLY-QUALIFIED PROFESSIONAL, you will already be in a senior finance role in a diverse & acquisitive manufacturing group with an international spread. You should have experience of systems development; and a knowledge of UK, US and European accounting conventions would be useful. Strong participation at both strategic and tactical level in an intellectually-demanding business culture is essential.

YOUR PROFILE WILL SHOW high levels of critical and verbal reasoning; and you will be data-rational, detail-conscious and controlling by nature. A good command of German would be an advantage.

TO REGISTER YOUR INTEREST, please write or fax with full CV and latest earnings to Andrew Harter at the address below, quoting reference 96011.



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### INTERNATIONAL ACCOUNTANTS LINGUISTS AND NON LINGUISTS

The following positions require accountants with up to 5 years post qualification experience.

OVERSEAS

Dusseldorf Major UK group setting up fast track audit team. Surrey Business development manager for retail travel group.

Brussels Assistant Group Controller within pharmaceuticals industry. Newly qualifieds for audit and consultancy roles. Warsaw Financial Controller - FMCG Group. Consultants for East/West venture.

Paris 50% travel - operational review/business consultancy. High technology group.

Berlin PA to FD - Special Projects, manufacturing industry German/Eastern European languages useful. Far East Singapore - Financial services, Shanghai - Financial Controller. Hong Kong - Asia Pacfile Audit Manager.

Mandarin/Cantonese preferred. Moscow Controllership, newly qualified analysts + tax accountant - Foods and Drinks Industry. Audit Manager and suditors involving PSU travel - FMCG Group.

Geneva French speaking Finance Manager - International Research Consultancy. Additional languages useful.

European travel - languages useful but not essential. To £35,000 M4 Corridor Corporate Strategy. Competitor and Brands Analysis. Recently qualified. International career path. £30,000-

UK and oversess travel 60-70%. cf35,000 + Car.

£35,000. City Special Projects, US investment Bank, 50% travel. French, German or Italian useful. £35-45,000 + bank benefits. Home based Leisure industry - international business review

Bedford Commercial Analysis for new business unit.

70% travel. Spanish required. c£30,000 + package.
City High profile international project finance role within media services group. Industry experience preferred. £40-45,000 + attractive benefits.

C London Acquisitive market leading FMCG group European strategy and advisory role, 40% travel. French or Spanish preferred. c£30,000 + Car. West London Business review/European developmentleading multinational cE32,000 + benefits,

WARWICK MCLINTOCK LTD . SEARCH AND SELECTION EBC HOUSE, KEW ROAD, RICHMOND, SURREY TW9 2NA TELEPHONE: (+44) 0181-940 4900 FACSIMILE: (+44) 0181-940 6524 OUT OF HOURS: (+44) 0181 943 0775

'Education

Rugby College of Further Education is the largest provider of education and training in its area, employing 350 staff and turning over in excess of E/m per annum. Having undergone a major, reorganisation 12 months ago the college is now facing new challenges in the Finance, Personnel, LT. and Estates functions and so is looking to make the key appointment of

# Tax Manager

London WC

c £45,000 p.a.

The incumbent is about to retire after nearly 20 years as tax manager of this small, prestigious practice. He is qualified, ex Revenue and an all rounder, equally at home with the tax affairs of substantial individuals as with an expanding corporate business in direct and indirect taxation.

Candidates must be mature, well balanced tax professionals. The partners must be persuaded that you are a capable departmental manager with a clear understanding of the commercial needs of the practice. They will expect that your experience has stretched beyond compliance into strategic areas. You will be used, of course, to dealing at the highest levels. You will have long ago recognised the need, sometimes, to be authoritative. And a

coincident need for some charm and occasional humour. For the right individual there may well be the prospect of an eventual partnership. There is ample precedent within the practice.

CVs please and a letter underlining your match with our clients' need to: John McManus, ref: TM/FT, C&M Search & Selection, 72-75 Manylehous High Street, London WIM SAR

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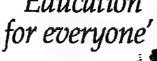
appears in the UK edition every Monday,

Wednesday &

Thursday and in the International edition

every Friday.

For further information please contact: **Toby Finden-Crofts** +44 0171 873 3456



DIRECTOR OF COLLEGE SERVICES



# Circa £40,000 plus benefits.

 Creating and communicating a clear vision of the future development of college services. Leading, managing and developing a talented multi-functional team.

Providing advice on legal, statutory and financial matters to the Principal, Managers and Governors.

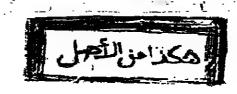
Contributing to the ongoing strategic plan for future development.
 Reporting directly to the Principal and a member of the College Executive.

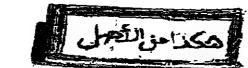
 A qualified accountant possessing a broader or secondary professional qualification. An inspirational leader and team player with excellent interpersonal and communication skills.

The ability to achieve a positive balance between fiscal needs and people matters with a commitment

 Commercially minded with the knowledge and ability to grasp other professional areas. At ease operating in different functions within a changing environment.

For an application form and job description please telephone (01788) 538525 or write to the Personnel Manager, Rugby College, Lower Hillmorton Road, Rugby CV2 3QS. Closing date for applications





# HOLLAND CHEMCIAL INTERNATIONAL by

HCI is a privately owned multinational group of companies involved in distribution, storage, trading and the shipping of industrial chemicals. With operations throughout North, Central and South America, Canada and Europe, the group is highly profitable and continues to grow via acquisition.

The company now seeks two ambitious individuals for the following operations.

Corporate Analyst Houston, Texas

Finance Manager Bermuda

Influencing

the role will focus on the analysis of financial statements, consolidated accounts to tight deadlines. in addition, there financial and commercial issues. will be opportunities for project management and assisting the Worldwide Controller on challenging special

\$ Tax free \$Highly attractive Recently qualified Due to international promotion to Regional Controllership, Reporting to the Worldwide Controller in Houston, this HCI are seeking an analyst to be based at their Worldwide opportunity is an ideal springboard to an International change, career. Managing two staff, the role involves liaising with Houston and South American commercial managers on a budgets, capital expenditure and preparation of daily basis with responsibility for a broad portfolio of

> Candidates should offer some ability in Spanish together with sound business acumen.

Candidates should be qualified accountants aged 25-33 able to demonstrate excellent communication skills and aiming for career advancement on a global basis. Flighly competitive salaries and packages will be offered to successful

WARWICK MCLINTOCK LTD \* SEARCR AND SELECTION EBC HOUSE, KEW ROAD, RICHMOND, SURREY TW9 2NA TELEPHONE: (+44) 0181-940 4900 FACSIMILE: (+44) 0181-940 6524 OUT OF HOURS: (+44) 0181 943 0775

### Hays Accountancy Personnel



### General Manager

**Customer Operations** 

North Kent

To £40,000 + Bonus + Benefits

### The Organisation

The LCCI Examinations Board, one of the largest international awarding bodies for business qualifications world-wide, is creating this exciting role for a General Manager for the Customer Operations Division. We are continually developing our product base and expanding our markets. The Customer Operational Division supports the expansion by managing all production and operational activities. LCCIEB is a registered charity (No: 1986).

### The Role

Reporting to the Chief Executive and working closely with the Board, you will be

and forecasting . Devising and implementing effective

operating and information systems.

 Medium/long term planning, budgeting
 Developing and managing a dedicated internal and external teams in a fast moving environment.

### The Appointee

A qualified accountant or business graduate with a relevant business degree, you will have experience of and a natural flair for developing IT and procedural systems and your outstanding communication and managerial skills will be required to manage and motivate staff at all levels. You will be capable of rising to the very highest level of the organisation.



To apply please write enclosing your CV and current salary details to Mark Turner at Hays Accountancy Personnel, 33 George Street, Croydon CRI-118. Tel: 0101 286 0885. Fax: 0101 251 0699.

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Threshold Tennant Trust is a thriving ho magery 4,000 homes for single people and fan With an asset base of around £201 mg With an asset page or appenditure of over £25 million oproximately £13 million we are further vestment and growth.

With responsibility for the finanthis is a crucial role where our all he contribution to the development of the policies and business plans, it is accounting bodies) with at least 18 effective accounting bodies) with a constraint experience you must have experience you must have expensively a substantial loans portulia. Each pital project assessment, risk appraisal and o

assessment, risk appraisal and eventual development of management information assessed associating.

The ability to lead, stousand and direct staff at senior levelage vital, so good communications of the first required, as is the ability in nurture and foster excellent warking relationships with Bankers. The Housing Corporation and order fluiding bodies.

For further distaff and as application form please contact Threshold Tenrism Trust 104 Garrant Lane, London, SW18 4SN. Telephone 0181 87 3178 424 from answerphone) Please quote job ref. No. 111 Cleaning dates 22 October 1996.

Threshold is committed to applied opportunities in employment and candidates will be applied an incircipation to do the job irrespective of their race.



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Our client, with a turnover of £56 million (1996), is one of the largest and most successful cable franchise operations in the UK. Since its inception in 1990 they have invested over £300 million, in the development of one of Europe's most advanced broadband networks.

They now have the necessary infrastructure to ensure rapid and sustainable growth up

# Finance Controller

West Midlands to £45,000 + car + bonus + relocation

As a result of internal promotion they require a Finance Controller who will have the following key responsibilities:

- line management responsibility for 20 staff;
- Commercial appraisal of new business opportunities;
- Treasury management;
- I involvement with the implementation of a major new accounting system.

Ideally aged 28 - 35 years old, you will be a qualified accountant, of graduate calibre, and you must be able to thrive within an extremely exciting and demanding

They offer an excellent package, including relocation if required, with defined career opportunities (you will be expected to be ready for promotion within two years) within one of the fastest growing companies in the Midlands.

Audit & Business Advisory Services

### An outstanding opportunity for experienced Audit Managers in the West Country

PW in Bristol • fattractive

Price Waterhouse has been established in Bristol for over 25 years and, as a result, has a high profile in what is widely seen as one of the most attractive business locations in the country. With over 200 staff, we are perfectly placed to serve business in the area. Our clients span a wide range of industries from high-tech to heavy manufacturing, from charities to financial services, and include leading public companies, multinationals and owner-managed businesses.

Demand for our services is expanding rapidly, due to the increase in advisory and Investigation work alongside our audit relationships but also through the need to serve new clients, particularly in the financial services inclusity.

We therefore need to add a small number of high calibre inchiduals to our resources, particularly at Manager and Senior Manager levels.

A qualified Chartered Accountant with a minimum of two years' post qualification experience, you will have a sound audit training and be looking to combine this with a range of special work such as due diligence, public company transactions, risk menagement or other investigative projects. You may have spent time with another mejor audit firm or in industry but, whichever of these is the case, you will be embitious, a clear communicator and ready to accept a challenge.

in return, we will offer you exposure to leading edge methods, top-tier clients and a highly attractive remuneration package. Prospects for promotion are excellent and can include admission to partnership for the very best.

Interested candidates should contact Simon Chapman at: Price Waterhouse, 31 Greet George Street, Bristol BS1 5QD.

Price Waterhouse Your world of apportunity



# **CONCERN!**

A GROWING

Arawak Walton is the major African-Caribbean housing association in the North West, with a concern to meet the housing needs of the black communities in Manchester, Oldham and Trafford.

We have an exciting programme for expansion, having already grown rapidly, and now seek to recruit additional high calibre staff to help lead us into the year 2000 and beyond. This is a key appointment for us and completes our Senior Management Team.

Arawak Walton alms to be an equal opportunities employer; it particularly welcomes applicants of African-Caribbean origin.

### Head of Finance Package c.£30k

To undertake strategic financial planning, risk management, financial services, management information systems and internal audit. Accountancy qualifications, staff management experience, and experience of managing a loan portfolio are essential.



For an information pack and application form, please contact:

HACAS Recruitment United House North Road London N7 9DP Tel: 0171 609 9491

Closing date for applications: Friday 25 October 1996



Price Waterhouse is authorised by the institute of Chartered Accountants in England and Wales to carry on investment business.

# ED ACCOUNTANCY

### FINANCIAL CONTROLLER

SW London Base

c£35,000 + car + benefits

Our client, a fully listed multi-site service organisation with a turnover of £150m seeks an experienced accountancy professional to join their Finance Department.

Reporting to the Finance Director, your main responsibility will be to co-ordinate and manage the accounting operation, taking a "hands-on" approach within a high transaction, multi-profit centre business.

To meet the challenge you will: • be a graduate with a 2.1 (or equivalent)

- hold a professional qualification ACA, ACCA or ACMA
- bave a minimum of two years post qualification experience in commerce have good technical experience in group accounting, taxation and treasury
- · be IT literate, with extensive experience of spreadsheet modelling
- » be comfortable working with deadlines, pressure and change
- the able to communicate with all levels of staff
- have experience of interest in working in a "Service" organisation and accordingly recognise the demands of a customer focused business

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If you feel you have the presence and personal stature required for this role, please send your CV, stating your 11 you were one presence one presence one presence Manager, Reed Accountance Personnel, 76 High Street, current salary, to: Sarah Mel-aughlin, Senior Business Manager, Reed Accountance Personnel, 76 High Street, Guildford, GU1 3HE.

For over 1,000 jobs visit the Reed website: http://www.reed.co.uk/accountancy

Our client is a major international food manufacturer with globally recognised brand names and an impressive record of success. As part of the continuing strengthening of the finance team, they currently seek a highly ambilious, experienced individual for the key role of Financial Controller. Reporting directly to the Operational Director, the Financial Controller has complete responsibility for all Head Office factory finance, including report writing, strategic planning and performance appraisais

The ideal candidate will possess:

- CIMA qualifications and a degree
- A proven track record of success in an FMCG environment
- Excellent man-management and presentation skills The potential for development to Finance Director

This high profile role requires an individual with energy, a dynamic personality and the ability to think on their feet.

To discuss this opportunity in total confidence, please contact Jo Coombs or Anita Alison on 0161 831 7127. Alternatively, send your CV to them at the aridress below.

Finance and

**PSD** 

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# **IT** Appointments



# RISK - Professionals

Management Systems

AMS's business is to partner with clients to achieve breakthrough performance through the intelligent use of information technology. AMS is a business and information technology consulting firm that provides a full range of services: business re-engineering, change management, systems integration and systems development and implementation. AMS, which completed its 26th consecutive year of growth, has 0.000 consultants working in 47 offices worldwide. AMS's European revenues have grown at an annual rate of 97%, making the firm the fastest growing consultancy in Europe.

The RISK practice of AMS is focused on larger financial institutions. Through our 10 European offices, we assist our clients with a range of consulting services that help bridge the gap between best practices finance theory and current state. Our expertise includes mathematical concepts, organisational design, risk controlling and information technology.

Positions are now available to work initially in Europe on the design and implementation of Global Risk Management Systems. Our culture is driven by producing measurable results for our clients. We interface with all levels of the client organisation. We deliver a range of tangible benefits such as data warehousing, VAR reports, risk engines and change management programs.

### LONDON ♦ FRANKFURT ♦ AMSTERDAM

# Senior Business Analysts

Packages to £40-60,000

Senior Business Analysts must be able to show strong structured analytical experience preferably in an Object Oriented environment with an understanding of how large financial organisations identify and control risk. A good grasp of one or more of the following product areas is required: Fixed Income, Equity, Money Market and Foreign Exchange.

You will have at least two years' experience of a number of front office trading systems with six months+ in front/middle office. In addition, a strong statistical background is required to assist in the definition of risk management methodologies.

Interviews will be held in Frankfurt, Dusseldorf, Munich and Amsterdam during September and

For further information regarding AMS, please view our website at

http://www.citielite.co.uk/ams For a detailed discussion regarding these positions please contact us quoting

reference FT/9/96. 1 Groveland Court, Bow Lane, London EC4M 9EH. Tel: +44 171 236 4288

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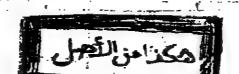
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LARE STORE S

# Flawed 'Rake' with a social conscience

Andrew Clark reports on the controversial Peter Sellars production which inaugurated Paris's Stravinsky festival

urprise. surprise - Peter Sel- to reconcile Sellars's obsessive Ameri- In the meantime, Boulez has been comars has transposed The can iconography with the opera they Rake's Progress to contempo- know and admire? The Châtelet Rake rary America. In a new production of Stravinsky's opera at the Châtelet in Paris, the ne'er-dowell Tom Rakewell becomes an innocent victim of California's criminal justice system. Incarcerated in a spotless state penitentiary, he is bullied by a fellow immate (Nick Shadow), beaten up by prison guards (roaring boys and whores), raped by a female supervisor (Baba the Turk) and driven to dementin - from which even the compassionate gaoler's daughter (Anne Trulove) come from Mars.

The underbelly of American society the homeless; the underprivileged, the downright cranky is an all too familiar leitmotif of Sellars productions; think of the Malibu beach house Pelleas, the urban down-and-outs of Mathis der Maler, the Wacko Theodora. Sellars has a social conscience, and reckons it is time European audiences wised up on the sickness of American society. What happens in the US hanbens in Europe 15 years later - right?

This is a useful subject for discussion, but it has no place in an opera house. You cannot take every major work in the repertory and treat it like an allegory of American society. One or two plots can sustain it, but most will not, and the results become increasingly predictable, not to say boring. This is where we now find ourselves with Sellars. When a director uses a great work of art as a vehicle for his own narrow political agenda, he diminishes the work and patronises the audience. Why do opera house managements continue to employ him?

I'll tell you why. Sellars knows what he wants and how to achieve it - in stark contrast to all those run-of-the-mill directors who either come to rehearsals unprepared, or can-not communicate their ideas. Sellars has charm, and people love working with him. However flawed in conception, Sellers's Rake was brilliantly executed by a cast who knew exactly what they were doing. And Sellars is more than just a smooth operator. He is "controversial", he searches for "contemporary relevance". These are sure signs, in the eyes of some opera house managements, that they are doing their job well.

composer and libretiist - not to men-

made nonsense of Stravinsky's great morality play. In a monotonous grey setting of prison grilles and uniforms (Adrianne Lobel and Dunya Ramicova). there was no sense of "progress" (Le. descent into the moral abyss), nor the slightest glimpse of irony or ambiguity. Once you had seen the first scene, with its truncheon-wielding violence, you had seen the lot. None of the relationships stood up - least of all Shadow's with Tom; and the urbane poise of Auden's libretto might as well have

More's the pity, because the performance was a musical feast. Inaugurat-

When a director uses a great work of art as a vehicle for his own political agenda, he diminishes the work

ing a Stravinsky festival in the theatre which gave birth to Le sacre du printemps, it benefited enormously from the stylistic assurance and technical virtuosity of the Los Angeles Philharmonic under Esa-Pekka Salonen. Stravinsky's score has rarely sounded so bright and brittle - or so American. Los Angeles was, after all, where Stravinsky conceived and wrote it, and Salonen left us in no doubt about its rhythmic wit, its sweet tunes and Bar-

As Tom, Paul Groves went about his hapless task with diligence and vocal conviction - though it was hard to tell from this production whether he has the right blend of innoceance and insouciance for the part. Dawn Upshaw's Anne was purity personified, while Donald McIntyre gave a noble portrait of Trulove-cum-prison governor. Denyce Graves's beardless Baba, in sumptuous voice, was sexier than her Carmen. And in a production which completely traduced the role of Shadow, Willard White did his mighty

The rest of the Stravinsky festival should bring more satisfying results: the Salzburg production of Occipus Rex

plaining again about the supposed inadequacies of the Paris Opera - at the very moment when it is finding its feet after years of industrial strife. Having poured taxpayers' money into his underground research warren at IRCAM, the results of which few will see, Boulez has the gall to carp from the sidelines about the Opera's lack of "creativity". The Opera's programme may not be flashy a la Châtelet, but at least it is serving the public.

That just about sums up the Opéra's new production of Hippolyte et Aricie. Notwithstanding concurrent performances of La bohème and Rigoletto at the Bastille, Rameau's great tragédie hyrique has enjoyed a sell-out run at the Palais Garnier. It is an important work to keep before the French public, not just because of the powerful emotions it expresses, but because it laid down stylistic markers which were to influence Gluck and Berlioz. These preechoes were well to the fore in William Christie's sparkling account with Les Arts Florissants

Christie helped to establish this work's modern reputation when he conducted it at the Opéra-Comique in 1985. Two years later came the landmark production of Lully's Atys, staged by Jean-Marie Villégier. Their latest collaboration is less fruitful. Once again, the opera is set in the period in which it was written, but the effect is less striking, partly because the Palais Garnier has a bigger stage, and partly because the decor is more diffuse. Villégier and his designers, Nicolas de Lajartre and Patrice Cauchetier, vary the pace and setting - there are no fewer than 300 costumes - but the performance is not without its longueurs.

Ana Yepes's choreography of the dances, which form such an integral part of the work, struck me as being a very 20th-century view of the past. But the most serious weakness lay in the casting of the principal roles. The advantage of young singers in this music is that their voices are more flexible: the disadvantage is that they lack the personality to project their parts. Thierry Félix's Theseus made a handsome figure, but the part was too low for him. In the title roles, Annick Massis and Paul Agnew were a modest pair of lovers, while Eirian James's Diana was spirited but underpowered. Isabelle Vernet's Phaedra, looking like follows next month, and Pierre Boulez a wicked witch, alone cut a distinctive



Doing their mighty best: Willard White as Nick Shadow (top) and Paul Groves as Tom Rakewell, conducted by Esa-Pekka Salonen

## tion the audience, who are left trying will conduct Le Rossignol in January. profile. The Tate on a Heritage high

Important acquisitions have been announced, reports Antony Thorncroft

acquired its most important collection of works of art for half a century, thanks to £3.77m provided by the Heritage Lottery Fund. The Paul Oppe collection consists of around 3,000 works on paper. mainly British watercolours and drawings. Its great strengths are landscapes of the late 18th and early 19th century by artists such as Richard Wilson, Francis Towne, John Robert and Alexander Cozzens and Richard Bonington. In all the colction is valued at £5m and was sold by the heirs of Oppe, who died in 1967.

he Tate Gallery in

Nicholas Serota, director of the Tate, also announced resterday that Janet Wolfson de Botton, one of the top three collectors of contemporary art in the UK, was to give the gallery 56 works by such artists as Warbol. Stella, Gilbert & George. Andre, and Richard Long. The gift is valued at £2.3m.

Many of the works will find last major exhibition, Award for its involvement in ductions of masterpieces of Wales, the RPO, the LSO. a home in the new Tate Gal-Cézanne, sponsored by Ernst & Young earlier in the year. lery of Modern Art, which is It attracted the largest audiplanned to open on Bankside ence for a Tate show, 420,000. in May 2000. The Tate is on a high at and recorded the highest recthe moment, which makes it ognition factor for a sponsor. attractive to sponsors. Next 71 per cent of visitors recogweek it opens its Grand Tour nised that Ernst & Young was backing it, and 52 per cent had kind thoughts exhibition, sponsored by the Prudential, the company's about the accountants, Ernst first major foray into the & Young was so happy with visual arts. The Pru is putits film investment, which included inviting 7,000 ting around £250,000 behind the show, and will hold the Prudential Award for the guests to private shows, that Arts, the biggest competition it is considering sponsoring of its kind with a £100,000 the next big show at the Tate, Bonnard in 1998. It got prize for the winning com-

porter of arts sponsorship. The Tate is currently Meanwhile Glaxo-Wellcome,

ber 17. It is no surprise that its invitations for Cezanne

the boss of the Pru, Peter soirées and gained new busi-

the arts last year, is taking another dip. It is putting 270,000 behind Treasures for Everyone, an exhibition of 200 art works saved for the nation with the help of the National Arts Collections Fund. The show takes place during the close season at Christie's in January 1997. and will include works by Turner, Hockney, Stubbs. Spencer, Lowry and many more Masters old and new.

One area of sponsorship which continues to grow is help for schools and for children. Sainsbury has been dominant in this area for many years and has just announced the fourth year of its Pictures for Schools scheme, which sends six, digesting the impact of its boosted by an FT-ABSA high quality, framed repro-

chosen by Timothy Clifford. director of the National Gaileries of Scotland, into 1100 schools. By the end of 1996 works by Poussin, Pisanello, Van Dyck, Stubbs. Matisse and Ernst will be on the walls of over 4,860 primary and secondary schools. The scheme costs around £250,000 a year, and will continue while there is a

Another company prominent in this field is TSB. which has just launched, at a cost of £150,000, First movement, which will introduce thousands of children to classical music with visits to the classrooms by musicians from leading orchestras, and the opportunity for school parties to attend concerts by the BBC National Orchestra | and is one of Poland's most

thanks to the Bayer Earth Art Award, worth £10,000 to the winner. the CBSO, the Halle, and the It is open to artists under Royal Scottish. It follows on 35. The theme is the envifrom the successful launch ronment and the plan is to of First visit, which took make the competition Eurochildren into art galleries: 5,000 visited the National Rank-Xerox is to back The Gallery in London alone. King's Consort, the period their transport paid for by instrument ensemble, with TSB. Next year it is the turn

Bayer, the German chemi- and Warwick.

of drama with First act.

involving the National Thea-

### Polish poet wins Nobel Prize

The Polish poet Wislawa Szymborska, 73, has won this year's Nobel Prize for Literature. The Swedish academy said that Szymborska, who lives in Krakow

covered will be Oxford, York popular poets, won the prestigious £717,000 award for

her "poetry that with ironic

precision allows the histori-

cal and biological context to

come to light in fragments of

£25,000 for performances at

six arts festivals throughout

the UK. Among the festivals

certain age he most popular person in Ireland is not President Mary Robinson or the manager of the Irish football team but Daniel O'Donneil, an angelic

looking country and western

Women

of a

singer from County Donegal. O'Donnell, all twinkling smiles and folksy charm, regularly tops the charts and has a growing following on both sides of the Irish Sea. Women on the Verge of HRT, performed by the Belfast based DubbelJoint Productions company at the

Playhouse, Londonderry, centres on two Belfast women who travel to Donegal to worship at the O'Donnell shrine. Marie Jones, who wrote the play, is the angry Vera, deserted by her husband for a 25-уеат-old.

The humour is pure Belfast, wonderfully down and cutting. "If I ran off with a man 25 years younger I'd be called a whore," spits Vera. Yet people admire her ex-busband. "It's just not fair," she screams.

Anna, played by Elicen Pollock, tries to calm Vera down. She admits that the schmaltzy O'Donnell is a substitute for the loneliness of her own marriage. She suggests Vera gets a cat. Or perhaps she needs help with "the change"?

Vera refuses to give up, to say no to sex and to life. Why do people find the idea of elder women and sex somehow distasteful?" she

With its biting comic lines and songs. Women On the Verge of HRT could easily descend into farce. But tension builds as the two women confront the other people in their lives. summoned by the banshee the howling harridan of Irish folklore. "You have made me invisible," says Anna to her uncaring

All the subsidiary roles, from the bumbling hotel cals giant spends over £30m waiter to husbands, young a year on cultural and sportwife and distraught ing sponsorship in Germany. neighbour, are played by lts equivalent expenditure in Dessie Gallagher, a young the UK is tiny but growing, actor with an obvious wealth of talent. His impersonation of O'Donnell, complete with singing stroll and kisses round the theatre audience, is particularly memorable.

The play tackies an unfashionable subject head on, with humour and pathos. The mood, in the end, is defiant. Vera and Anna sing a closing song:

"We won't go easy, we'll go on protesting./ No sex to scoring./ We may be over 40, but we can still sin, sin, sin.'

Kieran Cooke

At the Playhouse, Londonderry, then to the Pavilion, Glasgow from October 7 to 12. It is due to open in the near future in the West End.



### **AMSTERDAM**

Concertgebouw Tel: 31-20-6718345 Nieuw Sinfonietta Amsterdam: with conductor Lev Markiz, harpist Godelieve Schrama and oboist Bert Schneemann perform works by Rihm, Henze and

### BERLIN

Mozart: 8.15pm; Oct 6

CONCERT

CONCERT Konzerthaus Tel: 49-30-203090 Antje Weithaas, Sarah Willis and Gerald Fauth: the violinist. from-player and planist perform Works by Seethoven and Brahms: 7.30pm; Oct 5 hilharmonie &

ammennusiksaal tel: 49-30-2614383

 Dautsches Symphonie-Orchester Berlin: with conductor Emmanuel Krivine. Soprano Carola Höhn and baritone Andreas Schmidt perform works by Beethoven and Zemlinsky; 8pm; Oct 5, 6

### EXHIBITION Kupferstichkabinett Tel: 49-30-26629598

pany, at the Tate, on Octo-

Davis, is a committed sup-

 Aus der Klassischen und Späten Moderne Neuerwerbungen im Kontext der Sammlung: this exhibition focuses on drawings and graphic works that were added to the museum's collection over the last five years. Artists featured are Picasso, Camille Graeser, Alf Lechner, Dan Flavin, Dennis Oppenheim and Christian Boltznski. A complementary selection of works from the museum's collection provides a context for these recently acquired works; to Oct 13

Staatsoper Unter den Linden Tel: 49-30-20354438 Semele: by Handel. Conducted by René Jacobs and performed by the Akademie für Aite Musik. Soloists include Janet Williams and Ins Vermillion; 6pm; Oct 6

### CAMBRIDGE

EXHIBITION Fitzwilliam Museum Tel: 44-1223-332900 Rembrandt and the Nude: this is the second in a series of exhibitions devoted to the museum's collection of Rembrandt etchings; from Oct 8 to Feb 28

### COLOGNE

Opernhaus Tel: 49-221-2218240 Otelio: by Verdi. Conducted by James Conlon and performed by the Oper Koln. Soloists include

Frederic Kalt, Hillevi Martinpelto and Ned Barth; 4pm; Oct 6

### DUBLIN

100 per cent acceptance on

ness as a result.

CONCERT National Concert Hall -Geoláras Náisiúnta Tel: 353-1-6711888 RTE Vanbrugh String Quartet: featuring violinists Gregory Ellis and Bizabeth Charles, viola-player Simon Aspell, and cellist Christopher Marwood, and guest viole-player Constantin Zanidache perform works by Mozart and O'Leary; 3.15pm; Oct 6

### DUISBURG

**OPERA** Theater der Stadt Duisburg

Tel: 49-203-30090 Rigoletto: by Verdi. Conducted by tra Levin, performed by the Deutsche Oper am Rhein. Soloists include Mikel Dean, Ingrid Kertesi and Andrzej Lantsov, 7pm; Oct 6

### LONDON

CONCERT **Barbican Hall** 

: IIISI EISEES 4 hatters many one owner contract of

Tel: 44-171-6384141 London Symphony Orchestra: with conductor Kent Nagano and soprano Barbara Hendricks perform works by R. Strauss and Mahler, 3.30pm; Oct 6 St. John's, Smith Square

Tel: 44-171-2221061 Delta Jones and Malcolm Martineau: the mezzo-soprano and planist perform works by R. Schumann, Berlioz, Rossini and Haydin; 7.30pm; Oct 7

### OPERA

Royal Opera House - Covent Garden Tel: 44-171-2129234 Siegfried: by Wagner. Conducted by Bernard Haltlink and performed by the Royal Opera. Soloists include Siegfried Jerusalem, Rosemary Joshua and John Tomfinson; 5pm; Oct 7

THEATRE Barbican Theatre

Tel: 44-171-6384141 A Midsummer Night's Dream: by Shakespeare. Directed by Adrian Noble and performed by the Royal Shakespeare Company. The cast includes Desmond Barrit and Barry Lynch; 2pm & 7.15pm;

### MADRID

CONCERT Fundación Juan March Tel: 34-1-4354240

 Joan Moll: the pianist performs works by Beethoven, Schubert, Weber and Chopin; 12noon; Oct 5

### MUNICH

CONCERT Nationaltheate

Tet: 49-89-21851920 Bayerisches Staatsorchester: with conductor Giuseppe Sinopoli and cellist Han Na Chang perform works by Haydn and Mahler; 8pm; Oct 7, 8

### NEW YORK

CONCERT Avery Fisher Hall Tel: 1-212-875-5030 American Symphony Orchestra: with conductor Leon Botstein, soprano Deborah Voigt and mezzo-soprano Jard van Nes perform works by Hartmann and

Carnegie Hall Tel: 1-212-247-7800 Berlin Symphony Orchestra: with conductor Claudio Abbado and pianist Maurizio Pollini perform Brahms' Piano Concerto No.1 in D minor, Op.15 and Symphony No.3 in F major, Op.90; 8pm; Oct 7

Mahler, 3pm; Oct 6

THEATRE Circle in the Square Tel: 1-212-239-6200 Hughie: by O'Neill. Directed by and starring Al Pacino. No performances October 17-23;

Mon ~ Sat 8pm, Sat also 2pm; to

### PARIS CONCERT

Cité de la Musique

Nov 2 (Not Sun)

Tel: 33-1 44 84 45 00 Les Arts Florissants: with conductor/organist William Christie, sopranos Patricia Petibon and Sophie Daneman. violinists Monica Huggett and Emilia Benjamin and viola-player Anne-Marie Lasia perform Couperin's Leçons de ténebres pour le mercredi Saint; 8om; Oct 5

Théâtre du Châtelet Tel: 33-1 42 33 00 00 Los Angeles Philharmonic: with conductor Esa-Pekka Salonen and the London Sinfonietta Voices perform Stravinksy's Symphony in

Three Movements, Symphonies of

Wind Instruments and Symphony

of Psalms; 8pm; Oct 8

### ROME CONCERT Accademia Nazionale di Sente

Cecilia Tel: 39-6-3611064 La Forza del Destino: by Verdi. Concert performance, conducted by Valery Gergiev and performed by the Orchestra e Coro dell' Academia di Santa Cecilia. Soloists include Galina Gorchakova, Gegam Grigorian, Leo Nucci and Luciana D'Intino. Part of the Italy and Russia

### **SAN** FRANCISCO

Festival; 8pm; Oct 6, 8

EXHIBITION M.H. De Young Memorial

 Beat Culture and the New America: 1950-1965; includes painting, sculpture, film, installations, music, and the spoken word. Sections are devoted to the three centers of Beat culture: New York, San Francisco, and Los Angeles. Artists represented include Willem de Kooning, Franz Kline, Larry Rivers, Robert Rauschenberg, Jim Dine, Allen Kaprow, Jess, Jay DeFeo, Wallace Berman, and others; from Oct 5 to Dec 29

Museum Tel: 1-415-750-3600

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Philip Stephens

# An absence of war

Despite its conference success, the Labour party could yet be divided by tough choices over the single currency

The most vital debate in day as to whether Britain tion, a period already will be that much colder should be among the plo-Tony Blair's party stirred neers of economic and monhardly a ripple in the tranquil waters of this week's etary union. But it does Blackpool conference. Yet have to have a clearer idea of its preferred direction. day by day, it is engaging more of the energies of the One choice - the terms in which it will couch its manleader, of Gordon Brown, his shadow chancellor, and ifesto - cannot be dodged. Robin Cook, his foreign That in itself could pre-empt affairs spokesman. At presthe decision Mr Blair would ent, there is no great row take in office. between them. But through a window of calculated

opacity the dilemma and the differences are coming into focus. Look at the sorry state of the government, and Mr. Blair's anxiety to avoid public controversy over the drive with national sovereignty. Franco-German towards a single currency In private, the leader needs little explanation. An absence of war in Blackpool leaves it to John Major's

Conservatives to torture themselves over the fate of sterling when they gather next week in Bournemouth. Aside from a few worrying hints of hubris, the Labour leader could hardly have hoped for more from his party's conference. The tired cliches of a dozen sound-bites will soon fade. With luck, the quest for an 'Age of Achievement" will go the same way as the stakeholder economy. But the basic message, that this is a party sufficiently sober

can take to the electorate. Private doubts and secret rearnings for the ideology If monetary union of the past have been suppressed. Mr Blair redefined Labour's purpose. He did so brilliantly, paying his dues to the old guard without might yet), compromising his message to the country. For now, his

foot-soldiers will follow. heads ruling their hearts. Labour to The prospect of government, though, will more and more demand hard decisions. From now, events another will crowd in on a party waiting for power - none more so than Europe's plan generation

for a single currency. commit itself before polling

to govern, is one Mr Blair

eration. Such

As stated, his attitude is positive in tone, noncommittal in substance. Sterling's participation would be a pragmatic decision. He would say yes or no in the national interest. He does not share the Tory Euro-sceptics' obsession

sounds more sceptical. No, he cannot see Britain remaining indefinitely outside a successful monetary union. That would be to deny the nation the role in Europe he sees as vital to Its prosperity and political influence. But yes, he sees the awesome risk in making such a momentous decision the first act of a Labour government. His personal economic advisers favour delay. Eddie George at the Bank of England has privately delivered the same

The timetable for membership in 1999 is awful. It would consume the first 18 months of his administra-

blew up (and it the attempt to join could return opposition for

was a said a market his state of a harried

FT Business

Travel Survey

arrives Monday.

The Business Travel Survey will be published with the Financial Times on

There will also be advice on selecting hotels, changing currency cost-

Financial Times.

World Business Newspaper.

Monday, October 7. The 12 page survey examines direct booking as an

alternative to using dedicated business travel agents, advises the frequent fiver

on how to get the most from the programmes on offer and assesses whether

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crowded with a contentious agenda of constitutional reform. If Emu blew up (and it might yet), the attempt to join could return Labour to opposition for another gen-

doubts аге reinforced by Mr Cook. The shadow foreign secretary has made his views plain. Britain might join some day, but not soon. A Labour government should concern itself with the condition of the real economy as well as the monetary indicators of the Maastricht treaty. A single currency should not be an instrument of deflation.

Perhaps a third of the shadow cabinet shares such fears. John Prescott, Jack Straw, David Blunkett, Margaret Beckett and Frank Dobson are among them. Within the parliamentary party the proportion is said by some to be of similar scale. That is an exaggeration, but there would be sizeable opposition. Emu could prove the cause around which a now demoralised Labour left could rebuild its fortunes.

Just three months ago, it could be said that such considerations argued conclusively for delay. But Europe has moved on fast. Then it seemed likely that if Emu went shead on schedule. Germany and France would be accompanied only by the Benelux countries and Austria. Britain could be among a large, second batch of countries signing up in 2001 or 2002.

The landscape now looks different. Across the Channel, the political imperative is clearing away the economic obstacles. For all their protestations, Germany and France will fudge the Maastricht criteria. If they do so for themselves, they will be obliged to do the same for others. The first wave might now comprise eight or nine countries. Italy among them. The world outside

Mr Brown, like almost everyone else in British politics, wishes it were not so Scrapping the pound would take precedence over all else in economic policy. It would demand a fiscal aus-

terity which even this

would-be Iron Chancellor

has scarcely contemplated. Yet his advice to Mr Blair is that they must now weigh more carefully the danger of staying out against the risks of going in. There is the obvious economic cost in terms of higher interest rates and a vulnerable pound, But Emu will also define the distribution of political influence in Europe. Staying out will mean progressive detachment from the Franco German core. For a politi cian with the ambitions of Mr Blair, banishment to the

edge of influence is a dis-

comfiting prospect.

The shadow chancellor is mindful too of the perils of a referendum. Such a plebiscite might be couched in terms which went beyond a single currency. A wider rote on Britain's future in Europe - should it stay in or get out - would be easier to win, particularly in the honeymoon period of a Blair government. It would also harden the split in the Conservative party. But if the real intent was Emu, that would be impossible to hide And defeat, always a risk in such plebiscites, would be

Mr Brown's answer is a ositive passage in the manifesto which would meet Labour's promise to seek the consent of the voters Mr Blair's response is that such a pledge might allow Mr Major to fight the election wrapped in the Union flag. As of this moment, the balance of the argument on a single currency lies strongly with the leader's scepticism. But the pace of events will be hard to ignore. It will not be an easy

# ·LETTERS TO THE EDITOR

Number One Southwark Bridge, London SEI 9HL

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### No fears for UK outside Emu

From Mr Harold Young. Sir. Martin Wolf's article. "The danger of dithering" (October 1), greatly exaggerates the political

dangers of not joining Emu and fails to address in detail the economic and financial dangers of going in. Having pointed out that

monetary union is a

"gigantic" gamble, he opts for it because the choice will be between having a voice within the governing arrangements of Europe and not having a voice. Do we have a voice now? Did we ever have one?

The plain fact is that the UK need not be afraid of staying with a currency that has stood us in good stead

for hundreds of years. Why else are the French bleating decline to join are not

would throw out a net contributor to and a net importer from the EU!

that measures must be taken to ensure that members who allowed to take advantage of staying outside!

Mr Wolf's claim that in time the choice will be between being inside the EU and outside it simply does not hold water. The plain fact is that the UK is a fully paid-up member under the treaties of Rome and Maastricht\_

Does he seriously believe that the other member states Does he believe that the other members would break

their treaty obligations in so doing? If he does, then surely we would be better off without them. In fact he need not worry; we still have

Harold Young. 40 Gaveston Drive. Berkhamsted. Herts. HP4 1JF, UK

From Mr Rupert Beeley. Sir, If Britain chooses not to join Emu, London will become the centre for euros held offshore, and a euroeuro market will evolve. Yo-vos? Up and down we go.

Rupert Beeley. 24 Spencer Road, London SW18 2SW, UK

### Bedazzled view of the seating order

From Mr Helmuth Runde. Sir, The seating order of the Bertelsmann executive board at the September 25 press conference reminded Observer ("Age before beauty", September 26) of an "old-style Communist Party rally". In this year's seating order you claim to detect secret signals indicating CEO approval and;or disapproval.

Alas, your highly amusing conclusions are based on somewhat flawed observations.

You say that in previous years the Bertelsmann CEO has flanked himself "with golden boy board members' Michael Dornemann, head of entertainment, and Thomas Middelhoff, the man responsible for multimedia. And you go on to point out

that "it's all change this year", and that Mark Wössner was flanked by Gerd Schulte-Hillen (head of the newspaper/magazine subsidiary) and Siegfried Luther (chief financial officer). Sorry, but it was either your observer's power of observation or his memory that failed him quite badly

Because the actual seating order in 1995 was: Gunter Thielen (bead of industry division). Thomas Middelhoff, Michael Domemann, Siegfried Luther, Manfred Harnischfeger (heed of corporate communications), Mark Wössner (CEO), Gerd Schulte-Hillen, Frank Wössner (head of book publishing), Bernd von Minckwitz (head of

professional publishing). And in 1996? Well, there was only one change of position. Gunter Thielen moved from the "right wing" to the "left wing" for no more sinister a reason than to join his colleagues representing the busine of the printed words - books and magazines.

So, Observer must have been unsighted in some way. Quite possibly he was dazzled by the excellent results reported at the press conference.

Helmuth Runde, vice president media Bertelsman Carl-Bertelsmann-Strasse 270. D-33311 Güttersich. Germany

### Benefits of tax move on property

From Mr Jeremy Bayliss. Sir, The article "Tax boost urged by property sector (October 1) quotes a UK Treasury official as saying that the creation of tax neutral, tradeable commercial property shares - securitisation - would mean a loss of tax revenue.

This is not so. Research carried out for the Investment Property Forum indicates that securitisation will lead to net benefits to the Treasury of £3.5m in the first year, rising to nearly £70m in the fifth.

The greater liquidity allowed by securitisation would be a significant boost to the efficiency and investment appeal of British commercial property. The right market conditions and the approaching Budget make now the perfect time for the government to commit itself to property securitisation.

Other EU countries, such as Belgium and the Republic of Ireland, have already introduced securitisation. We need to act now so that they do not develop an . unbeatable competitive lead and attract funds which would otherwise be invested. through UK securitised

Jermny Bayliss, Royal Institution of Chartered Surveyors 12 Great George Street, Parliament Square. London SW1P 3AD.

### E German currency resurrected to unprecedented heights

From Mr Heinz Wilhelm

Sir, If only the late Erich Honecker could see it from his cloud in Heaven or. more probably, in the heat of his Hell cell: the Financial Times resurrecting his

Deutsche Demokratische Republik (DDR GDR) and her famous currency, the Mark der Deutschen Notenbank, presented as one of the strongest currencies in the world (illustration on the front page of the

FT World Economy and Finance survey, September

No wonder the D-Mark has no chance when the FT art director was looking for a coin of "high" denomination

the Bundesbank never

produced a DM20 coin. The biggest thing we have is qui

Heinz Wilhelm Spreitz, PO Box 19.17.10, 14007 Berlin, Germany



# Bosnia can't do it alone

Keeping the parties to the Dayton peace accord on track requires a long-term outside presence



Within 24 hours of the certification of the nationwide election results, Bosnia's new three-person presidency

net for the first time on Monday. Thus began the process of setting up common institutions for the country and fully implementing the constitution drawn up in the Dayton peace agreement.

When news of the meeting merged, there was first shocked disbelief, then a feeling that the war might really have come to an end. But achieving even that meeting required considerable effort. The three presidents failed to agree on the time and the venue of their first meetings. It was only when I used the authority given me by the international community - supported by the governments of the Contact Group - that it was possible to persuade

them to attend. But having overcome the them apart, the three presidents sat down for nearly four hours of businesslike talks on their common future. The first meeting showed the efforts necessary to set up common institutions - but also that these efforts can pay off if properly

It also showed it is not going to be easy to create common institutions for Bosnia and make them work in the coming months. There is still uncertainty whether all those elected will turn up for the presidential and partiamentary inauguration ceremony on Saturday in the National Theatre in Sarajevo. And the process of setting up the Council of Ministers, which will be the executive arm of the government, has hardly begun.

Such institutions must be based on true power-sharing between the two entities and three communities in Bosnia. Secession by one community is as unacceptable as tional commitment, the



Bildt: sustained international support is needed

dominance by one. The power-sharing arrangements which broke down in 1991 and 1992 must now be made to work.

When the common institutions are set up, they need to prepare the policies to address the pressing economic and social tasks facing Bosnia. These were neglected by most politicians during the backward-looking political hurdles that kept nationalist election campaign. Unless these tasks receive urgent attention, the country will sink into economic chaos and social despair within the next few

> The international community is ready to assist. My office has helped put together a package of urgent legislation to get the country going. We have also drawn up economic policy priorities necessary for economic revival. Their adoption will ensure that the flow of reconstruction aid under the direction of the World Bank, the European Commission and my office can continue. When the peace pro-

> gramme was drawn up a year ago, it was focused only on 1996 - and then very much on the military aspects. The task now is to prepare a framework for the continued involvement of the international community during the coming years. Without a sustained interna

peace agreement will not be fulfilled.

There will be a continuing need for a military force in Bosnia, primarily for deterrence. It is needed to cool down any hot-heads contemplating military options, and to allay the fears of others that such options could be

During the period leading up to the new September 1998 general election, there must be greater emphasis on the political, civilian and economic issues.

Better conditions must be created for free and fair elections in two years, with the aim that hopes for the future will displace the fears from the past which dominated this year's polls. Much can be done to support independent mass media and foster a pluralistic political environment

The opportunities for refugees to return to their homes must be improved. Although up to a quarter of a million have returned this year, few have dared cross the invisi-ble ethnic barriers separat-

ing the three communities. Economic reconstruction must continue, and must reach more widely across the country. Of the reconstruction aid disbursed so far, only 1.5 per cent has reached Serb areas.

The country's authorities must also take steps to ian aspects of the Daylon improve business incentives. peace agreement.

The payroll tax on englo ers is around 95 per cental wages and regulation is excessive - making imped business virtually imposs

It is increasingly unacce able that key political and military leaders indicted by the international tribusal of war crimes in the former Yugoslavia are allowed to go

For Republika Srpska, the is of particular important It should simply not slight Radovan Karadzic, former president of the Bosnini Serb entity, to hide like a coward - he should be encouraged to go to The Hague and defend his record in a fair trial. And Gener Radko Mladic should be set packing from his commen of the army at the earliest opportunity.

But the Federation is also at fault. If it is to be taken seriously, it should enforce compliance with the orders of the international tributal on its territory. Otherwise, it risks being as much in violation of its obligations as Republika Srpska.

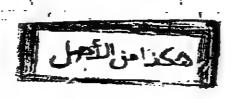
The foreign ministers of the main countries support ing the peace process will-meet in Paris on November 14 to confirm the sove eignty of Bosma and Ha cegovina and decide on the framework for consolidating the peace process in 1997 and

All the countries of the Peace Implementation Court cil will then meet in London in early December to agr the detailed programme of implementation during 1997 Between these meetings working-level preparations will continue in Germany

It is not a question of revising the Dayton agree ment. It is a question of real firming it and recommitties all the parties to its imple. mentation

Without sustained interna tional support and commit ment, there is a serious risk that conflicts will break out again, taking the country and the region towards partition. But with such support the Dayton agreement migt be made to work.

The author is the High Representative in Bosnia and Her-



# property Joy and pain of unification

Kohl sounded a well-warranted solid manufacturing sector, as a warning in his address to the nation yesterday, the sixth anni- Instead; they have financed a versary of German unification, construction boom, which is Rebuilding the collapsed economy of eastern Germany is a process which will still take sharp downturn in growth in years to achieve, he said. At the . the east in the first quarter of has to ensure its competitive ness in the global economy, given its heavy reliance on exports, and unemployment more drastic slump than in touching 10 per cent. It is a for-

midable dual challenge.
The chancellor's words mark
a sharp contrast to his glowing optimism in the early days of unification, when he talked of the imminent arrival of a "blooming landshape" to transform the drab socialist economy in the east. In his personal account of those heady days, published this week, Mr Kohl is unrepentant in his conviction pared to the countries further that unification would be a blessing for Germany and the world. But he was wrong about the time it would take.

Six years on, there is still no sign of self-sustaining growth to close the gap between the west to east are still running at (292.00bn) this year compared with DM148bn in 1995 and DM165bn in 1994: those flows will have to continue for the

Germany's Chancellor Helmut have yet to lay the basis for a launch-pad for future growth. now running out.

That was the reason for the same time, the whole country the year. After the industrial collapse suffered in the immediate aftermath of monetary union and unification (a much most other east European countries), the eastern Länder have to grow much faster than the west for many years, if the country is become genuinely united. It is not happening yet. Investment is still flowing in,

attracted both by hefty incen tives, and by huge expenditure on new infrastructure. But east Germany's relatively high wage costs are a disincentive, comeast. On the other hand, if there is a real explosion of growth in the rest of eastern Europe, east Germany could be well placed to reap the benefits.

German unification is a reality in today's Europe, and a joywealthy west and poorer east. ful one in terms of the freedom Net financial transfers from it has brought to former east Germans. It will also be a paina remarkable DM144bn ful reality for many, for at least a generation ahead. That is how long it will take to narrow the gap, economically and paychologically. Mr Kohl now foreseeable future. But they knows it.

# Out of the tunnel

the two big cross-Channel ferry companies, Stena and P&O. said they were merging their operations to compete with it. It seems a good time to pose the basic question: has the whole project been worth while?

In the narrow economic sense, it has of course been a disaster. In round numbers, the tunnel cost £11.5bn. Some analysts, alone put the present value of its. One need only recall the more future cash flows at some chauvinistic objections to the 25.5bn. That being so, the banks and Eurotunnel's shareholders : have lost a cool £8bn between them.

Perhaps that needs qualification. The banks have received interest, and have enjoyed handsome fees for successive financial reconstructions. The shareholders, having invested £2.7bn, still have equity worth 21bn. But even that depends heavily on their ability to make life difficult for the banks. Clearly, the project was a colosd misapplication of funds.

If one takes a broader economic view, the picture is fuzziet. The investment - and the activity of digging a hole in the ground - has doubtless served as an old-fashioned Keynesian stimulus. Jobs were created, and taxes flowed to the British and French treasuries. It would certainly be preferable if such investments were econominon-economic projects - prohas roads and electricity

aim of policy to bind Paris and London closer together, to say tunnel to accept that connecting Britain to the mainland has a powerful symbolic force. And in the most abstract sense of all, the tunnel, like a cathedral or a skyscraper, is an achievement

not imply sympathy for the banks or the shareholders, who supported the scheme in the expectation of profit; though governments, in putting pressure on the banks to take part,

is a touch ambiguous. As it is, the citizens of France tude. They might care to complain about privatisation

Eurotomiel. On Wednesday it There is a still broader crite-

is no rule against spending on vided, that is, everyone knows the score. The north of Scotland because it is thought undesirbecause it pays. It may well seem a worthy

calculated to chear everyone up. With hindsight, all this suggests the project should have been publicly funded. That does perhaps the position of the two

and the UK owe the financial institutions a 26bn debt of gratiremember it next time they giveaways or the overweening power of the bond markets. Every so often, the tide flows cally efficient; but perhaps one the other way.



Precarious peace: as Palestinian police have fired back at Israeli troops, the smiles three years ago on the faces of Yassir Arafat and Yitzhak Rabin (top left. with Bill Clinton) have been replaced by the grim expressions of Arafat and Benjamin Netanyahu (right)

# A poor and mangled peace

Netanyahu has succeeded in halting progress on the Oslo compact and even thrown it into reverse, says David Gardner

pictures taken on the White House lawn radiated hope. Yitzhak Rabin, the late Israeli prime minister, shook hands with his mortal enemy Yassir Arafat, chairman of the Palestine Liberation Organisation. It appeared to set the seal on the historic Oslo compact which promised an end to the conflict between Arab and Jew over Palestine and the beginning of a new Middle East.

One year ago, in the same setting and under President Bill Clinton's benevolent gaze, the two leaders signed Oslo II. the interim agreement on Palestinian self-government. Violent jolts along the path of peace had made both more sullen but hope survived on the foundation of internationally underpinned commitments: Palestinian autonomy in much of the West Bank and Gaza Strip; PLO guerrillas as policemen boxing in Oslo's opponents rather than fighting Israelis.

White House summit called by Mr Clinton after last week's feroclous fighting on the West Bank between Israeli troops and Palestinian security forces, tell a very different story.

The normally loquacious Mr Arafat set in stony-faced anger beside an impassive Benjamin Netanyahu, Israel's new hardline leader. A grim Mr Clinton announced that while the two sides had failed to resolve any of their growing differences, they had agreed to keep talking.

A final Netanyahu-Arafat handshake upon departure could not obscure the fact that Mr Arafat was leaving empty-handed, except for the proposal Mr Netanyahu had brought with him to Washington: to continue negotiations on commitments Israel signed and sealed under Oslo but

has yet to deliver. The Oslo peace process is therefore not dead. But it is living precariously in the fire-break the US has created by bringing Mr Netanyahu and Mr Arafat

hree years ago, the face-to-face. The flames could easily leap the gap unless both men douse the forest of combustible issues lying ahead of them.

Mr Clinton acknowledged that "the problems that exploded last week in violence, the problems are still there. We have not made as much progress as I wish we His attempts to put a positive

gloss on the summit were often defeated by his frustration. "I'm convinced that these parties are in better shape than they were two days ago," he said. But he added: "Please, please give us a chance to make this thing work." Growing American irritation with Mr Netanyahu is also likely to lead to increasing US pressure

on Israel once Mr Clinton is past

next month's election. The underlying problem is that the israeli prime minister does not accept the principles behind Oslo and negotiations with Israel's remaining Arab adversaries such as Syria and Lebaof Arab land in exchange for peace, a proposition Mr Netanyahu's coalition of right-wing

nationalists and religious funda-

mentalists flatly rejects. The Israeli premier defeated Shimon Peres, the Labour leader and Oslo architect, in the May election by placing israel's security before peace after a spate of Islamist suicide bombings killed 59 Israelis in February and March. He believes security requires a buffer of occupied land insulating the Jewish state from its Arab neighbours. Thus, he has pledged to keep the Golan Heights, which Syria wants back

as the price of peace. An opponent of Oslo, Mr Netanyahu has told the US and international community he will nevertheless stick to the agreements Israel has entered into so far. But he has told his supporters at home he will go no further along the route charted by the Rabin and Peres governments which was leading to a Palestin-

These are incompatible pledges. Mr Netanyahu, under the pressure of rising Palestinian frustration and from the ultraright in his own coalition. appears not to have decided which to steer closest to.

In practice, however, he has made clear he does not intend seriously to pursue "final status" or Oslo III negotiations - due to run until May 1999 and under which the Palestinian goal is an independent state in the West Bank with occupied Arab east Jerusalem as its capital, Meanwhile, he is holding back on key elements in Oslo II and even Oslo I - 49 of them, by Palestinian count, between six months and three years overdue.

The previous Labour government is partly to blame for this. For example, over 4,000 Palestinian prisoners should have been sed three years ago under Oslo I, and a Palestinian "safe passage" established linking Gaza to the West Bank.

nder Oslo II, which placed the six main Arab towns of the West Bank under Palestinian control. the bulk of Hebron - where 400 extremist Jewish settlers live surrounded by 180,000 Arabs - was to have been handed over by March. Labour delayed this because of the suicide bombings but Mr Netanyahu went further.

He linked Israeli troop withdrawai from Hebron to the closure of Palestinian institutions in east Jerusalem. In other words, he linked delivery of an existing commitment to movement on the explosive Jerusalem issue, which is not due to be settled, if at all. until 1999.

In Washington, the Israeli leader said he was "absolutely committed" to withdrawing from Hebron, as soon as Israeli security is guaranteed. The "continuous talks" due to start between the two sides on Sunday at Erez on the Gaza border are supposed to focus on Hebron.

week's fighting and this week's continuing violence underscored. But the Israeli leader, by succeeding in re-opening what was already agreed, has managed to move the Oslo process backwards. Thus his cabinet secretary, Mr Danny Naveb, called the summit a "great success" and

"total victory" for Israel. A distraught Mr Arafat told one of his advisers at the summit that "this is worse than your worst expectations, worse than your worst nightmares". As a senior Arab official in Washington put it, "everything besides Harnelil security was dealt with in the form of process and procedure, not in the form of action. They are changing the nature of the peace process and that has been their objective since they

were elected.' Even discounting the rhetoric, this imbalance in perception of the peace process cannot continue if Israel is to work in part-That partnership depended on Israel accommodating Palestinian demands for a modest share of Palestine, and Palestinian renunciation of violence to achieve this.

It needs momentum to work. Thus, Labour, while notionally freezing the expansion of Jewish settlements on Arab land, actually increased the number of settiers in existing settlements by nearly half. They got away with it because they returned the main West Bank towns, stopped the creeping annexation of east Jerusalem, and kept open the prospect of a Palestinian state. Mr Arafat's 11 different secu-

rity forces, though increasingly thuggish in dealing with Palestinian dissent, won Israeli military praise for their co-operation in dealing with Islamist extremist efforts to destroy Oslo.

Under Mr Netanyahu, past agreements are not being delivered and the path to future agreements blocked - literally, Mr Eli Suissa, the religious fundamen-

Hebron is a tinderbox, as last talist interior minister, and Mr Ariel Sharon, the extreme rightwing infrastructure minister have spelt out their intention to complete a wall of Jewish settlements to cut East Jerusalem off from the West Bank. The necessarv work on the tunnels and roads to achieve this is thundering ahead along with the expan-

sion of the settlements. Thus Palestinian rage boiled over last week because of the opening of a new exit to an otherwise insignificant archeological tunnel near the Moslem holy sites in Arab Jerusalem. The Israeli enclosure of Jerusalem has added a new element of desperation to the frustration of the Oslo freeze and the continuing Israeli blockade of Palestinian territory.

Moreover, the one area in which Israeli-Palestinian partnership was more or less continuing - security co-operation - was shattered last week once Palestinian police returned fire against strators in West Bank towns.

Mr Netanyabu believes the Arabs, faced with a strong Israeli leadership, will lower their expectations and moderate their demands. Those Arab leaders in contact with him, notably President Hosni Mubarak of Egypt who refused Mr Clinton's invitation to the summit, have warned that if Mr Arafat is weakened further he will be swept away by a swirling tide of Islamist and secular opponents of Oslo. Their own regimes could get caught in the backwash. The price will be high if Mr Netanyahu succeeds in "consolidating his new interpretation of the peace process," as a senior Arab official put it.

For Mr Arafat to remain a partner able to do business with Israel, he cannot remain empty-handed. Or as Mr Clinton put it, in a barb aimed at Mr Netanyahu and his campaign slogan "Peace with Security": "just as there can be no peace without security, there can be no security without peace."

# No windfalls

While the UK Labour party has been thinking up ways to spend the excess profits of privatised utilities, regulators are working hard to ensure that there will be

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none in future. It is true that in the past. tolits have sometimes been high and regulation rather a blant instrument. Each regulafor had to work out a way of setting a price formula which would allow for fair profits, the cost of needed investment and a realistic target for improving efficiency.

in retrospect it appears that some of these targets were not tough enough. The electricity and gas industries, for example, have been able to shed fat much more rapidly than expected. They have also tended to exaggerate their need for capital spending. Old habits die hard. However, past profits have to

a great degree reflected much improved performance. As Professor Stephen Littlechild, the electricity regulator, observed Pesterday in his latest report on the National Grid Company. prices must not be set so low that the utility cannot hope to Im efficiency into profits.

He is right therefore to take a asonably lenient view of the Scope for future economies. distributing the first 2 to 21: per cent gain from improved operatallowing shareholders to benefit ment from utilities - and from ing costs to customers and from better performance. How- grasping politicians.

ever, he is appropriately sceptical of the company's projections for capital spending which he has scaled back significantly when calculating a price target.

The most contentious issue for the Grid, as for Transco, the transmission arm of British Gas, remains the valuation of assets. Since it is now common ground that regulators should set prices which will give a return on assets of about 7 per cent, a higher asset value implies that the business needs to generate more cash and therefore needs to be allowed higher prices.

Regulators have become tougher and more sophisticated in calculating these values, correctly basing them on what shareholders actually paid for the business rather than on the book value (in current cost accounting terms), which in gas

and electricity is higher. Not surprisingly Transco and the Grid dispute the regulators' methodologies, though for somewhat different reasons. Transco said vesterday that it will take its case to the Monopolies and Mergers Commission. This is

welcome. The commission needs now to refine and explain a common approach to these matters for all the main regulated industries. In doing so, it would preempt wasteful ideological argu-

### Kept in the **Darkes**

# It's not often that a woman occupies the hot seat in the macho world of cars and trucks. Things couldn't get much hotter bowever, for Maureen Kempston Darkes, the 48 year-old president of General Motors' Canadian

GM Canada's 28,500 workers began an escalating strike vesterday, after failing to nail down a new employment. contract. The main bone of contention is GM's drive to push more of its parts business to outside, usually non-unionised. suppliers. GM produces about 17 per cent of its North American cars in Canada; a lengthy stomoses would also cripple many of its US plants.

Since taking over the top job at GM Canada iwo years ago, Kempston Darkes, a tenacious lawyer, has won praise for improving relations with GM dealers and for bringing more women and ethnic minorities into the workforce.

But she has few fans among union leaders. They didn't like her 24 hour "snitch" line for workers to provide anonymous up-offs about their colleagues and supervisors. Nor did they take to her sending a letter to every worker's home, explaining GM's negotiating position.

Except for the letter, Kempston Darkes has been all but invisible during the strike talks. The negotiating team is led by Dean Munger, her vice-president for personnel. Some suspect that he's getting his orders not from his boss, but from her bosses across the border in Detroit.

### Hopping madness

Bavarian beer is loved the world over, though nowhere is the adoration more in evidence than at Munich's Oktoberfest. But the annual knees-up, with its massive beer tents, blaring compan bands and fearsome funfair rides is proving too

popular for its own good. So

buge is the onslaught of visitors - a record 800,000 last Saturday alone - that the organisers now want to find a way of curbing the inflow without dampening spirits. So some tents have been temporarily closed, to keep out notential swillers. Warnings to stay away at peak times have fallen on predictably stony ground.

What's to be done? Charging entry fees or moving the festival outside the city are regarded as heretical. Since a litre of beer already costs DM10.40 (\$6.80). raising the price is hardly on. More practical would be an agreement to stage fewer sports or other events during the

Oktoberfest. They could try watering down the beer - except that no-one would notice after a

### Michael's ball

BSERVE

Book your seats now at the artsy Brooklyn Academy of Music, where from October 16 a new ballet - called The Predators Ball - is being staged. No Swan Lake this, more a kind of Nutcracker: the ballet features the life and times of one Michael Milken, the former junk bond king who served two years in prison for securities law violations, and is based on the 1989 book of the same name.

Despite his fall from grace in the world of high finance, Milken has maintained a surprisingly high profile. Rupert Murdoch, for example, called him for advice on a recent deal with MCI Communications, with the result that the Securities and Exchange Commission is again looking at his role in several transactions, to determine whether Milken has breached his lifetime ban from the securities industry.

The ballet's music is described as being "original techno-house-rave", while the story is touted as "an all-American Greek tragedy". A chorus of rappers will be confronting the Milken character - referred to on stage

as The King - about his actions. No truth, apparently, in the rumour that the SEC has taken a block booking for the opening night

### Bye bye Bourke

Few tears were shed this week when the governor of the Turks and Caicos Islands, Martin Bourke, ended his tour of duty. Yet Bourke did a good job in bringing the colony's political parties together - all of them wanted to see the back of him.

The politicians accused Bourke of defaming the Islands in an interview he gave to a financial magazine. They moaned to Bourke's London masters, whose response was to back him to the hilt.

Such was the bitterness that no local politicians were invited to Bourke's farewell parties. But they will have heard his parting shot, delivered at one party: "Good government was what I was sent here to do and good government means honest government, open government. accountable government. government that serves with

integrity." Spare a thought for John Kelly, who is replacing Bourke. If by the time he leaves, the political parties are once again at each others' throats - rather than his - will he have done a good job?

# Financial Times

### 50 years ago American Elections

Republican victory in the mid-term elections next month would burden America for two years with an executive and a legislature of different political complexions. A period which should be employed in building a pros perous and expanding economy would probably yield nothing more constructive than political upheaval and constant bickering between an unruly Congress and a harassed Administration. Gone would be the possibility of pressing forward with a major programme of social and economic legislation designed to solve the full employment problem and satisfy the social reform aspirations of the numerically large labour and left-wing elements. Two valuable years would be consumed largely in setting the stage for the struggle for the Presidency.

N.Y.'s Biggest Bank The National City Bank is now the biggest bank in New York City. The 30th September statement shows deposits and total assets of National City have now passed those of the Chase National Bank. deposits being \$4,653,743,078 and total resources \$5,198,554,292. The comparable Chase figures are \$4.642,025,138 and \$5,198,435,327.



# FINANCIAL TIMES

Friday October 4 1996



# Merck to sell Aids drug at single European price

the pharmaceuticals company, is planning to sweep away decades of healthcare industry practice by giving its new Aids drug a single price across the European Union. It will be one of the first products to be priced in Ecus.

The move, which the com-pany concedes is "an experi-ment", is part of a plan to stop traders buying medicines in low-cost southern Europe and selling them in high-priced northern markets.

Drugs groups have previously tried to launch products at similar prices across Europe but currency movements and government. imposed price cuts have dis-torted the market. The Ecu, as a weighted average of European currencies, is likely to be more stable than any individ-

ual currency. The drug, Crixivan, is expected to be widely prescribed by European doctors, with sales likely to exceed \$50m a year.

By John Kampfner, Chief Political Correspondent

Mr Tony Blair, leader of the

UK opposition Labour party,

yesterday received the final

endorsement he needed to

reform the party and prepare

it for government when his

party conference overwhelm-

ingly approved his programme

The vote capped a week of

success for Mr Blair, in which

his keynote speech was

greeted with uncritical acclaim

by parts of the media that are

traditionally hostile to centre-

left policies like those of his

The atmosphere in Black-

pool, the north-west England site of the conference, is likely

to contrast starkly with the

ruling Conservative party's

for the general election.

Clinical trials have shown that combinations of drugs including Crixivan can cut HIV, the virus that causes Aids, to below detectable levels in the blood.

The EU is expected to approve Crixivan for sale shortly, possibly today.

Merck says the Ecu pricing cheme is also an attempt to anticipate the launch of a sin-gle currency. "This is what Europe says it wants, so why don't we deliver?" said Mr Per Wold-Olsen, Merck's European head of human medicines.

The drug will cost Ecu9.64 (\$12.24) for one day's supply, equivalent to \$4,450 a year, according to Merck. However, the price to patients, health insurers or other payers is still likely to vary between countries thanks to distributor margins and consumption taxes.

For example, using June 19 exchange rates, when EU regulators recommended the drug's approval. Merck said a price from the manufacturer of \$4,320 leads to a final price of \$4,925 in the UK, where there

UK Labour party gives full

backing to leader's policies

likely to dominate.

southern England, next week.

where rifts over policy towards

Europe and renewed allega-

tions of political "aleaze" are

Regarding sleaze, Mr John Major, the prime minister,

promised full co-operation for

an independent inquiry into

the affair surrounding Mr Neil

Hamilton, a former Tory min-

ister. Allegations that Mr Hamilton and other MPs have

taken money to ask questions in parliament have reopened

the debate about political pro-

A senior Labour official

described the latest accusa-

tions against Mr Hamilton as

"an added bonus, which only

adds to the perception of the Tories losing their grip on

Mr Blair has had an usually

trouble-free party conference.

### orders is no VAT on drugs and distributors' margins are low. compared with \$7,574 in Spain. dealer An executive at a rival company doubted whether the

prices would stick, especially

in low-priced countries. Those countries would seek price

cuts if sales took off, he said.

of monetary union, currencies

could become more volatile,

leaving it vulnerable to "paral-

lel traders" who trade medi-

cines within the single market to take advantage of differ-

ences in nationally fixed

prices. The trade is legal and

videspread under single mar-

ket rules. Parallel trade becomes profitable if there is a

price differential of more than

Some companies have tried

to limit such trade by restrict-

ing products in low-priced

countries, but have run into

problems with the European

Commission, Bayer, the German company, is appealing against a Ecu3m fine for trying

to restrict sales of Adalat, a

He comfortably defeated

motions seeking to reverse pol-

icy on pensions and on pres-erving Britain's Trident inde-

With delegates showing a

unanimity not seen for

decades, the only question

regarding today's vote on the

"New Labour - New Life for Britain" manifesto, which sets

out five specific pledges and

other broad commitments of a

Labour government, was the

size of the margin of victory.

A portent of possible trouble

to come for Mr Blair re-

emerged yesterday when Mr

Robin Cook, shadow foreign

secretary, reiterated his scepti-

cal approach to the UK's par-

ticipation in the first phase of

European monetary union.

cheduled for January 1999.

Trident plan defeated, Page 8

pendent nuclear deterrent.

about 15 per cent.

But Merck fears that ahead

Denmark has ordered the

The move, which follows disclosures about Scandex's selling methods and complaints by investors, is the latest move by a European regulator to tighten controls over foreign

The Danish agency said yes-terday that Scander's applica-tion for permanent authorisation was rejected on Monday and the company was told on the same day to cease trading and to stop contacting potenrial customers.

The rejection means Scandex will not receive a Danish passport" which, under the European Union's investment services directive, would have allowed it to operate from its

reported last week that a UK-based investor, Mr Norton Jensen, had urged Finanstilsynet to reject Scandex's application and provided documented evidence of how 98 per cent of his £8,000 investment had been lost in a month. The FT had previously reported the account of a former Scandex salesman who described the company's methods of "coidcalling" potential customers in Sweden and Ireland.

Scandex's joint auditors, the Copenhagen branch of Deloitte & Touche and City Revision, a

after conducting an audit. Separately yesterday, a company seeking UK authorisation to offer currency investments moved to distance itself from any association with Scander.

Anderson Ross, the UK company, said Mr Bartholomew-White had resigned as a director last month. In addition to his role at Scandex, he is a director of Euro Currency Corporation, a UK foreign exchange company which ceased trading in April and had its London premises

Ross's managing director, said yesterday: "We didn't need him any more, so he's left."

# Denmark closure of currency

By Clay Harris in London

mmediate closure of a company offering currency trading schemes to private investors across Europe. Finanstilsynet, the Danish financial regulator, took the action earlier this week against Scandex Capital Management, a British-run but Copenhagen-based company.

exchange schemes.

A Scandex telephonist said: We have no further comment," but answered "yes" when asked if the company was still trading. Neither Mr Jeremy Bartholomew-White, managing director, nor Mr lan Farrell, a shareholder and consultant who has spoken for the company, was available for comment, she said.

Copenhagen base throughout

the EU. The Financial Times

Of course, important as the commission's initiative is, it alone will not deliver perfect competition in

### THE LEX COLUMN

# Phoney valuations

aviation. There is a bigger obstacle:

international treaties such as the

one which restricts the number of

US carriers flying into London's

Heathrow airport. Such protection-

ist measures need to be abandoned

- as the US-UK rules probably will

be as a by-product of the planned

British Airways-American Airlines alliance - if competition is to deliver its full benefit in lower air

S. African Breweries

Long a giant in its home market,

South African Breweries is now

flexing its muscles on the world

stage. Today it will announce the

pricing on a \$300m equity issue; earlier this week a deal in Poland

helped it become the world's fourth

largest brewer. Few doubt the com-

pany's quality: its brewing business

in its home market is a formidable

cash generator, with impressive

production and distribution exper-

tise, while the management is widely respected. The question is

whether these skills can be taken

has stuck to developing and emerg-

ing markets it understands, like

Africa, eastern Europe and Asia. It

has also focused on developing local

brands, rather than pushing its

South African products. What

remains to be seen is what sort of

returns it can produce abroad. Com-

petition is not something it is used

SAB offers exposure to a large

emerging market through a very

onto the global stage.

Call it the DM60hn question. What valuation yardstick should be used for Deutsche Telekom, the German state-owned telecoms group whose "pink herring" prospectus is published this morning? Should investors look at the company's yield or focus on eash-flow multiples?

Normally, different methods produce only modest differences in valuation. In the case of heavily-indebted DT, the difference is vast. Take yield, the yardstick domestic German investors will probably focus on. Assume DT enjoys the same yield as the average European telecoms company. Given that next year's net dividend forecast will be DM3hn, that gives a market capitalleation of DMB9bo.

But if one looks at operating cash flow multiples - the measure favoured by international investors a much lower value emerges. Again take the average European telecoms company. DT's "enterprise value" is then DM110bn. Subtract its massive debt and one is left with a market capitalisation of DM23bn DM60bn less than the one derived by looking at yields.

The bankers marketing the issue are, unsurprisingly, asking inves-tors to concentrate on its yield on the theory that, with prodigious cash generation, DT's debts will be rapidly repaid. Maybe. But it is also possible that DT, which is due to face competition for the first time, will struggle. The debt burden makes DT a higher than average risk; investors should therefore demand a higher than average

### Landing slots

Indications that the European Commission plans to legalise trade in airport take-off and landing slots should unblock what has become a constipated debate. Once the slots, or at least the rights to use them, can be traded, an open market should evolve. This will be a welcome advance on the current system where slots change hands out of sight in a murky grey market. Once the value of these rights is reflected in company balance theets, this should encourage companies which are under-utilising valuable assets to sell them. The result would be a more efficient allocation, with slots going to air-lines which could make the best use

tradeable stock. The price is also attractive. SAB is trading on a forward premium to the JSE industrial index of 28 per cent, right at the

FYSE Eurotrack 200: 1793.6 (-2.0) the backdrop of a 19 per cent fall in the currency and increased pessimism about South Africa was South African Brewerie hardly propitious. Indeed, interna-Stars price relative to the SE inclustrials brook tional equity markets have in effect been closed to South African companies for most of the year. The fact that SAB has been able to raise cash abroad is more a vote of confidence in the company than the

### Monopoly referrals

Times are tough for energy net-works. Not only is British Gas flee-ing from its rapacious regulator into the unpredictable arms of the Monopolies and Mergers Commis-sion but National Grid may yet do

The Grid should not. in its case the regulator may be talking tough, but his price cuts are at the lenient end of his range. And his kinder cost-cutting assumptions would just as likely be toughened as softened at the MMC. True, he probably is guilty of moving the goalposts on the Grid's asset base, but its chances of returning to the earlier flawed approach look slim. The Grid should also consider the

effect of prolonged incertainty on shareholders. This is not a marginal point. Consider that the regulator's proposals value the Grid at £4.15bn Add the value of non-regulated businesses and current profits; subtract debts and a Killing windfall tax - in theory, the Grid's market capi-talisation should be around £4bu, Infact it is £3bn.

Similar logic applies to BG, yet it has a stronger case for going to the MMC. It too stands a small chance on the big issue of principle, depre-ciation, but the evidence that the goalposts have been moved is far clearer - and the sums involved much bigger. Moreover, the proposals on BG's costs, by comparison with past performance, look tougher than the Grid's; the risk of SAB's strategy appears sound. It letting the MMC re-open them is therefore lower.

That said, BG should be snoot aging a tight MMC reference. Why, for instance, could BG not agree with its regulator a very short lig of issues for the MMC where there is really significant dispute? That way, not only could it reduce the risk of the MMC's lighting on something unexpected; it could also shorten the inquiry. Since the big issues are few, the MMC should be able to do its work in one month;

### conference in Bournemouth, **Dole polls**

Continued from Page 1

Clinton only 11 points up (45-34-5), while a survey by a Democratic and a Republican polister found 35 per cent of voters still undecided and probably more likely to break

for Mr Dole than Mr Clinton. Yesterday's updated compilation of state polls, published by The Hotline newsletter, showed Mr Dole picking up a little but still way behind. With 270 votes in the Electoral College needed to win, Mr Clinton led in 34 states with 399 votes, against Mr Dole up in 14 with 91.

Olivetti's share in Omnitel-SR to just below 35 per cent. Its holds 5.9 per cent of Pronto Italia, a consortium owning 30 per cent of Omnitel-TC.

Mr Colaninno plans to raise L800bn before the year-end. Other assets identified for disposal during this brief period Mr Colaninno said were: Teonost, a specialised informatics company in which Olivetti has

partners, Bell Atlantic, would have to approve the sale. Olivetti officials were reluctant to say how advanced talks were with Mannesmann which

Mr Colaniano, who today

# Olivetti to sell PC division Continued from Page 1

53 per cent; Decision Systems International a fully-owned subsidiary specialising in IT services for middle-sized European companies; Venture Capital US, a vehicle for investing in high-tech companies.

visits international investors in London, would have liked to have include the flotation of Lexikon, the group's printer and cooler business. But this could not occur until full 1996 accounts had been posted. It would happen as soon as possidivestment in the 1997 plans to raise a total of L400bn.

# raided by police in July.

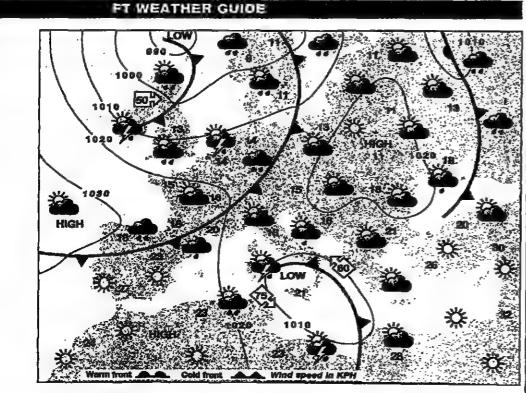
Mr Gary Holland, Anderson

### **Europe today** Most of the UK will be windy Germany and central France

will have rain. Western France and the Seneiux will be showery with surmy intervals. The north-coast of Spain will be rainy, but elsewhere on the Iberian peninsula it will stay dry. Tunisia will have

### Five-day forecast

North-western Europe will It will be dry and sunny by Monday. The Pyrenees will have snow above 1200m from Sunday as cold air moves into the western





Lufthansa

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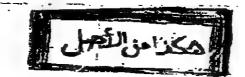
Without us, Petrojarl Foinaven couldn't stay well connected.

Petrojarl Foinaven, Golar-Nor's new Floating Production Storage and Offloading vessel, will spend the next 10 years moored over Foinaven field, west of Sherland, her turner fixed to the well head and flexible pipes drawing up oil from drill store

Her propeller and rudder systems will be used constantly to stop her drifting: they must neither fail nor politive the sen. To leve? lubricating oil in, and sea water out, John Crane Marine's coastGuard" anti-pollution propeller shaft sealing system and maneGuide" nudder shaft seals were fitted. Their guaranteed integrity will enable her to run on the spot indefinitely. John Crane is one of 'Il Group's three specialised engineering businesses, the others being Bundy and Downy.

Each one is a technological and market leader in its field. Together, their specialist skills enable II Group to get the critical answers right for its customers. Worldwide,



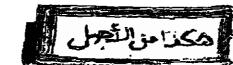


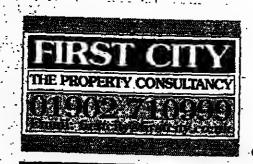
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### FINANCIAL TIMES

# **COMPANIES & MARKETS**

OTHE FINANCIAL TIMES LIMITED 1996

Friday October 4 1996

KYOCERA, world leader in high-tech ceramics continually develops new uses for its technology in the IT and automotive industry, medicine, elec tronics and metal processing. KYOCERA also produces high-tech cameras such

as the CONTAX G1, revered by photographer Fax 0049-2131-129340

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### **Telekom issues** sales prospectus

Deutsche Telekom, Europe's biggest telecoms company, today publishes its preliminary sales prospectus, taking the German group a decisive step closer to one of the world's biggest initial public offering of shares next month. About 80 international investment banks are part of the issue, one of the largest banking consortia ever put together for an IPO.

One bank, however, has stayed outside the consortium and has produced the only entirely independent report on Deutsche Telekom. BZW, the investment arm of Barclays Bank of the UK. has examined the German regulatory regime, the group's debts and international prospects, and what these might mean for Deutsche Telekom's earnings. Page 25; Lex, Page 22

Ford chases 10% of Asian market Ford yesterday signalled the determination of US carmakers to carve out a share of Asia's increasingly competitive vehicle market, saying it would match rival General Motor's target of capturing 10 per cent of the market by 2005. Mr Wayne Booker, executive vice-president, said: "I think we all use that number. I think we'll all take as much as we can get." Page 26

Kemira in FM1.3bn share offerings Finland yesterday launched one of its biggest privatisations, announcing a global offering of up to 18m shares in Kemira, the state-controlled Finnish chemicals group, likely to rise about FM900m (\$197m). At the same time, Kemira is to issue 5m shares, with an over-allotment option to underwriters of a further 3m, in order to raise up to FM400m in fresh investment capital.

Philippines insurance market opens The Philippine government said it would accelerate moves to open up the country's crowded insurance sector to foreign competition and would probably award several new licences before the end of the year. The announcement means the government haareversed its decision to limit competition to 10 foreign companies in the life and non-life sectors. Page 26

inopirations shares drop 36% Shares in Inspirations plunged from 134%p to an all time low of 86%p after the package holiday company revealed it was trying to recover costs from British Airways over problems with Caledonian Airways, its charter sirline arm. The tour operator, which floated on the USM at 100p in December 1998 before moving to the main market in February, warned of "substantial oneoff costs" - believed to be as much as £10m following flight delays in the peak holiday season at Caledonian Airways. Page 27

Last-minute buying lifts Brussels The Brussels bourse, which saw a buying surge in the last seconds of trading, made an all-time high. The Bel-20 index, which had earlier broken through the 1,500 resistance level, closed 39.33, or 2.2 per cent, higher at 1,829.85. Page 40

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Far East National	28 Prudential Secs	2
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Ford	26 Sage Petroleum	24
Fortie	24 Schneider	24
Fuji	4 Shell	
GIB	24 SinoPec	21
Gazprom	3 Stena Line	27
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Market Statistics	http://www.l	T.com
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Short-term int rates

World Stock Markets

31

US Interest rates

FT/S&P-A World Indices

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By Andrew Jack age brokered by the French state last week to offset the in Panis heavy penalties imposed on Credit Lyonnais, the troubled the bank during its previous state-owned bank, needs a restructuring plan, put in recapitalisation of at least place last year. "With these results, we have FFr9bn (\$1.7bn) from the French government to make

calls for further FFr9bn

Crédit Lyonnais chief

the group fit for privatisation by the start of 1998, chairman Mr Jean Peyrelevade said In an interview, Mr Peyrelethe full year. vade said he was capable of preparing a sell-off within 18

that the bank reinforced its plan to prepare it for rapid equity to maintain its credit He said it needed to increase its Tier I Cooke solvency ratio of 4.5 per cent by at least one percentage point. Based on the bank's latest figures, this

increase of FFr9bn. His comments came as Crédit Lyonnais unveiled profits of FFr67m for the first half of the year as a result of a FFr3.9bn emergency aid pack-

would be equivalent to an

months, but only on condition

yesterday.

crossed the Alps and rejoined the pack," he said, in a reference to the annual Tour de France cycling race, sponsored by the bank. He said he would be satisfied to break even for Mr Peyrelevade said the

privatisation. This would be submitted to the government by the end of this year, ahead of approval by the European Commission in Brussels. He stressed that his conditions for privatisation also included dealing with difficul-

board would present a new

ties in its domestic operations, reassurances for clients who took comfort from the bank's state-owned status, and selling a number of non-strategic or

He said strategic operations to be retained at all costs included activities in Asia, the US and eastern Europe, and its markets operations. This suggests that operations in western Europe outside France - including those in Germany, Italy and Spain could be put up for sale in

coming months. Mr Peyrelevade said falling Interest rates had increased the costs to the bank of the restructuring package brokered in 1995 by at least FFribn a year beyond the original estimates, while its income had fallen FFr4bn more than expected.

Yesterday's results showed that banking income fell from FFr22.2bn in the first half last year to FFr21.5bn.

There were provisions of FFr2.3bn, including a restruct-uring charge of FFr1.5bn related to 5,000 job cuts planned by 1998, and a special FFr35m payment.



Jean Peyrelevade: falling interest rates had increased costs of 1995 restructuring

### VAI says Kvaerner papers were taken

By Tim Burt in London

VAI, the Austrian engineering group embrolled in an industrial espionage row with Scandinavian rival Kvaerner, yesterday admitted for the first time that some of its employees had removed confidential documents from one of Kvaerner's UK subsidiaries. The company, part of the

Austrian industrial conglomrate VA Technologie, said the documents were taken by staff recruited from Davy International, Kvaerner's UK metals processing arm. The documents were thought to include technological plans and details of contracts where VAI and Davy were competing. VAI said it made no use of the

Kvaerner, which inherited Davy following its £904m takeover of Trafalgar House this year, has launched a multi-million dollar compensation claim against VAI.

Mr Horst Wiesinger, chief executive of VAL, yesterday blamed the "espionage" on a group of rogue employees acting without authorisation. He said up to 14 members of staff had been disciplined and that all the documents had been handed back to Kværner.

"A few individuals did take some information and that's a fact," he added. "But we were not aware it was happening." Some former Davy employees, recruited by VAI, are understood to have received final warnings.

Mr Wiesinger did not disclose whether those disciplined included Mr Roy Tazzyman, managing director of VAI (UK). Kvaerner has issued a writ

against Mr Tazzyman, who was previously chief executive

Mr Wiesinger, also facing a Kvaerner writ, claimed managers at Davy wanted to settle the case but had been overruled by their Scandinavian parent. Kvaerner yesterday dis-

missed that suggestion. "We categorically deny that any of our executives made any approach to VAl," a company spokesman said.

For its part, VAI confirmed Mr Wiesinger had met Mr Erik Tonseth, Kvaerner chief executive, in a bid to resolve the dispute. But they failed to reach agreement.

VAI told Mr Tonseth it had not sanctioned the removal of any documents, but he expressed doubts whether Kvaerner could protect its confidential information despite the return of the docu-

The row centres on the alleged theft of more than 2,000 documents and computer discs from Davy's headquarters in Poole, Dorset. Rvaerner said the informa-

tion was taken following the decision last year to close Davy's offices in the town. The documents were subsequently seized from the UK

offices of VAI. also in Poole. The Scandinavian group said it was continuing its legal action, while VAI has drawn up plans for a counter

# British Gas rejects price cuts proposed by regulator employee's Y2.2bn

British Gas yesterday rejected controversial price control proposals by Ofgas, its regulator, and called on the Monopolies and Mergers Commission to resolve the dispute.

Mr Richard Giordano, British Gas chairman, said an Ofeas proposal to cut average gas transportation charges to the country's 19m gas consumers by £28 a year from next March were "unjustified and unworkable". He said Ofgas was trying to "change the basis on which TransCo [the pipeline monopoly] and British Gas have been regulated since

privatisation" have suffered from the uncertainty over the TransCo issue, fell 6!4p to close at 193p. The company complained

that Ofgas's proposed cuts would cut average annual net revenue at TransCo, which accounts for the bulk of the company's profits, by at least £400m (\$627m) a year. Executives said cuts of such magnitude would cause a fall in service standards and trigger job losses that could The price cuts, due to be eventually amount to half of introduced from next March.

City of London analysts said they could also force the company to reduce its dividend. Ofgas was "disappointed" by

the British Gas decision. "The proposals would provide substantially lower prices to cus-tomers, while ensuring that British Gas could continue to finance its transportation busisaid Ms Clare Spottiswoode, Ofgas director general. The Gas Consumers Council

echoed Ofgas's sentiments, asking whether "...18m consumers should forfeit decades of cheaper gas for the sake of short-term value for 2m shareholders". Government ministers were

British Gas shares, which also said to be disappointed that the two sides failed to reach an agreement after more than four months of talks. They had hoped the dispute would not become a political issue in the run-up to the general elections, which must be held by next May. An MMC inquiry is expected to take about six months, which means the report could be published close to the final date for an election.

could also have proved politically popular. Although Ofgas is not

legally bound to act in accordance with an MMC recommendation, Ms Spottiswoode indicated that she was likely to accept the MMC findings. "I would feel very uncomfortable departing very significantly from the MMC recommendation," she said. However, she would argue for the MMC to impose even tougher price controls than those contained in the final Ofgas plan published

in August. Many of the gas shippers that use the TransCo system, and who compete against British Gas's trading arm, said would lead to lower prices than those envisaged by Ofgas.

The row over the TransCo proposals has been increasingly ill-tempered, with Ma Spottiswoode yesterday accusing British Gas and its advisers of resorting to personal attacks. Mr Philip Rogerson. British Gas deputy chairman, denied the allegation. "We are not conducting a personal campaign," he said. "That would be anathema to us." Lex, Page 22

# fraud in Tokyo

By William Dawkins in Tokyo Prudential Securities, the stockbroking arm of Pruden-

Prudential admits

tial Insurance of the US, yesterday admitted to a Y2.2bn (\$20m) fraud by a Japanese for-mer employee at its Tokyo branch: The fraud was uncovered in June 1995. Prudential immedi-

ately informed the Japanese police, who asked the US company not to discuss it while criminal investigations were under way, Mr Charles Perkins, a spokesman, said yesterday. Despite the fact that the they, too, would put forward employee confessed to embez-proposals to the MMC that ziement, the Japanese authorities have not yet pressed criminal charges.

Prudential was obliged to make an announcement yesterday after details leaked to the Japanese press, said Mr Perkins. The former employee. who was not named, admitted to stealing Y1.1bn of securities and Y1.1bn in cash shortly before he was due to retire. He was said to have moved share certificates between different clients' accounts to conceal the embezziement.

An internal review uncovered the misappropriation of funds and the former employee confessed to Prudential management on the same day, at which point the company called in the authorities. Prudential clients were reimbursed for losses and the company's own losses of Y1.13bn were covered by an insurance

policy against employee fraud. Prudential has carried out stockbroking in Tokyo since 1979, but sold its membership of the Tokyo Stock Exchange in 1994, as part of a cost-cutting campaign in which the miscreant was one of those earmarked for retirement.

Prudential ~ which still trades Japanese securities - is among the several foreign brokers in recent years to have surrendered their stock exchange seats, deterred by dwindling business on the Japanese securities market. Overall trading volumes peaked at just over Ibn shares per day in 1988, and fell below 500m at the turn of the decade, since when they have slumped to the current daily average of about 280m shares.

# **UK** government stays firm on tunnel franchise

By Geoff Dyer in London, and Andrew Jack and David Owen

Eurotunnel's plan to refinance its £9bn (\$14bn) debts, which will be outlined on Monday, will not include any concessions from the UK and French governments.

The company had been pressing for the two govern-ments to extend its 65-year franchise to operate the Channel tunnel. French president Mr Jacques Chirac pushed the idea during a visit to the UK in

Eurotunnel had argued the extension was justified because the government had broken promises, such as the decision to extend duty-free sales on the ferries, which cut revenues. However, the UK government has so far refused to provide any kind of assis-

May.

Although an extension of the franchise would not have a significant impact on Eurotunnel's finances, bankers were keen for the governments to show they were willing to make a sacrifice to help save the group from insolvency.

It also emerged yesterday that the French authorities are on the point of granting Eurotunnel a licence to sell capacity on the tunnel's fibre-optic link to telecoms operators.

The move will increase competition in the market for long-distance and international telephone calls. Exceptionally, the authorities are not insisting that Eurotunnel set up a separate telecoms subsidiary because they believe the risk of cross-subsidy from P&O takes long view, Page 27

its other operations is small.

In a further development yesterday. Adacts, the group of Eurotunnel shareholders which had called for the company to be put into bankruptcy proceedings, said it had written to the president of the Paris commercial court, to complain about the restructuring agreement. This is a possible precursor to a formal

Mr Albert Jauffret, head of the association, said: "We are not happy with this accord if it means that shareholders will not receive a dividend for 20 or 30 years."

The Eurotunnel refinancing proposals will face their first big test today when the six leading banks, with which the company has been negotiating, will present the plan to the next layer of 20 banks - the so-called "instructing" group.

The plan needs to be approved by all 225 banks before it can be implemented, and the instructing banks will have a role in selling it to the rest of the syndicate.

The proposals are expected to include a debt-for-equity swap which would give the banks a 49 per cent holding in the company. At a conversion price of 113%p, the price at which shares were suspended on Monday, this would reduce debts by £1bn. At the par value of 163.7p, the swap would be worth £1.5bn.

The plan will also involve issues of equity warrants and convertible bonds which could leave the banks owning a majority of the shares at a later stage.

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By Greg Mctvor in Stockholm

24

Finland yesterday launched one of its biggest privatisations, announcing a global offering of up to 18m shares group, likely to raise about FM900m (\$197m).

At the same time, Kemira is to issue 5m new shares, with an over-allotment option to underwriters of a further 3m, in order to raise up to FM400m in fresh investment capital.

The Finnish government said its sale of 16m shares

might be increased by 2m FM0.60 yesterday to FM52.20. owing to debt repayment unit posted operating profits shares in Finland if there were sufficient demand for the public offering there.

The state's current 72.3 per cent stake in Kemira would shrink to 55 per cent if the in Kemira, the state- full option were exercised. controlled Finnish chemicals Foreign institutions hold 14 per cent of Kemira's stock, while Finnish institutions have 13.7 per cent.

Pricing of the offer, which was flagged last month and is chiefly aimed at large international and Finnish investors, will be determined by a global tender to run until October 22. Kemira's shares fell

Kemira said proceeds from its offering would be directed at its targeted

at FM8.4bn. growth areas: pulp and: Pigments, the most cyclipaper chemicals, water treatment chemicals, titanium dioxide pigments and colour processing systems. Separately, the group said it overcame weak trading conditions in pigments to

FM524m to FM612m. Operating profits fell from FM971m to FM911m but the pre-tax figures benefited from a FM148m decline in net financial expenses.

post a 17 per cent rise in

eight-month profits, from

up 9 per cent to FM278m, but and a reduction in hedging the improvement was partly instruments. Sales were flat

attributable to a weakening of the Finnish markka cal of Kemira's divisions, against the Swedish krona. The group said profitability slid from a FM211m profit to a FM13m loss amid soft would be maintained during the rest of the year, and the demand in Europe and the full year would be slightly US, and a 10 per cent price better than 1995. fall since January. Turnover The group's agrochemicals fell 11 per cent, from

division, its largest, saw operating profits rise from Ms Raija Arasjärvi, Kem-FM443m to FM539m on sales ira group controller, said up 3 per cent to FM3.97bn. there were signs of some volume pick-up in the US but recovery would not take hold before the year-end.

FM128m to FM181m. Kemira's core chemicals

Tikkurila, the colour processing unit. reported operating profits. up from

### Olivetti's new chief tells Robert Graham his plans for a full corporate recovery

# Colaninno to replace PCs with people

₹wo weeks after accepting the hottest seat in corporate Italy, Mr Roberto Colaningo has no regrets about assuming the helm of Olivetti, the troubled information technology group.

The offer came as a complete surprise, and I had some doubts in accepting," he told the FT as he prepared for his first meetings with analysts anxious to get to know him and his plans.

He has no illusions about the difficulties ahead, not least the need to re-establish a sense of credibility surrounding the accounts and management of what was once one of the most prestigious names in Italian industry. The latest blow was this week's revelation that debt had nearly doubled between the beginning of July and the end of August to reach L2,394bn (\$1.58bn).

This task is complicated by two factors. Although the 53-year-old Mr Colaninno bas built up a highly successful medium-sized motor components manufacturer, Sogefi, based in the northern town of Mantua, he has no direct experience of the IT sector and is little known among Olivetti's international

Second, his appointment - here to give it." the third top management Mr Colaninno is working reshuffle in as many months
- has been seen as that of a is committed to keeping Olitame representative for Mr Carlo De Benedetti, after the latter was relegated to the role of honorary chairman at

the beginning of September. Cir, the holding company through which the De Benedetti family controls Olivetti, has a 57 per cent stake in Sogefi and has been active shareholder in the company almost from the outset.

He resists any suggestion that he has been put in place to preserve the reputation and buiness empire of Mr De Benedetti. He further makes it clear he accepts the 1996 half-year accounts as approved with a L-140bn loss

- but his responsibility is not the past, but the future. "I'm an entrepreneur, not manager; and I laid down three conditions [to Mr De Benedetti] before accepting.

"I insisted the appointment was on the basis of being given a free hand to restructure. Second, it had to be made clear that I represented 100 per cent of the shareholders.

Here Mr Colaninno paused to go over his record at Sogefi, where he has set in operation two important partnership deals with multinationals - Allied Signal of the US and Germany's Krupp. These partners can testify to his ability to represent the shareholders fairly.

"Third, I had to be given a free hand to be able to invest in people - the most important tool of the company." These conditions, he said. were fully accepted by Mr De Benedetti and were conveyed to Olivetti's banks. He said Mr De Benedetti offered: "If I can give any advice, I'm

vetti alive despite huge accumulated losses. Though obliged to sell assets, he will not preside over a fire sale as this would be contrary to his entire character and his experience at Sogeff. "I want to return Olivetti to being a

proper industrial group." He outlined his strategic aims as follows: "We will

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July 1996-



FM1.5bn to FM1.36bn.

Omnitel) as the best way to as possible, he hopes before keep the company alive. Obviously our size will be different because we have to adapt to the market. This will not be a liquidation

e has drawn up a the coming months which will raise L1,200bn. Of this, L800bn is due before the end of the year and the rest in 1997. This he believes will reduce leverage substantially and avoid the need for a capital increase.

The priority sale will be Olivetti's failing personal computer business. Mr Colaninno recognises this concentrate on telecoms (via burden must be shed as soon

Christmas. He declines to name potential purchasers, but says whoever buys the business will be doing so to acquire Olivetti's share of

the market, where it sells almost im PCs a year. However, the main source list of asset sales to of cash will be from the sale be carried out over of 8 per cent of Olivetti's all levels; identify the cost of stake in Omnitel, the Italian cellular phones buiness, which was last year valued at 1.283bn. Other asset sales include a 53 per cent holding in Tecnost, a specialised informatics company, Decision Systems international (DSD, which services medium-sized European companies, and a flotation of Lexi-

kon, the printer and copier.

The other part of Mr

Colaninno's strategy is a radical shake-up of management. Here he outlined a long list of aims, centred round every activity being profit-orientated.

There will also be a new board with proper international representation. "We must delegate authority at poor quality of company operations; control working capital; reduce the product cycle and cut the supplier chain; meet customer satisfaction, the customer being the best consultant a company like ours can have."

Mr Colaninna topped this list by re-emphasising the importance of people. If we don't invest in people, we won't survive."

### upbeat after 27% advance

By David Owen in Paris

Schneider, the French electrical engineering group which has been among the better performing large shares on the Paris stock exchange this year, yesterday reported a rise of nearly 27 per cent in first-half net profits, from FFr397m to FFr503m (397m).

The company was also upbeat about future prospects, saying recent trends in its business meant it expected "a very noticeable improvement in earnings for the full vear".

But this was not enough to prevent an abrupt downturn in the hitherto buoyant share price, which fell FFr7.70, or 3.1 per cent, to FFT288.30.

Analysts attributed the fall to disappointment at results that were towards the bottom of the expected range, combined with doubts arising from nonrecurring items. One said: The only number that makes any sense is the pretax profit number."

"The results were below what the market was looking for," said one trader. "FFr503m was really the bottom of the range."

The improvement at the net level was largely owing to a reduction in financing costs, with operating profits ahead only 3.5 per cent from FFr1.74bn to FFr1.8bn. Turnover was similarly subdued, advancing less than 3 per cent, from FFr29-19hn to FFr30.05bn. The company recorded a FFreiSm loss from exceptional items, compared with a loss of FF178m in the first half of 1995.

The group said pre-tax profit at Schneider Electric, its main division, advanced 25 per cent to FFr1.6bn, with net income ahead by 20 per cent to FFr639m.

Sales rose 3.9 per cent to FFr21.7bn, in spite of declining activity in France and Germany, Overall sales growth in Europe weighed in at 9.8 per cent and in North America at 5.7 per

cent Operating income at Spie Batignolies, Schneider's construction arm, dropped to FFr17m, with "reserves for restructuring" helping to push the unit into a net loss

of FFr48m. Operating cash-flow rose 52 per cent from FFr185m to

The group said its civil engineering activities now only accounted for 10 per cent of the unit's sales and that the "substantial contribution" from its electrical business had made it "less vulnerable to the current recession in the building industry".

### EUROPEAN NEWS DIGEST

### Fortis in talks on MeesPierson

Fortis, the Belgian-Dutch insurance and investment institution, yesterday emerged as the suitor for MeesPierson, the venerable Amsterdam merchant bank which ABN Amro said this week it was in talks to sell

The company said only that it was "currently in discussion with ABN Amro about the possible acquisition of MeesPierson" and that "in due course further announcements will be made". Although ABN Amro said on Tuesday it had received approaches from a number of parties, it is believed to be in serious talks with just one potential buyer.

Fortis groups the Utrecht-based Fortis Amey and the separately quoted Fortis AG based in Brussels. It has been expanding through acquisitions in banking, which in the half year to June contributed operating profits of Ecu258m (\$207m) compared with the Ecu348m derived from insurance operations.

However, Fortis described the banking result for the period as "exceptionally high". Total assets at the end of June stood at Ecu127.4bn, of which Ecu87.1bn were on the banking side, and group net equity was Ecu5.35hn. Analysts expect MessPierson to command a purchase price upwards of Fl 2bn (\$1.17bn).

As a result of the merger six years ago, Fortis owns VSB, a medium-sized Dutch bank. MeesPierson would give it expertise in sectors such as securities research, fund management and corporate finance as well as a private banking division geared to wealthy individuals.

It is likely to be seen by ABN Amro as a more palatable purchaser than a heavyweight foreign banking group, which might seek to use MeesPierson to mop up Dutch equity and other business. Gordon Cramb, Amsterdan

### Czech buy for Kimberly

Kimberly-Clark made its second Czech acquisition in a year yesterday, giving it a slender lead over Procter & Gamble, its rival US company, in the country's disposable nappy market. The company bought for an undisclosed sum Zisoft-Bobi, a maker of nappies and incontinence products, with a three-year old plant in Jaromer, in the north-eastern part of the country.

"Our purchase...provides an excellent base from which to grow Kimberly-Clark's diaper business in central Europe," Mr John Van Steenberg, president of Kimberly-Clark Europe, said.

Zisoft-Bobi has about 40 per cant of the Czech market, which is worth about \$30m a year, and has grown by 45 per cent over the past three years. P&G has a share a few points lower and SCA of Sweden has about 12 per cent, Kimberly-Clark estimates. The Czech company sells under the Bobi nappy brand and the Absorba incontinent brand. It also exports its own-label goods to western Europe. In its first Czech purchase, Kimberly-Clark bought Inova, a maker of feminine hygiene products in October

### Heineken better than feared

Roderick Oram, Consumer Industries Editor

Poor summer weather in Europe will make a smaller dent in Heineken's profits than the Dutch brewer forecast three weeks ago but it still expects to report lower earnings this year than last. The company will lose about FI 30m to FI 35m in net profits, not the FI 50m (\$29m) forecast at its interim results presentation in mid-September, Mr David Hazelwood, finance director, usid vesterday.

The lost volume of beer and some soft drinks was about 850,000 hectolitres not 1m. Mr Hazelwood warned. however, against reducing profit forecasts by the same amount. The exact impact "depends on product mix, marketing spend and other factors" and the full effect would not be known until after the year-end.

Heineken's shares plunged after its interim warning of lower profits. It said no factors had turned significantly vorse but analysts had failed to appre continuing trends on profits. Analysis have since cut their forecasts from profit growth in 1996 over 1995 of some 10 to 12 per cent to a downturn of about 2 per cent. The shares have fallen 25 per cent from their high of Fl 399 on June 6 to a low of Fl 308 on September 16. The shares lost 17 per cent immediately after the mid-September results and have shown no rebound since.

"Our past strategy has been successful and will continue to be successful," Mr Hazelwood told a meeting of London investors and analysis yesterday. Market conditions remained extremely tough in Europe, he said, but Heineken expects, for example, its purchase of three breweries last year in France to help it bring greater price stability in the own-label sector.

Investors appear to remain equally confident of Heineken's ability to keep a tight grip on production costs while extending its reach in markets around the world. Analysis say the shares, over-valued before the interim results, are now realistically priced.

### Portuguese bank plans float

A global offer of 13.2 per cent of Banco Totta & Acores, one of Portugal's top five banks, is to be made by the end of 1996, the government said yesterday. The offer, worth Es21.5bn (\$139m) at current prices, will complete the privatisation of the group, which began in stages in 1989.

BTA is controlled by the Banco Pinto Sotto e Mayor

group of Mr Antônio Champalimaud, Portugal's richest individual, which purchased a 50 per cent stake last year. The sale is to be divided into a domestic retail tranche. and a direct offer to international institutional investors through a book-building system.

### GIB lifts first-half net profit

GIB, the Belgian retailer, said its net profit after minority interests totalled BFr2.54bn (\$80.7m) in the six months to July, compared with BFr645m a year earlier. The figure includes a capital gain of BFr1.86bn on the sale of a minority shareholding in Homebase, a division of J Sainsbury. There was a BFr42m gain in the same period of last year, GIB said.

Sales fell 46 per cent, from BFr112bn to BFr106.9hn.
Commenting on this, GIB said: "These figures are not comparable, since in 1955 they included Handy Andy, the US subsidiary." If Handy Andy were excluded sales would show a rise of 2.2 per cent, the company said. In spite of a sharp fall in operating cash flow in at the group's chain of Quick Restaurants, the overall figure rose 6.6 per cent, from BFr3.16bn a year earlier to BFr3.36bn. Do it-yourself sales in Europe rose 1.4 per cent on an unchanged number

## Saga advances strongly on increase in oil prices

By Hugh Carnegy in Stockholm

A profit surge fuelled by strong oil prices continued through the middle of the year at Saga Petroleum, Norway's biggest independent oll producer, driving pre-tax earnings in the first eight months of 1996 to NKr2.12bn

The figure was almost double the NKr1.2bn posted at the same stage last year and exceeded profits for the whole of 1995. Pre-tax profits in the second four-month period rose to NKr1.06bn, up from NKr537m in the second four months of last year. Pre-tax profits were fur-

ther lifted by a swing from financial charges of NKr100m in the same period last year to a gain of NKr153m this year. Normally high tax charges were relatively low in the

first eight months at

NKr1.3bn. As a result, net

Earnings per share rose from NKr4.2 to NKr5.8. Saga's most traded A shares moved up NKr1.00 yesterday to close at NKr106.50. Saga said the average oil

price obtained in the first eight months of NKr127 per barrel was higher than the average of NKr109m during the same period last year. Total oil sales also climbed strongly, from 25.3m barrels to 28.9m. owing in part to a reduction in Saga's stocks in the second four months from 1.9m to 0.2m barrels.

The company said it expected crude oil markets to remain "tight" for the rest of the year following the postponement of an agreement allowing Iraq - barred since the 1990 Iraqi invasion of Kuwait from exporting oil -to sell 700,000 barrels a day to cover humanitarian costs. In a further sign that it expected prices to remain

profits more than doubled strong, Saga said oil invento-from NKr352m to NKr792m. ries in industrialised counries in industrialised countries were below normal levels. while demand in countries such as India, China, Thailand and Taiwan have grown more than 10 per cent this year.

For the longer term, Saga had more good news to report yesterday. It announced a 16 per cent increase in estimated reserves in the Snorre field in the North Sea, where it is the operator with a 12 per cent interes The field now has a

reserve estimate of 1.3bn barrels of oil, with recovery expected to be 37 per cent, compared with the 25 per cent previously expected. Saga's total sales in the first eight months rose from NKr3.7bn to NKr4.7bn. Costs meanwhile, increased less sharply, from NKr2.4bn to NKr2.7bn, leaving operating

# profits up from NKr1.3bn to Investment gains lift Orkla at eight months

By Hugh Carnegy

Orkla, the Nordic region's biggest branded food and drinks producer, vesterday reported a 26 per cent increase in profits in the first eight months of the year, after an increase in investment gains.

Pre-tax profits rose from NKr1.4bn to NKr1.7bn (\$261m). largely in line ings per share were up 20 per cent, from NKr21.4 at the same stage last year to NKr25.7. The news was warmly greeted by

investors, who pushed up Orkla's most-traded A shares by NKr8.50 to NKr373 at the close last night.

Total sales in the first eight months jumped from NKr13.1bn to NKr16.7bn, in part reflecting the consolidation of Procordia Food and Abba Seafood, the Swedish operations acquired from Volvo last year. At the same time, Orkla acquired a 45 per cent interest in brewer and soft drinks producer Pripps Ringes, which combined Volwith analysts' expectations. Earn- vo's Pripps with Orkla's Ringes operations.

Orkla's group operating profits were ahead 16 per cent, rising from NKr1.1bn to NKr1.5bn. A jump in investment portfolio gains from NKr358m to NKr580m pushed up pretax earnings.

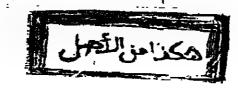
Within Orkla's industrial sion in the 1995 Pripps Ringnes operations - which cover its food accounts. In Norway, provisions and beverages and its chemical business - the top performers were the food and beverages divisions. Operating profits in the food unit rose from NKr193m to NKr351m, while profits in the beverages unit were up from NKr174m to NKr266m.

However, Orkla warned that the ending of Pripps Ringes agreements to make and distribute Coca Cola in Norway and Sweden early next year, would require considerable restructuring of the drinks company in both

Swedish restructuring was already covered by a SKr200m (\$30m) provi-

would be "rather higher than this," Orkla said. But it added that once the winding-up period was completed, by the end of 1998, Pripps Ringes pre-tax profits would be only marginally affected. Pripps Ringes sales fell in the sec-

ond four months of the year from SKr3.1bn to SKr3.1bn, reflecting a fall in both beer and soft drink sales in Sweden. Beer revenues were hit by a trend towards private imports by consumers seeking to avoid high local alcohol taxes. Pripps Ringes profits in the second four months were unchanged at SKr502m.



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### COMPANIES AND FINANCE: The Deutsche Telekom privatisation

Deutsche Telekom, Europe's largest telecoms company, today publishes its preliminary prospectus, taking it closer to one of the world's biggest initial public offerings of shares next month. About 80 banks are part of the issue. However, BZW, the investment arm of Barclays Bank, has stayed outside the consortium and its telecoms analysts, Mr Robert Millington and Mr Robert Mocatta, have produced the only independent report to date on Deutsche Telekom. Michael Lindemann examines their conclusions

M DOMESTIC COMPETITION

# Aggressive defence surprises newcomers

Several of Germany's leading companies, including RWE, Veha and Viag. are licking wounds after discovering - to their surprise just how aggressive Deutsche Telekom can be when it comes to defending market share, the BZW report says. The would be competitors

looked at what happened in mobile telephony in the early 1990s, saw that the engineering and telecoms group Mannesmann "was cornering the market" and thought they could do the same, Mr Mocatta says. They thought Deutsche Telekom was a sleepy giant whom they could run circles

But Deutsche Telekom struck back. In an inspired move, it decided not to burden clients with the VAT

Deutsche Telekom's release from

the shackles of state ownership at

the beginning of 1995 has had

some undesireable effects, espe-

cially on the company's interna-

tional activities, the BZW report

Deutsche Bundespost Telekom was

part of the German federal civil

service, and under the 1949 consti-

tution it was forbidden to invest

That all changed when the com-

Mr Robert Mocatta compares.

Deutsche Telekom to a child in a

pany became an Aktiengesellschaft,

or joint stock company.

abroad.

Until the beginning of 1995

INTERNATIONAL EXPANSION

beginning of the year. If it ing had, telephone bills would bave risen 15 per cent.

What was also "incredibly smart", according to Mr Mocatta, was that last year Deutsche Telekom started offering its 1.7m business clients discounts of up to 40 per cent, depending on the size of their phone bills.

In the event, the discounts for corporate clients were challenged by the European Commission and cannot be introduced until November 1. But giving business clients an inkling of what was in store meant the damage to competitors was done, Mr Mocatta says.

"The aggressive 40 per cant price cut for business clients has caused a reas-

sweet shop. "They were suddenly

allowed to invest abroad and they

cent in Satelindo, an Indonesian

sensitive to the whims of the Indo-

Asia who are still wondering

Going "wild" meant initially

went wild," he says.

for which it paid \$586zp.

nesian regime.

charges introduced at the their strategies for developtheir telecoms operations," the BZW report

> As part of that "reassess ment". Mr Mocatta points out, the newcomers to the telecommunications game are no longer so confident about how much market share they will take from Deutsche Telekom - something that they once talked

about with enthusiasm. In a particularly memorable incident, Mr Georg Obermeier, chief executive of Viag, the Munich-based conglomerate, said his group which is allied with British Telecommunications planned to corner up to 25 per cent of the German tele-

coms market by early next century. Now Viag, which has since Deutsche Telekom expands abroad...

COUNTRY	COMPANY	PURCHASE PRICE
Kazelfretel Russia	Kazekh telecom	\$55000
Ulcom		
Ulcana	LIMC Matev (1983)	office
Harriery Hangary	Matav (1995)	\$405m
	Westel Pacificate Westel 900	ston
Azetria	Max Mobil	\$89m*
Polenii Czech Haprin	PTG fg T Mobil	\$190m
E Tampe	<b>Sometile</b>	7 - 5 - 10 - 10 - 10 - 10 - 10 - 10 - 10
Morese	Sepalindo TPa	\$365m; \$647m
	Signaraha inter	national <b>State</b>
Common Town		and and



47 year-old chief executive, is a former Sony Europe chief Commence of the Commence of th

but its net incom	e rem	ains low	MARGE	es' ———
5	YEAR-END	FIETURIN ON BOUTY	OPERATING	MET INCOME
Dautsche Telekom	Dec 95	23.9%	27.9%	8.0%
France Telécom	Dec 95	6.7%	18.5%	6.2%
BT	M= 96	16.1%	19.4%	12.5%
Telecom Italia	Dec 95	6.3%	.17.4%	4.8%
Telefònica	Dec 95	8.3%	29.3%	7.7%
KPN*	Dec 95	11.8%	21.0%	12.2%
TeleDenmark ;	Dec 95	14.196	22.9%	18.5%
Podugal Talecom	Dec 95	10.1%	25.2%	8.4%
OTE	Dec 25	36.4%	39.4%	23.7%

brought RWE on board, says it hopes to secure up to 15 per cent of the market over the next 10 years.

.RBCC average\*\*

US Long distance"

The difficulties facing the newcomers were underlined this week when it emerged that RWE, Germany's fifthbiggest listed company, had pulled out of GfD Gesellschaft für Datenfunk, a com-

Mr

pany awarded a licence for data transmission services in which it held a 38.5 per cent

23.1%

water of 7 wiplored Bell op

After trying for two years to compete with Modacom, Deutsche Telekom's data transmission service. GfD had found few clients and recently handed the licence back to the ministry for post

and telecommunications.

"Average of MCI & Sovice

12.1%

Deutsche Telekom's labour costs, the highest of any European telecoms company. But it also points out that companies wanting to compete with Deutsche Telekom will also have to live with Germany's high labour costs.

The BZW report also notes

DM1.5bn this year and DM3bn next year. "The likelihood is that the The bank's report says Deutsche

to BZW, is 48 per cent. Nevertheless, Deutsche Telekom remains a "formida-

ble competitor" - not least because of its entrenched position in Germany. Europe's biggest telecoms market, where it has a market share of about 90 per cent. But the company's net

in its domestic market.

ity of the banking sector in

He adds that the costs and

disruption of closing Credit

Lyonnais would have been

far greater than the restruct-

uring plans, and that no-one

was in any case willing to

buy the bank without a state

the past few years.

DEST

# Dividend plans cause concern on repayment

year, starting in 1997, had

However, in early Septem-

ber, the ministry of post and

telecommunications

announced a price cut of the

retail price index minus 6

per cent over two years to be

introduced in 1998, and

again for a two-year period

The latest figures mean

the pressure on Deutsche

Telekom's net profits will be

significantly less than

assumed. "It is not a big

restriction on Deutsche Tele-

kom at all," says Mr

What Mr Mocatta is con-

cerned about, however, is

how Deutsche Telekom has

managed to cover redun-

dancy payments for 37,000

employees with a DM1.8bn

provision in its 1996 interim

has budgeted exactly for

each redundancy using a

detailed table of the pay-

ments due to its employees.

half of whom are civil ser-

vants with jobs guaranteed

vision implies an average

World's major debtors

However, the DM1.8bn pro-

Deutsche Telekom says it

Mocatta.

results.

for life.

U8

at the beginning of 2000.

been assumed by BZW.

Few telecommunications equivalent to the retail price companies provide such an index minus 7 per cent a array of sharply contrasting figures as those highlighted in the BZW report.

On the one hand, net debt of DM98bn (\$64bn) makes Deutsche Telekom the secand biggest corporate debtor in the world (Tokyo Energy is the biggest), and the 24th biggest overall.

According to BZW estimates, its gearing (the relationship between the company's debt and equity) is 406 per cent - more than four times higher than gearing for a sample of comparable European telecommunications companies.

That means the company's net profits are low compared with other European operators. While Deutsche Telekom's sales are twice those of British Telecommunica-

tions, its net profits are only 15 per cent higher. Moreover, although Deutsche Telekom generates more cash flow than any other telecoms company, the size of its likely dividend also creates concern about

its ability to pay down debts. In their report, the BZW team had assumed a dividend payout of about 40 per cent of net profits. That estimate has since been changed as it emerged that the company will pay a dividend of

payout will be more than 50 per cent, perhaps even 60 per cent." Mr Mocatta says. The European average, according

profits are extremely sensitive to compulsory price cuts Compulsory price cuts

redundancy payment of DM43,000 for each employee.

BZW has calculated average redundancy costs of about DM100,000, "Given that these are civil servants who can't be fired, how come it has come up with such a low figure?" Mr Mocatta asks.

### COMPANIES AND FINANCE: EUROPE

Attending to fire damage at its Paris headquarters is just an obvious part of the reconstruction taking place at Credit Lyonnais

Peyrelevade argues most cli-

ents who have left Credit

Lyonnais have not gone to

Société Générale or Banque

Nationale de Paris, his two

large private sector rivals.

but rather to the security of

the state-controlled Caisse

d'Epargne savings bank.

den would have made Crédit

Lyonnais very difficult to

that the persistent costs -

and media attention - of the

restructuring plan to deal

with the errors of the bank's

past have distracted from

since his arrival

costs and sell off assets.

franc to one of its rivals?

That would certainly have

helped lessen the pressure

on its competitors. But Mr

Mr Peyrelevade regrets

privatise.

# Crédit Lyonnais in need of fattening up for market

### The French state-owned bank will need a fourth injection of cash to ensure a swift sell-off

nais, the nationalised bank which has just received a third government aid package, than the state of its historic Paris headquarters. Gutted by a fire in the summer, it is full of the noise and activity of recon-

Sitting in his office the blaze - Mr Jean Payrelevade chairman cannot conceal his satisfaction at the rebound into profits to FFr67m (\$13m) for the group for the first six months of the year, unveiled yesterday after tense negotiations in the past few weeks.

There are two big chapters in the history of the turnsround of Crédit Lyonnais," he says. "We have just closed the first one with the return to operating profits. The second - and it was not me who opened it - is to prepare for privatisation as soon as possible."

There is more than a little revisionism in these remarks. After all, it was Mr Peyrelevade who wrote in the 1994 annual report that he believed the bank should be profitable again from 1995. When they proved to be a meagre FFr13m, he said Credit Lyonnais was march-

ing on its two feet again. Yet now he talks of the need for a new "adaptation plan" requiring additional state funding to prepare for prepare for the state sell-off, which most beople had assumed was an integral part of the rescue plan.

After two previous packages brokered since spring 1994, Mr Jean Arthuis, the French minister of economics and finance, last week unveiled details of an additional FFra.9bn in state aid without which the bank Would have plummeted into

He said in the same breath that discussions were under way for the preparation of a fourth plan to prepare it for a swift sell-off. Whereas the previous versions - carrying

othing could better at FFri5bn - were "rescue" symbolise the situation at Crédit Lyon- for "recovery". plans, the new one would be

Why has so much aid been necessary, so long after Mr Peyrelevade was appointed by the state at the end of 1993 to clean up the problems inherited from his predecessors, whose uncontrolled expansion policies had left the bank with accumulated losses between 1992 which was left untouched by and 1994 of more than FFr21bn?

It rapidly became clear that the legacy of the previous chairmen - who used expensive financing methods to acquire assets which turned sour - would eventually cost far more than these operating losses. An initial FFr42bn in property activities was ring-fenced by the bank into a company called OIG with limited guarantees from the French state in

spring 1994. This was simply tinkering. Many of the bank's other investments - including the MGM film studios - also needed treatment. Eventually the second plan, brokered during 1995, hived off FFr132bn in assets including OIG into a new company called CDR, which was

charged to sell them off. Mr Peyrelevade's solution from the start - inspired by similar practices elsewhere was to entirely separate this "bad bank" from Credit reflected the changing eco-Lyonnais's on-going "good bank" operations.

But Mr Edmond Alphandery, the finance and economics minister at the time, was determined that the bank should be made to pay for the errors of the past. As a result, it was required to make a loan to CDR equal in size to the assets transferred. while being reimbursed at below-market interest rates - creating a costly financing gap for Crédit Lyonnais.

It was only last week. some 12 months after the plan came into effect and two years after it was first discussed, that the French government agreed to a change. In the short-term. the interest rate paid to the pank will be significantly

that Deutsche Telekom pulled out beginning. This year Deutsche all the stops to secure a 25 per Telekom has bought stakes in Islacom, a Philippines-based telecoms operator specialising in mobile group: Technology Resource and satellite transmission services, industries, a Malaysian fixed network operator; and Shinawatra, a There were doubts at the time Thai group. that Deutsche Telekom might be

Succumbing to the lure of overseas attractions

Satelindo made sense,"

Mocatta says.

increased to "neutralise" the

costs of the loan for 1995 and

a new plan will be in place.

almost certainly requiring a

supplementary injection of

negotiator," says Mr Peyrele-

vade. "The weight of the

mechanism created by Mr

Alphandery was unsupporta-

ble. I have succeeded in get-

ting what I wanted, but two

years later. That is too

The change of heart by the

authorities was in part due

to his periodic resignation

threats, and to a change in

the French political adminis-

tration. But above all, it

Lyonnais found itself locked

in to financing its loan to

CDR at high, fixed rates.

while the interest it received

was dropping in line with

the market. Mr Alphandery's

structure cost the bank

FFr560m in 1995, and was set

to penalise it by a further

Meanwhile, with the econ-

cany in the doldrums and the

country's banks competing

fiercely for business, the

scope diminished for offset-

ting these additional financ-

ing costs with profits earned

e sewhere. Without a modifi-

cauch to the plan, the bur-

FFy3bn this year.

hen French inter-

est rates fell last

autumn. Crédit

nomic circumstances.

"I am clearly a very bad

funds by the state.

long.

1996. By the end of the year,

whether a stake in a company like

But Satelindo was only the

Those stakes have been complemented by the DM825m spent this reaching too deep into its pockets for a stake in a fledgling company May to buy 49 per cent of the voting shares in Kazakhtelecom, the state-owned telecoms monopoly in "There are plenty of analysis in

The Kazakh deal caused analysts

most concern. It reinforced suspicions that Deutsche Telekom, still a state-owned company, was being used by the Bonn government to cement new political alliances in central Asia instead of focusing on potentially profitable telecoms

Most recently, T-Mobil, Deutsche Telekom's mobile phone subsidiary, spent an unspecified amount last week on a 25 per cent stake in

a Chinese mobile phone venture. BZW estimates Deutsche Telekom has spent more than \$4.7bn on stakes in international telecoms companies and is committed to capital expenditure "of at least

Telekom's acquisitions have been driven by a craving for market share and international profile, and have not been seen in the context of the group's spiralling debt. "Telekom has been acting in the

\$5bn over the next five years.

past couple of years as if debt were irrelevant," Mr Mocatta says. "Taking a stake in a Chinese mobile phone operation may bring some long-term benefit, but is it

more important than paying down the debts:

"I would like Deutsche Telekom to explain how it trades off these

And it is this institution -

along with several of its pri-

vate sector competitors -

which he claims has been

largely responsible for offer-

ing loans to customers at

cut-throat rates of interest.

the factor most responsible

for destroying the profitabil-

any case. I'm not a liquidator. You would have to

replace me if you wanted to

do that," he says.

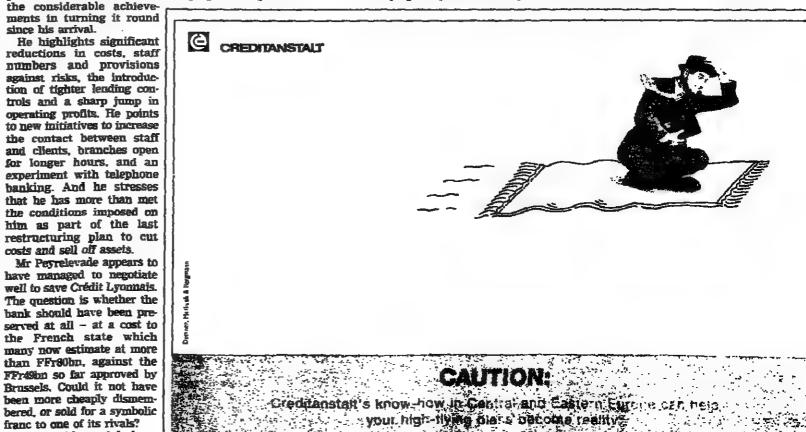
hat is perhaps more surprising V for a public servant associated with the former socialist government is that he believes the bank's privatisation is desirable.

His focus now is to prepare for sale from as early as 1998. He does not exclude interim sales of "non-strategic" activities, including those in western Europe outside France.

In exchange, he wants to ensure the financing links of the previous restructuring plans are formally severed. and says he will need another FFr9bn from the state to provide it with adequate funds and maintain its credibility and credit-rating.

Mr Peyrelevade's negotiating skills will be put to the test in the coming months as the terms of the next statebacked plan are reached. The history of the bank may again have to be re-written.

Andrew Jack



The attraction of the state of

ASIA-PACIFIC NEWS DIGEST

into KPN bid

Watchdog looks

Australian financial authorities are investigating heavy

The Australian Stock Exchange said its surveillance

division was looking into some "unusual on-market trade

period immediately before the formal announcement of a

takeover hid for the company". The Australian Securities Commission has also been called into the investigation.

KPN's friendly bid of A\$2.45 a share was at a premium

of 48 per cent to the previous market price. The shares

gained 79c to close at A\$2.42 on Wednesday, and slipped

The exchange said certain trades made by Macquarie

Bethan Hutton, Sydner

Equities, the stockbroking division of Macquarie Bank,

in TNT Ltd options, trade which occurred during the

buying of share options in the transport group TNT

before the amouncement of a takeover bid by Dutch

postal and telecommunications group KPN on

Wednesday.

### COMPANIES AND FINANCE: INTERNATIONAL

### **Taiwan** bank in \$84.7m US purchase

By Laura Tyson in Taipei

Taipei Bank SinoPac, a Taiwanese bank backed by the island's ruling Nationalist party, said it signed contracts yesterday to take over Far East National Bank, of the US, for \$84.7m.

The purchase of the Los Angeles-based bank is the first overseas acquisition by the five-year-old SinoPac. The Taiwanese group said it hoped that approval from US and Taiwan regulatory authorities would be obtained by the end of next

Far East National has total assets of \$500m with a net asset value of \$44m, according to Bank SinoPac. Controlled by Mr Henry Hwang, a Chinese-American businessman, and listed on the American Stock Exchange, Far East National was founded in 1974 and has 10 branches in California.

With 24 branches in Taiwan, Bank SinoPac has total assets of T\$110bn (US\$4bm). Its pre-tax profits for the first nine months of this year rose 88 per cent to T\$756m.

Bank SinoPac was one of 18 Taiwanese banks to be licensed in 1991 in a liberalisation measure designed to shake up the state-dominated banking system.

Many of the new banks plan to become regional financial institutions, and Bank SinoPac is no exception. It plans to set up offices over the next few years in Hong Kong, Vietnam, Indonesia and Singa-

For the moment it is concentrating on several lines of business at Far East National, including trade finance, private banking and high-technology, taking advantages of links between California's Silicon Valley and its Taiwanese counterpart, the Hsinchu Science

Other Taiwanese companies have bought smaller US financial institutions in recent years. Pacific Electric Wire & Cable bought a savings and loan bank in Texas, and Mr Jeffrey Koo, chairman of Chinatrust Commercial Bank, owns a bank in California.

Far East National maintains a small repr office in Beijing, although Bank SinoPac denied that the chief motive for the deal was to use the US bank as a vehicle to enter the China market. Taiwan has prohibited direct contact with Chinese government and financial bodies since the Nationalists, defeated by the Chinese communists, fled to Taiwan in 1949.

In mid-1995, Taipei began permitting indirect contacts with China's banks, allowing some Taiwan banks and offshore banking units to do business with the overseas branches of Chinese banks. as long as they routed their business through a third

earnings grow by 20 per cent

# Ford chases 10% of Asian market

By Jeremy Grant In Ho Chi Minh City

Ford yesterday signalled the determination of US carmakers to carve out a share of Asia's increasingly competitive vehicle market, saving it would match rival General Motor's target of overnight and it won't be capturing 10 per cent of the market by 2005.

Mr Wayne Booker, executive vice-president, said: "I think we all use that number. I think we'll all take as much as we can get."

However, he said that US carmakers' growth in Asia would take time. He pointed out that US vehicle manufacturers were little more than bit players in the Asian vehicle market by the end of the Vietnam war, and the Japanese rapidly stepped the former Saigon.

in to take their place. Ford, GM and the other

Detroit-based manufacturer, Chrysler, have set out to change that, setting up assembly and manufacturing ventures from China to the Philippines. "It [Japanese domination) wasn't created changed overnight. We're talking 20-30 years," Mr

Booker said. He was speaking in Vietnam, on the first day of the Communist-run country's largest car show.

Ford announced it would start production of Transit vans at a \$102m joint venture assembly plant in the north of the country. Similar models dating from the early 1970s can still be seen in the streets of Ho Chi Minh City,

Ford, like GM and Chrysler, sees Asia as one of the fastest growing markets for passenger and commercial vehicles. But that is where Mr Booker prefers to draw the line at comparisons.

Unlike GM, Ford does not see Thailand as the base for its exports in Asia. In May, the board of GM decided to commit \$750m in Thailand to establish a motor manufacturing beachhead that will serve export markets in the rest of Asia.

Analysis agree that this is further confirmation of Thailand's position as the motor manufacturing hub of Asia, with all Japanese and US manufacturers using it as a base and producing a combined 1m units a year by the end of the century. Pord will, however, be



Wayne Booker, growth will lepend on approval process

looking for significant long-term growth from manufacturing bases in India, China and Association of Southeast Asian Nation

GUINEA

(Asean) countries, in addition to Thailand.

"Our plant in Thalland is going to be as large as theirs [GM's] so I think it's just a question of perception," said Mr Booker

In reality, the plant will be alightly smaller, at just under \$500m, capable of producing 200,000 units mostly pick-up trucks - by early 1997. Mr Booker said Ford saw the potential of China as "fantastically great", and that demand for all types of vehicles there would rise to 5m units by 2005, from 1.5m now.

However, as in Vietnam, there were problems with licensing delays and poor infrastructure. "Growth will probably be dependent on the pace of the approval pro-

BURKINA FASO :-

### Guangdong Development up

back to A\$2.40 by the end of Thursday.

were among those being examined.

Net unaudited first-half profits at Guangdong Development Fund, the London-listed investment trust which specialises in southern China infrastructure. projects, rose 85 per cent to \$2.67m. Net assets per share rose 1.23 per cent to \$0.988.

The company said the increase in net profit would be only 42 per cent after adjustment for the non-accrual of some income in 1995. This is in line with forecasts made when the company listed in Hong Kong in July. Funds invested rose to \$70.84m at the end of June, up from \$55.69m a year earlier. The company has continued to invest in spite of the slowdown in the Chinese economy. Brokers expect investments to rise to around \$85m at the Peter Montagnon, Asia Báltos end of the year.

### Bid talk lifts ICI Australia

Shares in ICI Australia closed at a record high of A\$12.86 (US\$10.30) yesterday on market rumours of a buy-out by parent company ICI of the UK. ICI plc now owns 62.5 per cent of ICI Australia, and there has been long-standing speculation it would at some stage buy the remaining 37.5 per cent

The rumours were apparently caused by reports that ICI Australia was switching to the auditors used by ICI plc, and by a recommendation to buy from a firm of stockbrokers. Following a query from the Australian Stock Exchange yesterday, ICI Australia said it had no information which would explain the rise in the share price and predicted a 15 per cent downturn in full-year profits for 1996-96.

### GM close to Thai land deal

General Motors of the US said yesterday it was close to a deal with Thai property company Hemraj Land Development to buy almost 60 hectares of land for its new 750m manufacturing plant in Thailand.

The land, whose value was not disclosed, is in Hamraj's industrial park on Thailand's eastern seaboard. The industrial park subsidiary of Siam Cement, Thailand's largest industrial conglomerate, was originally the favourite to win the land deal. Ted Bardacks, Bangkok

### Steel group warns on profit

The National Steel Corporation (NSC), the Philippines' partially privatised steel company, warned yesterday that profits would drop at least 12 per cent in 1996 after a poor first helf. However, the warning, which follows the government's failure to attract bidders for the remaining 25 per cent stake it holds in NSC, also said profits would

The company, which is 75 per cent owned by Wing-Tiek of Malaysia, said domestic demand for steel would grow 8 per cent in 1996 and 12 per cent in 1997. NSC blamed the first-half net loss of 384m peace on higher operating costs

and restructuring. The government plans to hold a second bidding round later this year, offering its shares at a lower price. The failure to attract any bids earlier this week caused surprise, as 11 foreign companies, including Marubeni of Japan, had expressed interest in the stake. If the second round proves fruitless. Wing Tiek can take 100 per cent control of the company.

result of cellular phone cloning to be below last year's 120m pesos (\$4.57m) following the installation of fraud detection equipment in July. A newspaper had reported that Piltal was likely to lose about 216m pesos in revenues this year because of cloning. AFX-Asia, Manila

# Deep-water hopes buoy UMC shares

Risky exploration and production in West Africa has paid off for the US oil group

Midas touch. The Houston-based oil group pioneered oil exploration and production in Côte d'Ivoire and Equatorial Guinea, and its successes there have helped triple its shares since January 1995. But much of the share rise, more than 150 per cent this year, is speculative,

based on hopes that UMC can replicate its early success in more difficult deep-Optimism has been boosted by the new fields in West Africa, UMC's first outside North America, Production in West Africa is projected to rise from 9 per cent of UMC's total to roughly 25 per cent by year-end. In 1993, the company struck oil and

gas in Côte d'Ivoire. It devel-

oped the Lion and Panther

fields in record time and is

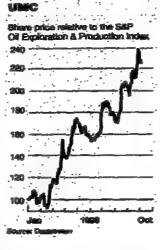
producing the equivalent of

30.000 barrels a day. Equatorial Guinea was its next success. In August. UMC began production in partnership with Mobil. Output is set to reach 40,000 b/d

MC seems to have a by December. UMC is exploring other blocks in Equatorial Guinea where analysts believe the potential is far

UMC has succeeded where bigger companies have failed. Mr Joe Brusso, head of international exploration, explains: "In the 1970s and 1980s the big oil groups spent \$2bn on exploration and some development in Côte d'Ivoire. But they did not find the corridors containing most of the oil. They found plenty of gas. but there was no market for it in Côte d'Ivoire. Then the oil price collapsed."

Such success may partly justify the rise in UMC's shares from \$17% at the start of the year to yesterday's opening price of \$45%. But with a price/earnings ratio of more than 300, much of the recent surge is based on hopes of success in risky deep-water exploration. Ans. lysis warn that shares of medium-sized US oil exploration companies are highly



Last week UMC took the first step towards breakthrough in Côte d'Ivoire's deep water. In partnership with Royal Dutch Shell, it signed the first productionsharing contract in the country's deep-water concessions. Last week the government passed a petroleum law improving the terms for production-sharing contracts in

deep water. The potential oil and gas reserves are far greater than in the shallow water blocks. but the risks are far higher. UMC's existing fields are in shallow water, and technology is cheap in areas that

have been extensively self-sufficiency in energy explored by the multinationals in the past two decades. By contrast, Côte d'Ivoire's deep water is unknown territory. New technology has put these deep-water oil and gas fields within reach, but only big reserves will be commercially viable.

The deal with Shell blends the financial strength and deep-water production expertise of the Angio-Dutch giant with UMC's exploration skills in the region.

UMC's operations have helped Côte d'Ivoire move from complete dependence on imported oil and gas to

taine of France is making an initial study which should lead to a production-sharing contract or memorandum of understanding within six

needs in just two years. It

has also played a leading

role in attracting the bigger

players to take the phynge in

Côte d'Ivoire. The govern-

ment there has acknowl-

edged its gratitude to UMC

by allowing it first pick of

Other US oil companies

are following suit. Elf Acui-

the new concessions.

MALI

CÔTE

D' IVOIRE

**Paul Adams** 

# Thai Farmers forecasts slow profit growth

By Ted Bardiscins in Banakok

Thai Farmers Bank, the country's third largest bank, expects profit growth to remain in single figures both this year and next, president Mr Banthoon Lamsam said yesterday. in the first six months of

1996, Thai Farmers posted a profit of Bt6.18bn (\$240m), up only 9.5 per cent on a year ago owing to Thailand's economic slowdown and a growing level of problem loans. Analysts had hoped that Thai Farmers, along with the rest of the banking sector, would post stronger profit growth next year and return to the times when the institution routinely saw its

But Mr Banthoon said this was impossible "unless people try to lie" about their declining asset quality and did not make provisions accordingly. He described analysts and bankers who forecast approximately 15 per cent earnings growth next year for both his bank and the entire sector as

"extremely optimistic". One reason for slow profit growth was that asset quality would continue to decline throughout next year, making extra provisions necessary, Mr Banthoon said. He predicted that non-performing loans could reach between 7 per cent and 8 per

cent at the end of the second quarter and 3 per cent at the and of last year. "And this will still be better than average for the entire sector," he

The current ratio of nonperforming loans to total ioans for the entire banking sector is 7.7 per cent, according to W.L. Carr, the brokers. Mr Banthoon also said that Thai Farmers had no plans to cut interest rates. If anything, there was upward sure on deposit rates, he said. Other bankers have said that cutting rates is the key to jump-starting loan growth, which grew only 1.95 per cent year-on-year in the second quarter.

"There is no great demand for loans. We are just carrying on with our past bustness," Mr Banthoon said. adding that the bank's re-engineering programme involved tighter scrutiny of new borrowers and thus a smaller but better quality book of new loans. Bangkok Bank, the coun-

try's largest, corroborated Mr Banthoon's view on interest rates yesterday by announcing that it was considering raising deposit rates by between 25 and 50 basis points and that lending rates might rise as well.

Banking stocks fell 3.85 per cent yesterday on the news. That Farmers was down Bt5 to Bt165 and Bangkok Bank was down 8t10 to

# KDD plans \$895m cable

international telecoms carrier, is poised to enter the domestic telecoms market with a plan to lay optical fibre cable in a loop around the main Japanese islands.

The Y100bn (\$894.9m) project will also help reduce KDD's international phone rates and enhance Japan's international communica-

Over the next three years it plans to lay 8,500km of undersea optical fibre cable with capacity of 100 gigabits a second, equivalent to 1.2m telephone lines. Dubbed the now be brought forward.

the cable will form part of a network of undersea cables RDD, Japan's largest around the world. At the same time, KDD will use the large-capacity

en information highway.

cable to connect its domestic customers directly to its international network, enabling it to bypass NTT. the main domestic telecoms cerrier. The savings made here

should help KDD cut interrole as an Asian hub in national call rates. It currently pays about Y30bn in access charges to NTT. which it believes can be reduced by Y10bn.

Plans to lower its rates for calls to the US from Y480 to Y300 a minute by 2000 can

The new cable also post tions the company for entry into the domestic long-distance market. Although KDD is prohibited from carrying domestic telecoms business, it is expected to be allowed into this market next year.

It plans to link its underseas cable loop at 20 points to the networks of regional telecoms operators set up by electric power companies, and to use the resulting network for domestic long-distance services.

"The cable will make us more competitive by boosting the efficiency of our services." Mr Tadashi Nishimoto, president, said

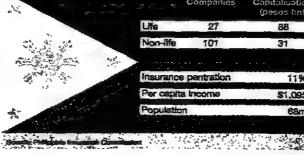
### Piltel counters revenue report Pilipino Telephone Corp expects revenue lost in 1996 as a

### Philippines insurance market opened wider Phillippine insurance market, 1995 multinational - were being evaluated. "All of the appli-

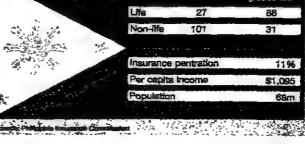
The Philippine government said yesterday it would accelerate moves to open up the country's crowded insurance sector to foreign compe tition and would probably award several new licences before the end of the year. The announcement, which

follows the lifting of the 40 per cent restriction on foreign ownership of local insurance companies, means the government has, in effect, reversed its decision to limit competition to 10 foreign companies in the life and non-life sectors. Four foreign companies

Pru Life of the UK, Mapre Re of Spain, and Cigna Corp and Astna Life Casualty of the US - have been allowed to enter the Philippine



market since it was partially nies follow our guidelines." liberalised last year. There are now no limits companies which can enter the Philippine insurance market," said Mr Eduardo Malinis, commissioner for



Mr Malinis said several foreign applicants - including Nippon Life Insurance of Japan, ING Financial Services of the Netherlands, John Hancock Mutual Life of the US, and Zurich Life, the UK subsidiary of Zurich

cants match up to our requirements," he added. "It's just a question of when we give the green light" Government regulators say the decision to lift the remaining limits on foreign

participation were motivated by the need to overhaul the domestic market, which is considered undercapitalised and inefficient. More than 100 companies compete in the domestic non-life insurance market, and 27 compete in life assurance.

However, just four compa-nies - Jardine CMG, Philamlife, SunLife and Manulife control more than 60 per cent of the domestic life market. The companies, all of "All we ask is that compa- Insurance Group, the Swiss for more than 50 years. "The countries.

Philippine market is ripe for restructuring," one foreign insurance executive said. "We expect to see the number of players dwindle quite rapidly once the new licensees are established."

Under the guidelines, applicants must have a minimum local capitalisation of 300m pesos (\$11.4m) and bepublicly listed in their comtry of origin. The company must also be among the top 200 in the world in terms of market capitalisation.

The government hopes stronger competition will lift the country's low premium rates and encourage Filipinos to take out insurance policies. Only 11 per cent of the population has insurance in any form, compared with them foreign-based, have more than 20 per cent in operated in the Philippines most south-east Asian

# Indonesian stock market goes on line with Web site

By Manuela Saragosa in Jakarta

Indonesia's stock market has gone on line in a project that claims to be Asia's first Internet Web site dedicated to providing information and dialogue between the country's capital market partici-

pants. The move is unprecedented in a country of media censorship and from the official state-owned wire where companies are notoriously service Antara, industry reports, reluctant to divulge information. It comes with the support of one. of President Suharto's daughters, Mrs Siti Hedijanti Prabowo, who

missioners.

Those who access "Indoexchange" (http://www.indoexchange com) are offered a colourful display providing background on listed companies, notification of financial reports releases, news market indices and an e-mail facility for correspondence between investors and companies.

with the support of regulatory authorities and issuers, says it has had more than 19,000 "hits" -Web pages accessed - in the first four days after the site's launch on September 26. It expects up to 500,000 hits a month by the end of

place for issuers and investors, a holders lists. place that goes beyond a library and becomes a means of facilitating dialogue between market participants", said Indonesia

Information on the site is not yet complete - stock quotes and graphs are scheduled to become real-time in mid-October - but eventually the Web site will include full details on every listed company on the Jakarta and Surabaya stock exchanges, including The idea is "to create a meeting financial spreadsheets and share-

> By Net Exchange's own admission, the Web site's success will depend on the quality of information offered by companies. With

heads the country's Capital Mar-ket Society and is on the Jakarta Stock Exchange's board of com-with the support of regulatory plans to enroll Indonesia's Capital Market Supervisory Board (Rapepam) in feeding information on to

the site. The problem, as some analysts point out, is that Bapepam itself is sometimes criticised for not playing a more active role in enforcing transparency.

Mr Scott Coffey, Net Exchange's president director, believes user interest will create further pres-

an official sanction and there are interest in the form of "hits" from users. Those lagging behind their peers will feel competitive pres-sures to keep updating their information .

For now the project's main target market is foreign fund manage ers and Indonesian investors, effectively supporting the Jakarta Stock Exchange's efforts to increase the size of the domestic investor base. The project may sures. Companies will be provided market's big gap between those in well help bridge the Indonesian with monthly updates showing and out of the know.

Eastern?

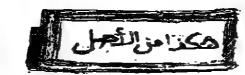
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inquiries," Mr Stead said. Mr Stead joined DBS in 1989. This year, as DBS was preparing for full listing, be unearthed questions about a compliance issue dating back to 1992, to which he apparently felt the response of other DBS directors had been inadequate. DBS yesterday refused to disclose the nature of the allegation.

### COMPANIES AND FINANCE: UK

TI may

face US

fraud

appeal

Lawyers acting for the US

justice department have

asked a New York appeal

court to reverse a ruling

that TI Group, the engineer-

ing and aerospace compo-

nents specialist, cannot face

fraud charges relating to the

The second circuit court of

appeal was urged this week

to rule that TI should face

proceedings for allegedly

inflating labour costs and raw material prices during a

10-year scheme to defraud

TI won the first round of

the \$60m legal battle this

year when a district court in New York decided it had no

jurisdiction over the case. TI

yesterday reiterated that it

had investigated the matter

and had found no evidence

It is the first lawsuit in

which the US government

has pursued fraud action

against a company supply-

ing components from out-

sale of aircraft parts.

the US Air Force.

of any wrongdoing.

# Inspirations shares drop on costs warning

Daneshkhu

Shares in Inspirations plunged yesterday from 134%p to an all-time low of 86%p, after the package holiday company revealed that peak season flight delays could cost it up to £10m (\$15.6m)

The problems arose this August at Caledonian Airways, the charter airline it bought from British Airways in 1994. Hundreds of holidaymakers were left stranded.

inspirations said the flight delays were caused by late delivery of aircraft by its aviation and maintenance supplier - British Airways Engi-

"These frequent late deliveries had severe consequences for our operating programme and alternative arrangements often had to be made at significant cost to the group," it said. It was trying to recover the costs believed to be up to £10m from British Airways,

Inspirations, which floated performance.

December 1992 before moving to the main market in February, said the costs included leasing replacement aircraft and paying for holidaymakers' hotel and

Mr Vic Fatab, chief executive, said it was in negotiations with British Airways Engineering and until a settlement was reached it was impossible to calculate the net costs to the group.

He expected the group to break even for the year to September 30, before recovering any costs. Analysts had expected pre-tax profits of £7.7m.

British Airways said that it had received a formal complaint from Caledonian Airways. "We have acknowledged that there have been occasions when engineering work has taken longer than expected, but safety must come first,"

Mr Fatah said the engineering problems had marred an otherwise strong

### LEX COMMENT

# P&O/Stena

The planned merger of P&O and Stena's channel ferry operations is the best solution to a gruesome problem. For shareholders in the two big operators, it out. And a full merger is

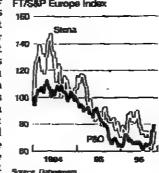
is far better that they should stop slugging it clearly preferable to a pooling arrangement in which separate brands were preserved. At £75m a year or more, the cost savings should be well worthwhile. Whatever the companies may say, some relief from the current price war is clearly part of

their aim. Nonetheless, competition authorities should not fret too much. In any ordinary market, eyebrows would certainly be raised. But this is an unusual game in which the biggest player, Eurotunnel, in effect cannot go bust. If regulators banned the deal, they would be unlikely to achieve much; in the end, either P&O or Stena would pull out anyway. Regulators will simply need to keep an eye out to try to prevent a cosy ferry-tunnel duopoly from evolving.

For Lord Sterling, P&O's chairman, the deal is the latest in a series of badly-needed attempts to reinvent the company he runs - a powerful example of shareholder pressure achieving results. For his sprightly response Lord Sterling deserves credit. But shareholders must hold the management to its promised disposals and return on capital target. And short-term relief should not divert shareholders asking whether they really understand and agree with the company's long-term strategy.

Share prices relative to the FT/S&P Europe Index

Channel ferries



# Eastern's shiny black defence

Ross Tieman and Simon Holberton explain why coal group Peabody is a poison pill in the Hanson demerger

demerged from Hanson early next year will, it appears, be endowed with a poison pill agginst takeover.

Analysts say the inclusion of Peabody, the biggest coal producer in the US, within The Energy Group will deter predators that might otherwise make a play for Eastern, Hanson's UK electricity and gas business.

The theory is that few electricity generators would want to own a coal miner and bidders would also be wary they say, of Peabody's substantial liabilities for lung diseases contracted by former employees.

one analyst, "the Eastern multiple will be depressed by the multiple of Peabody. i'hev snouid nave them separately." If the analysts are right,

the four-way demerger of Hanson, conceived as a device to enhance shareholder value, may take some time to deliver the results. Shares in Millennium

Chemicals, another spin-off. opened on the New York Stock Exchange on Wednesday at \$221/2, well below expectations, and have

Head of

at DBS

leaves

By Nicholes Denton

against its board.

asked to resign.

58.5p to 422.5p.

completed.

own enquiries.

a projection of

compliance

The head of compliance at

DBS Financial Management

- e company which assists

independent financial advis-

ers in complying with finan-

cial regulations - has been

forced to leave the company

after making allegations

DBS - a network provid-

ing training, marketing and

advice on computers, as well

as compliance services, to

announced yesterday that

tor of compliance, had been

Shares in DBS, which is

listed on Aim with NatWest

Mr Kenneth Stead, its direc-

financial advisers

The energy business to be scarcely moved since. Millennium should appeal to a bidder anxious to consolidate chemicals production at a low point in the industry cycle. But its poison pill defences, constructed before demerger, appear to be depressing the share price. On the other hand, Imperial Tobacco Group, demerged on Tuesday, rose a further 13p to 417p yesterday amid bid

speculation. -The value of The Energy Group is acutely sensitive for Hanson. It bought Eastern, the UK's biggest regional electricity distributor, just a year ago. Adjusted for debt, and the subsequent As a result, according to sale of its stake in the National Grid, Hanson paid £2.7bn (84.21bn) for ft.

Since then, shares in nies have fallen sharply amid fears of tightening regulation. Now, brokers value the entire Energy Group at little more than \$2.3bn.

Some analysts suggest that demerging Eastern so soon after acquisition would have shown up a loss of shareholder value because it would have gone at a discount to the bid premium that Hanson paid.

man of P&O. was tak-

ing the long view yes-

terday. When the Suez Canal

opened in 1869, knocking

weeks off journey times to

Asia. P&O's passenger and

mail services were thrown

The opening of the Chan-

nel tunnel in 1994 forced

P&O and Stena Line of Swe-

den into similar far-reaching

The two shipping lines

may just be just riding

another wave in the

long-term history of sea

travel but there was no dis-

guising the urgency with

which they had to find a solution to their problems on

Both were under pressure

to find an answer to the

fierce price-cutting war

the Channel.

adjustments, he explained.

into turmoil, he recalled.



John Devaney: 'It's a market that's opening up forever'

Rising tide of competition

ord Sterling, chair- while Lord Sterling was fac- secret that P&O and Stena

ing more wide-ranging criti-

cism of his stewardship of

had run out of steam and

needed to get a grip of its

approved by competition

Brussels, represents the

third big step to resolving

P&O's problems. The first

was the announcement in

March, that P&O will float

its Bovis Homes subsidiary

in 1997; the second was the

merger in September of

P&O's container business

with that of Nedlloyd of Rot-

Senior executives of the

companies have spent the

past three weeks putting the

deal together. It was no

authorities in London and

The deal with Stena, if it is

Some investors felt P&O

Charles Batchelor analyses the P&O and Stena announcement

coal-fired generating plant added to its interest in three gas-fired stations. It is now the UK's fourth-largest generating group. It has also become the leading electricity trader, accounting for 17 per cent of UK consumption.

Diversification into gas supply has continued. It has about about a third of the UK commercial and industrial market\_Mr John Devaney, Eastern's chief executive, says: "It's a market

P&O.

terdam

With 6,000MW of leased that's opening up forever." During the current year. Nat West Securities mates that Eastern will generate operating profits of £302m on sales of £2.83bn. Peabody is forecast to turn in £149m of operating profits from sales of £1.31bn.

Protected from takeover by its indigestible composition. The Energy Group appears determined to plough its own furrow as a growth company, not a yield stock like most UK utilities.

had been discussing links

following the decision by the

UK trade department in July

to free the two companies

from agreements that they

would not pool their ships or

merge. But what did surprise

There were powerful con-

observers was the speed of a

straints on the time avail-

able to negotiators. They

needed new arrangements in

place for the spring sailing

season; they had to give the

regulators time to review

their plans; and they had to

get the UK review process

under way before the gen-

eral election which must be

held by May. If Labour wins

it is likely to initiate a

review of competition policy.

The first result of the

delaying merger approvals.

### Rank in talks with Trump

By Scheherazade

Rank Organisation said yesterday that it was in preliminary talks with Donald Trump, the property developer, to turn Trump Castle hotel and casino in Atlantic City into a themed Hard Rock hotel and casino.

The diversified leisure group, which does not have a casino licence in the US. said it was in talks about theming the hotel and casino as Hard Rock.

Rank would operate the food and live music operations while Mr Trump would operate the casino.

A Hard Rock café is due to open at Trump's Taj Mahal casino in Atlantic City in November. Mr Jim Berk, Hard Rock division, said: "We've gone to a casino operator with whom we have an existing relationship.

This year, Mr Andrew Teare, chief executive of Rank, said that branding casinos with Hard Rock was a very strong possibility in the future. There is already an existing Hard Rock casino-hotel in Las Vegas.

merger will be for the two

vice two of the 10 vessels on

the Dover-Calais run though

more will be retired later.

This will provide a £75m

annual saving on total costs

of £280m though there will a

one-off restructuring cost of

£38m in the first year. More than 1,000 of the 5,500 jobs in

the two companies' "short-

P&O's debt will be reduced

by £148m as a result of the

deal while Stena will shed

£134m of debt. P&O is trans-

ferring ships and other

assets worth £255m while

Stena will inject £185m of

The two partners do not

expect to be able to raise

fares as a result of the

merger but they do hope it

will stabilise prices.

355913

sea" operations will go.

companies to take out of ser

# För a copy of the Bank's Islams Report please Longot: Public Reliabons Department, Bank of Scotland. The Mound, Edinburgh EH1 1YZ.

Daily Mail and General Trust plc 5% per cent. Exchangeable Bonds Due 2003 exchangeable for ordinary shares of Reuters Holdings plc

BANK OF SCOTLAND
A FRIEND FOR LIFE

FINANCIAL NEWS FROM BANK OF SCOTLAND

**Bank of Scotland** 

Interim Results

£408.2m

C324.3m

£3,688m

£45,140m

15.0p

2.91p

£339.6m

£261.6m

£3,105m

£36,837m

12.6p

2,45p

£706 4m

£545.0m

£3,533m

£44,099m

25.8p

6.85p

TOTAL PROFIT FROM GROUP

PROFIT BEFORE TAXATION

TOTAL CAPITAL RESOURCES

24 per cent

36.7 per cent

TOTAL ASSETS

**OPERATIONS BEFORE PROVISIONS** 

EARNINGS PER ORDINARY STOCK UNIT

DIVIDEND PER ORDINARY STOCK UNIT

Pre-tax profit £324.3 million – up

Dividend increased by 18.8 per cent

o Costincome ratio 52.9 per cent

Pre-tax return on average equity (annualised)

Increase in coupon payments during 1997, 1998 and 1999 and extension of no call protection until 1999

Bondholders should be aware that Seuters Holding, plc ("Peuter,") has proposed a 1 for 22 honor rome of period dividend shares followed by a 19 tor 20 consolidation of its ordinary, there. The proposal is subject to Peuter's shareholders approach if the proposal is approach the special Loxdond shares will each participated to Peuter's shareholders approach if the proposal is approach the special Loxdond shares will each participated for the contract of the proposal is approached by the proposal is a period of the p 

tuture the dreidends are deemed to be expiral distribution, under the term of the Ford. That Local Inc., and, co., p. o. distribution is a distribution out of profit, retained by Fouter, up to 31 a December, 1992 where, distribution is a confidence of profit. to be good out of later retained growth before earlier retained growth. Reuton retained growth to a 1946, 1966 or, a for-5.194m, \$219m and \$250m respectively, a total of \$609m. Pouters special dividends are expected to total 2011 in the therefore unlikely that the special dividends will be capital distributions. Changes to Terms of Bonds

In order to reflect the increased value of the Exchange Property, Dody Motion I General Truly place (\*1976/277 ) is the modern to reflect the increased value of the Exchange Property. the following amendments to the terms of the Bonds is previously innoranced on 20th September, 1996 1) Three additional courses will be read, a present more of the bearer read to the range agent or dates on a course of

5th October, 1995 5th October, 1995 5th October, 1999 5's per cent. 3's per cent.

Tthese coupons would be reduced to the extent that any Reuter special dividends become part of the club along

DMGTs optional redemption date will move from 9th October, 1995 to 30th October, 1999 These amendments are subject to the chareholders of Reutensapproving the issue of special dividend shares so act out in Reutens circular to shareholders dated 11th September, 1996. A number region will be given following Region onto uncomment of its shareholders' meeting. This morage will include the detailed amendments to the terms and conditions of the Bonds.

Daily Mad and General Trust ele-

### DEELKRAAL GOLD MINING COMPANY LIMITED

Purther cautionary announcement

In the absence of any further developments since the announcements published in the press on 13 September 1996 by this company and Elandsrand Gold Mining Company Limited, caution should continue to be exercised when dealing in shares of the company,

iohannesburg

GOLD FIELDS GROUP

+ October 1996

### AUSTRALIAN INDUSTRY DEVELOPMENT CORPORATION

Notice of Redemption YEN 5,000,000,000 Euro Medium Term Notes due 18th April 2006 (Common Code: 6510191, ISIN Code XS0065101916

Notice is hereby given, in accordance with the Pricing Supplement dated April 18, 1996 relating to the above mentioned notes, that the Issuer intends to redeem all the Notes on the Optional Redemption Date interest to but not including the redemption date of October 18, 1996. October 4, 1996, London

By: Citibanik, N.A. (Corporate Agency and Truss) Agent Banix CTTBANG

Investment Corporation Inc. The Annual Report and Accounts to that March, 1996 are now available from the registered office of the company at PG Box 309, Grand Cayman, Cayman Islands, British West Indies, from Robert Flerring & Cas, Limited, 25 Cryshall, Averaue, London, ECCR, 70R, and from Morgan Guaranty Trast Company of New York, Average des Arts, B-8040 Britished, Belgium Brussels, Belgium,

Notice to Shareholders and Warrantholders of

Czech & Slovak

### **BUSINESSES FOR SALE**

BDO Stoy Hayward are advising management teams with financial backing looking to purchase businesses in the following sectors:

Food manufacturing.

 Pet Food distribution and manufacturing. with turnover between £5m and £100m in the UK.

If you are considering selling your business, please contact, in confidence: Graham Norfolk, Corporate Finance Partner.

Expert advisers to

growing businesses PETER HOUSE, ST PETER'S SQUARE, MANCHESTER, M1 58H TEL: 0161 228 6791 FAX: 0161 228 1545

**BDO BDO Stoy Hayward** Corporate Transce

COMMERCIAL **PROPERTY** 

### WANTED

Commercial Property Development Company with Revenue Tax Losses of £1m - £20m

Appl, to Say C4794 Financia Times One pourhaute Bridge Bordon SE1 Set

Markets as its sponsor, fell RESULTS The company is postpon-Total last ing its move to a full London Stock Exchange listing \_\_\_\_ Yr to June 30 3.95 6 mms to June 30 0.425 (1911 0.061♥ (0.226L) 0.27 (2.49L) until investigations into Mr Beredin .... (1.71 ) 2.75大 7.3大大 (0.368) Stead's allegations were 4.3 7.3<del>1,1</del> 4.3 (90.4) 5.33 \_\_ Yr to July 31 (4.77**9** ) (0.565 ) (1.55**4** ) (6.68L ) (1.24 ) (16.8 ) (1.25 ) 2.04L 1.29 8.3† (3.56 ) 0.956LA 6 miths to June 30 The Huddersfield-based 0.55 1.55 (17.4 ) 0.892 (5.33 ! 4.13\(\psi\) (18.3 ) 3.26c . 6 miles to June 30+ Densitron Intl 5.5 nll 21 company said a national law . 6 mths to June 30 9.63. (4.61L ) (19.31 ) 6 mths to July 31 24.3 firm had examined Mr 6 mates to June 30 6 mates to June 30 0.577 (- ) (0.572 ) Stead's most serious claim El Oro Mining 1.2 Energy Capital and found it to be unsub-0.915 (7 53 } 10.5 6 mas to late 20 stantiated. It has referred ration Co 209.6 | 1.03**4** Dec 2 (1.17**¥** ) (1.68 ) \_ Yr to June 30 2.7 0.5 the charges to the Personal (11 ) 198 (55.4 ( 0.411♥ 6 mths to Jul; 27 11.4 Nov 29 Nov 15 Jan 2 (0.583L) (0.267) (1.231. ) 1.3 1.75 Investment Authority, ලි සැසුලේ ජා එක්ල විට 1 76 1.8L 9.39L (40.7 : 0.421 0.4531 ह तालेड का अंदर उर्व which plans to conduct its Jacks (Wm) 11.341 ) 1.1 6 miles to Accer 20 9.21La 2.151 0.366 12.31 Martin Intl 6 mas to June 30 අඛ.5 12 (79.1) (1.67L4) 6 mins to June 20 0.251 6 mins to June 20 0.251 (3.17 ) 4.5大 ."I would be happy to 3.429 ° (12.5 ) 0.233 assist the PIA with their Padang Senang (7 13 ) Nor 22 1.65 5 miles to June 20 £534 ; 0.246 3.78L (0.345 | 1.66 (0.583), 13 4L† (0.321) (2.27 ) 3.5**人**人 Rap ... \_\_ 6 mts to Jane 30 0 441 5 54 5.281 है ताएंड के देवर देवे \_ 5 m3ts to June 20 5.25: \_\_\_\_\_\_\_ 1: 2: May 31 6.7:: (0.161.) 0.34L 명속 너 Nov 15 3.25 3.8**‡** \_ 6 mats to 240 H 77 E5 (- ) (4.37 ) (2,44) -12 Abtrust Preferred . 4.43 2.51 Europas sources contents storm on Property trackets are for corresponding period. Affording income dividend. Affordings FD element. After exceptional formation storms of the content of the source of

### INTERNATIONAL CAPITAL MARKETS

# Prices hit by profit-taking after early gains | Cairo sets a

GOVERNMENT BONDS

By Samer Iskandar in London and John Authers in New York

High-yielding European government bonds continued their rapid convergence towards German bunds yesterday, with their spreads tightening by more than 10 basis points before widening in the afternoon on profittaking.

"A lot of investors were sitting on very high unreal- over bunds] is still intact. ised profits", said Mr Julian Jessop, European economist at Nikko, in London. "The weakening of the dollar and nervousness ahead of [today's] US employment The December BTP future,

to close at 123.20, down 0.10, as the lira weakened against around L992

10-year benchmark BTP closed 0.12 lower at 108.36, with its yield spread over bunds wider than at midday at 230 basis points, but still 6 points narrower than on Wednesday.

tightening [of yield spreads even if Italy joins the single currency with a small delay", Mr Jessop added. "But in the short term, there is the risk of communist opposition to the budget HSBC Markets. plan, which could give the market a bumpy ride."

Although the December bono future was propelled to the D-Mark from L989 to a high of 107.67 by the Bank of Spain's decision to cut its In the cash market, the reporate by 0.5 percentage points to 6.75 per cent, profittaking brought it down later in the day to close at 106.98,

■ UK gilts also retreated from their earlier highs. "The scope for further Liffe's December long gilt future settled at 109装, down i, after reaching an intraday high of 110%.

> party conference," said Mr Don Smith, economist at

"Labour's pro-European stance was known in the

traded on Liffe, reached a Spanish bonds also suf-high of 124.13 before falling fered from profit-taking, veyed this message to an against 3 basis points on benchmark 30-year Treasury Wednesday. international audience."

Mr Smith believes hints of divisions over the single currency within the Labour party were responsible in part for yesterday's profit-"Now the conference is

over, the market's enthusiasm could wane. We would need a clearer position on the single currency for the rally to resume."

■ Europe's core markets, meanwhile, had a less volatile session. Liffe's December "The recent rally has been bund future closed at 99.14, supported by the Labour down 0.12, while the Matif's December notional contract settled 0.06 higher at 125.42. In the cash market, the

10-year yield spread of OATs

ing lower at midday, as the 98%. By midday it stood at market prepared itself for today's memployment figures, now viewed as a crucial indicator of the overall strength of the economy.

Observers suggested dealers were taking the opportunity to take profits before the heavy activity likely today, although most forecasts suggest that the unemployment figures will show that the economy is not overheating, and see no serious fears of inflationary

Overnight gains in foreign arkets, caused mainly by the strength of the dollar,

bond, which at one point reached 99H. comfortably ■ US bond prices were drift- above Wednesday's close of 988, to yield 6.85 per cent, up from its previous close of

6.835 per cent. In early trading in New York, the yield on the twoyear note almost slipped back above the 6 per cent batrier breached for the first time in a month on Wednesday. By noon, it was yielding 5.99 per cent, up from the previous day's 5.96 per cent. This meant that the yield curve between the two-year

note and the 30-year bond flattened by 2 basis points, as the yield on the note increased by more than that on the bond.

# busy timetable for privatisation

The Egyptian government, to conclude each strategic panies for sale in the fourth

Dr Mokhtar Khattab, senior adviser to the minister of the public sector, said: The next three months will provide a cocktail portfolio of companies, each one worth more than E2150m (\$44m)". The total value of the 19 companies is approximately E£4bn.

Nine companies will be floated on the stock exchange, six of which will be majority stakes. In addition, Egypt will attempt to sell Al Ahram Beverages, Egyptian Company for Food. and Industrial Gases Company to anchor investors, and seven companies will be prepared for strategic sales in the new year.

Although Al Ahram Beverages holds a monopoly on beer production in Egypt, analysts believe that it will be hard to sell at the current price tag of E2300m. It has outdated production facilities, alcohol is a sensitive issue in Muslim Egypt, and it is rumoured that other companies, have been icensed to brew beer.

The public enterprise office announced on Monday an ambitious privatisation time-table for the next 21 months. It intends to sell 91 companies with a total value of R£18bn by June 1998, including 64 to anchor investors and 27 in public offers. Mr Khattab said: "If a com-

pany is profitable, we will place it for public offering; but if it is not, it will be sold to direct investors." One Cairo broker said

there is "no way" this target

could be met, and added: "It

has taken five or six months

keeping up the accelerated sale so far." He believes it pace of its privatisation cam- would be more realistic to paign, plans to offer 19 comover six to seven years.

After years of slow growth and gradual adjustment to market discipline, Egypt finally ignited its privatisation programme in May.

The public enterprise office offered stakes in 14 companies on the Egyptian stock exchange between May and August, lifting average daily trading volume to Ef22m, some 10 times more than last year. The market p/e is 8.5, growth in earnings per share 12 per cent, and the dividend yield 8 per cent.

The Egyptian government, understanding the importance of developing the market, is applying a 16 to 30 per cent IPO discount Recent privatisations have been oversubscribed 15 times making allocations small compared with demand.

But the current infrastructure of the Egyptian capital markets has been overwhelmed by the volume of transactions over the last three months, which has left up to 40.000 trades unsettled. The broker described the situation as "very serious". weeks to sell his stock, but has not received the transfer

He has been waiting eight of ownership certificate. The market authorities expect to have a central depositary system in place by the end of November, reducing settlement time to three days.

All public sector companies will distribute dividends over the next two months, bringing market prices down. Analysts expect a correction in the market over the next four to six weeks, of

Sean Evers

DAME CROSS RATES

### Lisbon underground system raises \$100m over 20 years

### By Conner Middelmann

The eurobond market took a breather yesterday after sevby the national holiday in Germany and caution ahead of today's release of US jobs

However, Metropolitano de Lisboa, the City of Lisbon's underground rail system, brought life to the dollar sector, where it issued \$100m of eurobonds, sold to US investors under SEC Rule 144a, with a 20-year maturity - the longest ever achieved by a Portuguese non-government borrower. It funds with such a long was also the first eurobond

the borrower has issued. "Metropolitano has previously received a lot of funds from lenders like the European Investment Bank, but wanted to diversify its the official said. Some 75 per

WORLD BOND PRICES

BENCHMARK GOVERNMENT HONDS

official at book-runner Merrill Lynch, which collaborated on the deal with

arranger Banco Finantia. The proceeds from this issue are to go towards an ambitious programme of extending the company's network, which is expected to cost more than Esc300bn. ahead of the Lisbon World

Exhibition in 1998. A guarantee by monoline bond insurer Financial Security Assurance (FSA) enhanced the bonds' credit by giving the Issue triple-A ratings. The FSA guarantee also made it easier for this unknown borrower to raise

maturity. The bonds, which were priced to yield 75 basis points over Treasuries, saw strong demand and the issue was three times subscribed. source of funding and extend cent of the deal went to US

Dey's Week change Yield ago

its maturity profile," said an institutions, which tend to be more familiar with FSA guarantees and are keen

buyers of 20-year debt. The issue highlights the growing interest of European municipalities in raising funds on the international capital markets. especially as national governments tighten their fiscal belts in order to meet the Maastricht criteria for European monetary union.

American Express Travel Related Services issued \$135m of floating-rate notes yielding 14 basis points over Libor at the re-offer price. According to lead manager Goldman Sachs, the issue was placed by the time of launch after successful premarketing.

The deal replaces an issue of FRNs the borrower called about a month ago. That issue, launched in 1993, paid a coupon of 37.5 basis points over Libor, compared with 10

Italy

0.82 0.54 0.67 0.38 0.35 0.27

MINITONAL ITALIAN GOVT, BOND STP) FUTURES

New international bond issues IN US DOLLARS Amer. Travel Related Straight Metropolitano de Lisbonib. (\*\*) GULDERS F von Lanachot Br IN FRIENCH FRANCS DePta Banicț Crédit Local de Franc E ITALIAN LIRE bey Nati Tray Service M LADDEMOORRG PRIMACE Gurofima BGB Finance Ireland

Oct 97, then 4% fixed annual, Long lest coupon. If fits then 6% to 29/12/01, then 7%. i) Over interpolated visid in

illustrating the sharp contraction of spreads on PRNs in the past three years.

In the French franc sector. Germany's Depfa Bank issued FFribn of two-year structured notes which pay 15 basis points over Pibor for the first year and then revert to a fixed 4 per cent coupon. According to lead CCF, the bonds were aimed at French money managers hunting for attractive yields on money-

Est, vol. Open int.

80859 95

124,13 122,82 122,85 122,95

points on the latest deal, • The second ever auction of government bonds by the Egyptian central bank. which took place earlier this week for a total E£4bn (\$1.2bn), was subscribed two and a half times writes Sean

Evers in Caire Ms Maka Balaigh, a fund manager with Hermes Financial, said "investors" interest indicated the high liquidity in Egypt's financial institutions and the attractiveness of the bond". The paper, callable after

ously only offered three and six-month bills, to raise E£15bn through bond issues. In May 1995 the bank offered E£3bn of five-year bonds. "This bond issue is impor-

five years, was offered at a

Last year the Egyptian

parliament authorised the

central bank, which previ-

yield of 11 per cept.

tant because it starts to create a yield curve," Ms Balaigh said. We expect it to trade extremely well on

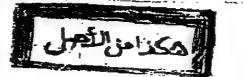
ice Indicas K Oletu	Oct 3	Day's change %	Wad Oct 2	Accrued interest	xd adj. ytd		Oct 3	Oct 2				n yleki- Yr, ago,			yteld - Yr. ag
Up to 5 years (22)	121.87	0.06	121.80	2.04	7.10	5 yrs	5.91	5.89	7.54	5.97	8,98	7,53 -	7.05	7.05	7.62
5-15 years (19)	150.87	0.06	151.18 185.24	3,55 2,75	7.96 9.83	15 yrs	7.78 7.83	7.83 7.97	8.18 8.23	7.75 7.84	7,75 7,85	8.21	7.79 . 7.87	7.80 7.90	8.30 8.34
Over 15 years (5) irredeemables (5)	166.40 193.05	1.05	191,03	3.55	6.83	20 yrs fred.†	7.89	7.97	8.38	1,04	1,60	9,20	1.01	7.004	
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Up to 5 years (2)	202.21	0.01	202.20	0.91	4,43	Up to 5 yra	2.78	2.76	5.06		2.15	2.13	1,99		
Over 5 years (10)	193.98	-0.02	193.97	1.51	1.55	Over 5 yea	3.44	8.44	3.86		3.25	3.25	8.47		
Alt stooks (12)	193.76	-0.02	193.79	1.45	3.66										•
erage groes redemption ; ended for 30-84p-96 ar									† Flat yie	idi. yed Ye	er to diate	. Incloses fi	or 6-15 Yr	* 4 AI =	Abohs w
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				117.78 11			AVertio		101		08.2	107.5	108		102.2

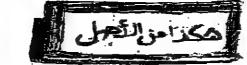
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Austria		6.250	05/06	101.1500	-0.060	5.95	6.04	6.37
Beignum		7.000	05/08	106.0300	+0.040	6,14	6.23	8.66
Canada "		7.000	12/06	100.1000	+0.120	6.96	7.14	7.33
Denmark		8,000	03/05	107.9600	+0.120	5,82	7.00	7,31
France	BTAN	5.500	10/01	101,6700	-0.040	5,12	5.20	5.61
	CAT	6.500	10/08	103.2800	-0.010	6.06	8.10	6.39
Germany	Bund	6.250	04/08	0.0000	_	0.00	6.06	6.40
THE REAL PROPERTY.		8,000	06/08	107.8000	-0.250	5.88	7.05	7.58
Italy		9.500	05/06	106.3600		8.201	8.57	9.30
Japan	No 140	6.600	06/01	121.2412	+0.340	1.72	1.74	2.06
	No 182	3.000	09/05	101.5404	+0.330	2.79	2.85	3.12
Netherland	ds	8.500	06/08	118.3600	-0.200	6,94	5.95	6.35
Portugal		9.500	02/08	111.7300	-0.020	7.89	7.94	8.62
Spain		8.800	04/08	106.2500	-0,420	7.82	7.96	8.86
Sweden		6.000	02/05	82.6222	+0.000	7,20	7.47	8.07
UK Girs		6.000	12/00	104~08	-2/32	6.81	6.94	6.90
		7.500	12/06	100-01	-6/32	7.48	7,65	7.84
		9.000	10/08	110-21	-5/32	7,83	7,80	7.97
US Treas	ury "	7.000	07/06	102-24	4 800	9.58	6,62	6.75
		6.750	08/28	99-32	-1/92	6.85	6,86 6,38	5.87
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	Open	Sett prior	e Change	High	Law	Est. vol	Open Int.
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lar	109-14	109-02	-0-05	109-14	109-14	48	1106
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00	1-21	1-44	1-32 2-	00 n-27	0-50	1-35	1-60
10	0-46	1-06	1-03	33 0-62	1-12	7-85	2-29
11	0-53	0-43	0-45 1-	06 1-26	1-48	2-41	3-04
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US 1	Open	Labori	Change	High	Low	list. vol.	Open int.
US T			Change +0-11	High 110-26	Low 110-10	list. vol. 222,466	368,561
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lec far	Open 110-12 108-31	Labert 110-21 110-06	Change +0-11 +0-10	High 110-26 110-11	Low 110-10 109-30	Est. vol. 222,466 366	369,561 22,316
l US T	Open 110-12 108-31	110-21 110-06 109-13	Change +0-11 +0-10	High 110-28 110-11	Low 110-10 109-30	Est. vol. 222,466 366 697	369,561 22,316
l US T	Open 110-12 108-31	Latest 110-21 110-06 109-13	Change +0-11 +0-10	High 110-28 110-11	Low 110-10 109-30	Est. vol. 222,466 366 697	369,561 22,316
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Against the D-Mark (DM per S)

■ The Czech koruna has lost

it one of eastern Europe's

most attractive currencies

within the last two years,

according to an investor

DOLLAR SPOT FORWARD AG

report by Goldman Sachs.

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By Richard Adams Profit-taking ahead of key US economic data due today kept trading in the dollar and sterling quiet on cur-rency markets yesterday, 放射はし、一 Water Street or while the Italian lira contin-A. CTALL ued its surge against the 神神 から With the Frankfurt market A Mary Line closed for Germany's reunifi-THE CL cation holiday, the continen-Carrie and tal European markets were Britan .... also quiet AND MARLEY.

The major action occured in the bond markets, with 15 basis points. Italian government bonds rising strongly. The lira followed bonds

MARKETS REPORT

upwards, rising against the D-Mark to set another twoyear high of Lego,8 by the close of trading in London. This compared with L993.7 the previous day. The lira also rose against

the dollar and sterling. It closed at 1.2,375 to the pound, up from L2,379. The dollar drifted lower on

POUND SPOT

the day. The dollar was sub-dued against the yen, losing D-Mark, at Es101.1 from ground to finish at Y111.470, Es101.2. down from Y111.750.

However, the D-Mark fell against the dollar, falling from DML5270 to DML5306. And the dollar rose marginally against sterling, closing at \$1.5661, having improved from \$1.5675.

The Bank of Spain cut 50 basis points - half a percentage point - off its money market interest rate. It was later followed by the Portuguese central bank, which cut its money market rate by

The rate cut saw the peseta fall slightly against the D-Mark, from Ptass.09 on Wednesday to Pta84.19. Against the dollar it was at Pta128.865, from Pta128.450. The Portuguese escudos

-- Prev. close ---1.5654 1.5648 ---

Lira rally continues as market awaits US data

■ The lira's strength has begun to cause protests from Italian exporters, who yesterday called for interest rate cuts by the Bank of Italy to offset the currency's strength.

Mr Giorgio Fossa, chairman of Confindustria, the Italian employers body, said he believed the lira's current rate against the D-Mark was too strong. "I think the lira's quoted rate is a bit artificial," he said.

"A rate of around L990 to L995 against the D-Mark would be difficult for us," Mr Fossa said.

He said it was logical for international investors to speculate on the lira, given Italy's high interest rates. "We must get interest rates down to bring the lira to a more genuine level," he

The report said that develcoments in the fiscal and The Bank of Italy last cut financial sectors warranted "a more conservative view its key interest rate in July,

toward the market." "We note in particular a

CURRENCIES AND MONEY

deterioration in trade performance and composition of capital flows: an easing of monetary policy; a weakening of the banking system: and an increase in political risk." it said. The koruna was steady in trading yesterday, at

pared with Wednesday's central bank fixed rate of Ke27.026. The Czech Republic's trade and current account deficits have widened considerably this year, while net capital

Kč27.153 to the dollar, com-

inflows, particularly foreign direct investment, have The foreign trade deficit

some of the lustre that made hit a record Kč100.9bn

Casch Rp 42.4544 - 42.5128 27.1170 - 27.1370 Hompany 243.058 - 243.293 155.250 - 156.300 Humany 243,050 - Humany 243,050 - Human 0,4894 - Poland 4,4025 - Human Mall III U.A.E. 5,7473 -4696.80 3000.00 - 3000.00 - 0,4701 0.2908 -- 4,4315 2,8120 -5,7473 - 5.7541 3,6710 - 3437.00

(\$3.7bn) for the January-August period, compared with Kč59.5bn (\$2.2bn) over the

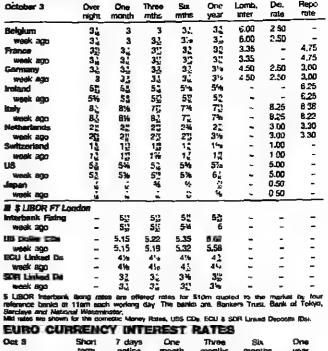
same period last year. The Czech Statistical Bureau revised its 1996 full year forecast for the trade deficit to around Kč143bn (\$5.29bn), and for the current account deficit to about 5.7 per cent of GDP.

■ Today's release of the September non-farm payroll figures will give an indication of whether the recent strong rise in US employment

growth has slowed. Continued monthly growth of around 250,000 new jobs would suggest inflationary pressure is building up within the econ-

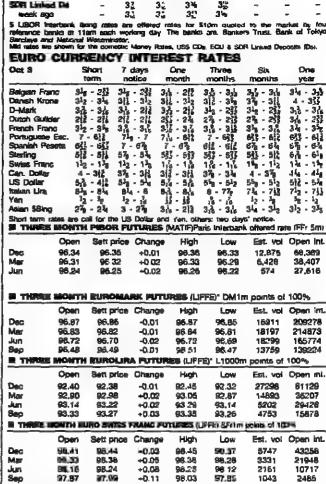
Analysts polled by Reuters expected the data to show a 166.000 increase during the month

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WORLD INTEREST RESERVED

MONEY RATES



IN THREE MONTH EUROYEN FUTURES (LIFFE) Y100m points of 100% Open Sett price Change High Est vol 99.42 99.29 99.14 99,42 200 +0.05 99.14 99.14 99,14 -0.08 THREE MONTH ECU PUTURES (LIFFE) Equim points of 100% Est vol Open int Sett price Change Law 95.87 95.87 95.84 95.69 95.88 95.88 95.85 95.58 95.88 95.85 -0.01 -0.01 95.89 95.89 95.88 9074 4091 2613 2002 825 587 261 258 95.59 95.70

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1	Belgium	(BFn	\$1,5270	+0.087 220 - 320	31,5840	31,3550	31,462	2.5	31,3295	2.5	30.7095	8.6	105.6	н
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ì	France	(FFri	5.1785	+0.0097 780 - 790	5.1922	5.1737	5.1697	2.0	5.1517	2.1	5.0895		108.0	Ш
,	Giannary	COM	1.5306	+0.0036 302 - 310	1.5346	1.5233	1,5276	2.4	1,521	2.5	1,4908		107.3	М
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	Netherlands	F1)	1.7169	+0.0041 165 - 172	1.7240	1.7104	1.7131	2.7	1,7051	2.7	1.6896		105.7	П
	Norway	DiKri	0.5008	+0.0109 063 - 193	6.5390	6,4757	6.5061	0.7	6.5004	0.6	6.4748	0.5	87.5	١,
	Portugal	(Est)	154.710	+0.14 680 - 780	165,820	154,140	154.93	-1.7	135,225	-1.3	156,045	-0.9	95.9	и
	Soalo	Ptai	128,865	+0.415 850 - 880	129,020	128,620	129,045	-17	129.35	-1.5	129.97	-0.9	79.9	1'
ŀ	Sweden	(SKA	8,6195	+0.0168 148 - 245	0.0207	6.5779	6 6187	0.5	6.6069	8.6	6.5595	0.9	90.2	I:
	Switzerland	(SFr)	1,2545	+0.0016 540 - 550	1.2595	1.2525	1,2501	4.2	1,2417	4.1	1.2041		110.2	
	UK	E2	1.5681	-0.0014 656 - 666	1.5686	1.5640	1.5635	0.5	1.565	0.3	1.5625	0.2	87.0	1!
	Eou	-	1.2478	-0.0016 475 - 480	1.2490	1.2445	1,2491	-1.3	1,2523	-1.4	1.2589	-1.7	4-10	П
	SDRt	_	0.894847	-20019 419 - 400	1240	12770	1270	-1.0	12020	-12-	12000	-4,0		ſ.
•	Americas	_	0.00-10-1	• •	_		_		_	_	-	_	_	13
	Arbentine	(Page)	// DODGO	- 998 - 999	0.0009	0.9998	_	_	-	_	_	_	_	ł'
	Brazil	(PS)	1.0211	-0.0002 208 - 214	1.0219	1.0206		-	_	_			- [	( :
	Canada	(CS)	1,3607	-0.000E 604 - 50E	1.2615	1,3594	1.7589	1.6	1,3548	1.7	1,3402	1.5	84.1	Ľ
'	Mesoco (Nex	r Pasci	7.5270	(0.00e5 220 - 320	7.5320	7.521Q	7.845	-18.6	7.9115	-20.4	8.772		٠.,	!!
	USA	(\$)	7.3274	10 W 483 SEA - 350	73320	7.0210	17045	-104	(,311)	-20,4	0.172	-1020	98.4	1
'	Pacific/blickin		-		-		•	-	-	_	-	_	100,00	١.
	Australia	(AS)		+0.0075 637 - 645	1.2680	1,2574	1.2656	-1.4	1.2675	-1.1	1.273	-0.7	96.0	1 !
	Hong Kong	R-HCS3	7.7322	- 319 - 324	7.7325	7.7318	7.7321	-12	7.7725	0.0	7.7437	-0.1	30,0	1'
	Incia	(Par)	35,6000	- 000 - 000	35.8050	35,3920	35.815	-7.2	36.275	-7.6	111 401	-0.1		1:
	intraci	Shid	3,1882	+0.0011 857 - 906	3.1950	3.1848	33,013	-12	20213	-0.0	-	_	_	Į:
			111,470	-0.28 440 - 500	112,000	111,390	110.965	5.4	109.97	5.4	105.755	_	131.1	U
	Japan	M	2.5025	+0.001 020 - 030	2.5041	2,5020	2.5053	-1.4	2,5107	-1.3	2.632	-1.2	131.1	١.
	Malaysis New Zeeland	(MS) (NZS)	1.000	+0.0032 304 - 314	1.4314	1,4274	1,4363	-4.6	1,4406	-2.7	1.4721	-29		1.
	Philippinės	Pesci	26.2600	+0.025 100 - 100	26.2100	26.2100	1,4363	-4.0	1,4408	-2.6	IAIZI	~2.0		1 5
		/SR)	3.7505	- 503 - 506	3.7506	3,7502	3,7506	-0.1	3.7512	-0.1	3.7531	-0.1		ļ '
	Saudi Arabia		1,4095	- 090 - 100	1,4111	1,4088	1.4073	1.8	1,4027	1.9	1.3815	20	- 1	İ٠
	Singapore	(53)							4,6457	-10.2	4.9605	-9.5		1
	South Africa	(F)	4.5300	+0.0265 250 - 350	4.5385	4,4990	4.5707	-10.8			4.9900		•	١.
	South Kores	(Non)	821.550	- 400 - 700	821.700	821.000	-	-	Ser Jane	-	•	-	- !	
	Tauwen	(गई)	27.4900	- 800 - 000	27.5070	27,4770	27,4901	0.0	27 4903	0.0			•	1
	Thailand	(84)	25,4345	-0.003 320 - 370	25.4500	25.4260		-4.2	25.692	-4.0	26.3295	-3.5	•	,
	T SOR rate per quoted to the ri	atlet bu	t are implie	ler spreads in the Doba is by curters interest rain	r Spot tabl sp. UK, árek	show on and & ECU	are quotes	ande de	owency 1.5	i. Horpe	na maninal n nominal	e hot d	Oct 2	
										_				Γ

EXCHA	JIGE C	ROS	S RAT	28														
Oc.	13	BFr	DK	FFr	DM	TR_	<u>L</u>	F	NK-	Es	Pte	BIO	SFr	E	C\$	- \$	Y	licu
elglus	(BFr	100	19.81	18.43	A.855	1,983	4611	5.447	20.55	490.8	40k.8	21.00	3,980	2.026	4.316	3,172	353.7	2.542
ournark	(DKr		10	B 129	2,609	1.086		2.927	31.10	121.3	219.7	11.29	2.139	1.089	2.320	1.706	190.1	1.366
Rince	(FFe)	60.85	11.23	10	2 956	1.207	3826	3,316	12.58	296.8	248.8	12.79	2.423	1.233	2.828	1.931	215.3	1.547
HXINGERY	(DM	20.80	3,632	3.863	1	0.408	990,8		4.255	101.1	84, 19	4.326	0.820	0.417	0.889	D.653	72.84	0.524
pland .	(te		9,383	6.384	2,448	1	2426	2,747	10.42	247.5	206.1	70.5	2.007	1.021	2177	1.600	178.3	1.282
ely	Q.	2.079	0.387	0.341	0.101	0,041		0.113	0.429	10.20	8.497	0.437	0.083	0.042	0.090	0.066	7.352	0.053
<b>Charlen</b> d		18.36	3,416	3.016	0.891	0,364			3,788	90.11	75.05	3.856	0.731	0.372	0.792	0.582	84.93	0.457
****	(NKC)		B.006	7.057	2,350	0.960	2223	2.636	10	237.5	197.8	10.17	1.926	0.980	2.089	1,595	171.2	1.230
xtugat	. (250)	20.38	3.791	3.347	0.989	0.404	980.2		4.210	100.	88.29	4.250	0.811	0.413	0.879	0.846	72.06	0.518
realers .	(Ptel		4,582	4.019	1.186	0.485		1,335	5.056	120.1	106.	5,139	0.974	0.496	1.056	0.776	86.52	0.622
	(SKr		8.858	7.821	2.311	0.944	2290	7.503	0.038	233.7	194.6	10	1.995	0.964	2.055	1.510	168.4	1.210
ritaerieu			4.675	4.127	1.220	0.496	1209	1,368	5.191	1233	102.7	5.277	1	0.509	1.084	0.797	99.55 174.6	0.639
ς	. (2)		9.186		2.397	0.979	2575	2,685	10.20	242.3	201.8	10.37	1.966	0.469	2.131	0.735	81.93	0.589
iyada	(CS)		4.911	3.806	1,125	0.459			4.766	113,7	94,70	6,622	1.255	0.630	1,651	1.735	111.5	0.801
<b>,</b>	(89		5,866	5.179	1.531	0,625	1517	1,717	6.513	154.7	128.9	5.922	1,125	0.573	1.221	0.897	100.	0.719
pan.	- (1)	28.26	5.261	4,846	1.373	0.561	1350	1,540 2,145	5.842 8.127	138.8	115.6 160.8	8.263	1.586	0.373	1.898	1,248	139.1	AL 18
46		39.34	7.320	6.462	1.910	0.750		e, 143 Igian Frant,						0.737	1,000	1200	198.1	
Night Night	r, Prompti Pi	UNC, NON	Median Ido	Her, Man 3		Roual b	W 10, 10	المحادد بسق	780, 1800	anc, un	30 /400	(a) bar 100	•					
D-MAIN	K PUTÚM	DB (DATH)	DM 125.	000 per (	NC.				<b>2</b> .4	APARES.	E YER	PUTURE	B (DAL)	fen 12.5	per Ye	100	_	
-	Open	Later	Change			w	Est. voi	Open int.			Ореп	f object	Charge	Hig	h L	DW E	SL voi	Open in
	•		_	_			26.041	70,697	Dec		1.9029	0.0008	+6.003			101B 2	6.555	73.236
	0.6556	0.6559 0.6601	+0.000				30	1,649	Mar		19186	0,9186	+0.003			172	152	1,651
N'	0.8601	0.8544	+0.000				42	2,187	Jun			0.9267					3	216

Dec May

Oct 3

2 arg 202.500 per E AMA SERVICE DMILITARES

195.792 162.483

2.15214 39.3960 13.4385 1.91307 7.28560

1.5540

-0.0004 1,5656 -0.0014 1,5650 -0.0014 1,5650

EMS EUROPEAN CURRENCY UNIT RATES

194,328 161,724

2.15515 39.5592 13.5130 1.92095 7.38365

0.784770 -0.001860

~0.102 +0.245

+0.00167 +0.0327 +0.0094 +0.00132

-0.00235

B,407

2.50 2.30 2.02 1.39 1.12 0.97 0.86 0.46 0.00

42,787

1.5624 1.5630

-0.94 -0.75 -0.47 0.14 0.41 0.56 0.57 1.07

Some Change % of from % spread Div.
against Equ on day cent rate v wasterst ind.

0.48 0.65

Mar	0.8014	0.8026	+0.0015	0.8049	0.8004	18,823	42,480
Jun	_	0.8186	+0.0009	0.8190	-	146	215
UKI	NTERE	ST RA	TES				
LOND	OH MO	MEY H	ATES				
Oot 3		Over- night	7 days notice	-One month	Three months	Six months	One year
Interbenk i		6 <sup>1</sup> a - 5	5% - 5H	5월 - 5월 5월 - 5월	512 - 512 543 - 543	64. 號	
Sterling CI Treasury B		_			512 - 514		
Bord Bills		-	-	- 34	5월 - 5弘	5월 - 54	
Local muth	orby deps.	511 - 515	512 - 512	514 - 54	54 - 51	6 - 54	6 <sup>2</sup> 6 - 6 <sup>3</sup>
Discount h	estest dept	6 - 54	218 - 219	•	-	-	•
UK dearing	bank bee	e landing n	200 5% pw	cent from	June 6, 1	996	9-12
			Up to 1	1-3 ולרסמונ	3-8 months	months	months
Carts of Ti	EK diep. (ETI	(000,000	212	512	5	5	4%
						· · · · · · · · · · · · · · · · · · ·	
Cars of Tar Ave. tender up day Sep 7.09pc. Refe	dep. under spe of disco 30, 1996 Ap mesoe rate for	reed rate to preed rate to or period Au to foot from (	20, 3.5510p r period Oct g 31, 1995 ( Oct 7, 7996	26, 1996 to sep 30, 1	Nov 25, 16 996, Schem	96, Scheme es IV & V 5	8-80ps.
Cars of Tar Ave. tender up day Sep 7.09pc. Refe	dep. under sate of disco 30, 1996 Ap	reed rate to preed rate to or period Au to foot from (	20, 3.5510p r period Oct g 31, 1995 ( Oct 7, 7996	26, 1996 to 5 Sep 30, 1	Nov 25, 16 996, Schem 2500,000	96, Schemens IV & V 5.	849pc. 100%
Cars of Tar Ave. tender up day Sep 7.09pc. Refe	dap. under 1906 of disco 30, 1996 Ap 1906 Paties Paties 1906 Paties 1906 Paties 1906 Paties 1906 Paties	reed rate to preed rate to or period Au to foot from (	20, 5.5516p r period Oct g 31, 1996 i Oct 7, 1996 a FUTURI	26, 1996 x to Sep 30, 1 ES (LIFFE)	2500,000 Low	points of	849pc. 10096 Open in
Cars of Tar Ave. tender up day Sep 7.09pc. Refe	dap. under 1906 of disco 30, 1996 Ap 1906 Paties Paties 1906 Paties 1906 Paties 1906 Paties 1906 Paties	reed rate to reed rate to or pend Au to Opc from to STERLIBITE	20, 5.5510p r period Oct g 31, 1996 i Oct 7, 1996 a FUTURI Change -0.01	26, 1996 to to Sep 30, 1 BS (LIFFE) High 94.06	2500,000 LOW 94.03	points of Est. voi 14573	849pc. 100% Open in 114536
Carte of Tar New, tender up day Sep 7.09pc, Reb Finance Hou	dag, under rate of disco 30, 1996 Ap wesse rate for the Bine Rat MONTH	reed rate to preed rate to or period rate to the fact from Sett price 94.04 93.90	20, 5.5510p r period Oct g 31, 1995 Oct 7, 1995 E <b>FUTUR</b> Change -0.01 -0.02	26, 1996 to 5ep 30, 1  BS (LIFFE)  High  94.06  93.96	2500,000 Low 94.03 93.89	points of Est. vol 14573 16989	849pc. 100% Open in 114536 79923
Carss of Tau Ans. tender sp day Sep 7.08pc. Ref Finance Hos B. THERES Dec Mar Skin	dag. under rate of disco 30, 1996 Ap sesse rate fi se Bisse Rat MONTH Open 94,04	red rate to repend rate to or pend Au to doc from to Sett price 94.04 93.90 93.70	20, 5,5510p r period Oct g 31, 1996 i Oct 7, 1996 a FUTURI Change -0.01 -0.02 -0,01	26, 1996 to Sep 30, 1 ES (LIFFE) High 94.08 93.96 93.75	Nov 25, 11 896, Schem 2500,000 Low 94,03 93,89 93,69	points of Est. vol 14573 16989 12547	849pc. 100% Open in 114636
Cars of Tau Ans. tender sp day Sep 7.09pc. Ref Finance Hos B. THERES Dec Mar Sep.	chap. under note of disco- sion of disco- 30, 1996 Ag. unesco-cate fi- use Bisso Rati ERIOLTH Open 94,04 93,52 93,44	unt on Sep read rate to or period Au to Spc from the Sett price 94.04 93.90 93.70 93.45	20, 5.5510p r period Oct g 31, 1995 Oct 7, 1995 E <b>FUTUR</b> Change -0.01 -0.02	26, 1996 to Sep 30, 1 ES (LIFFE) High 94.06 93.96 93.75 93.52	Nov 25, 11 896, Schem 2500,000 Low 94.03 93.89 93.69 93.44	points of Est. vol 14573 16989	849pc. 100% Open in 114536 79923 77039
Cores of Tay has, tender typ day Sep 7.09pc, Refi Finance Hou B. TYPRES  Ouc Mar Stan Sep. Dac	chap. under onto of disco- nate of disco- 30, 1996 As attende rate fi- ne Bree Rat 1, MOWTH Open 94,04 53,92 93,69 93,44 93,20	unt on Sep: preed rate to or period Au to Spc from 1 8-TERLAN Sett price 94.04 93.90 93.70 93.45 93.21	20, 3,514p 21, 1996 I Oct 1, 1996 I Oct 1, 1996 I Crange -0.01 -0.02 -0.01	26, 1996 to 5ep 30, 1 6 Sep 30, 1 High 94.06 93.96 93.75 93.52 93.28	94.03 93.89 93.44 93.19	points of Est. vol 14573 16989 12547 7548	8-8ipc. 100% Open in 114536 79923 77039 44838
Cores of Tay has, tender typ day Sep 7.09pc, Refi Finance Hou B. TYPRES  Ouc Mar Stan Sep. Dac	chap. under note of disco- sion of disco- 30, 1996 Ag. unesco-cate fi- use Bisso Rati ERIOLTH Open 94,04 93,52 93,44	unt on Sep: preed rate to or period Au to Spc from 1 8-TERLAN Sett price 94.04 93.90 93.70 93.45 93.21	20, 3,514p 21, 1996 I Oct 1, 1996 I Oct 1, 1996 I Crange -0.01 -0.02 -0.01	26, 1996 to 5ep 30, 1 6 Sep 30, 1 High 94.06 93.96 93.75 93.52 93.28	94.03 93.89 93.44 93.19	points of Est. vol 14573 16989 12547 7548	8-8ipc. 100% Open in 114536 79923 77039 44838
Cars of Tar hvs. tender sp. day Sep 7.08pc. Ped Finance Ho. B. THERE Dec Mar Jun Sep Dec Mac Baded	chap. under onto of disco- nate of disco- 30, 1996 As attende rate fi- ne Bree Rat 1, MOWTH Open 94,04 53,92 93,69 93,44 93,20	unt on Sep : preed rate to or period Au e &pc from ( &TERLIME Sett price 94.04 93.90 93.70 93.45 93.21 Open interii	20, 3,501dp g 31, 1995 i g 31, 1995 i Get 1, 1996 i a FUTURi Change -0.01 -0.02 -0.01 -0.01	26, 1998 to Sep 30, 1 RS (LIFFE) 94.06 93.96 93.75 93.28 \$2 prevous	Nov 25, 11 896, Schem 2500,000 1,090 94,03 93,89 93,89 93,44 93,19 2,day.	points of Est. vol 14578 16578 12547 7548 6082	8-8ipc. 100% Open in 114536 79923 77039 44838

FRANCE PLYTHERS (MAN) SET 125,000 per SET

	BA	SE LENDING RATES	% 5.75
Adem & Company	5.75	Cyprus Popular Bank 5.75 Anni Westman 5.75 ORea Brothe	
Allied Trust Bank Allie Bank	5.75 5.75	Funter Blank Landed 6.75 Royal Ex of S	Scotland 5.75 neclarater 5.75
Chienry Ansbache Bank of Barodo	575 575	PORTER OF THE PROPERTY OF THE PARTY OF THE P	msn Secs 5.75
Basico Bases Vizcaya	5.75	Grobank 5.75 School: 1144	See Bank 5.79 5.79
Bank of Cypnus Bank of Instanci.	5.75 5.75	Hook Bank AG Zurett 5.75 Under Santa	of Kuwas£ 5.75 art Plc 5.7€
Bank of India. Bank of Scotland	5.75 5.75	Horizable & Gen Inv Bk.5.75 Western Tr.s.	z 5.75
Bostleye Basik Birk Bik of Mild East	5.75 5.75	C Hosen & Co 5.75 Yorkstan Bis	ck 5,75
Officer Sholey & Colub Colours NA		Hongkong & Shangha 5 75  Justin Hodge Bank 5.75  Members  Twestmen	of London

575 Question Joseph & Sons 5.75

5.75 Midsand Bank 5.75 "Mount Cred! Corp 6.00

0.18 0.10

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Association:

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The Co-operative Bank 5.75 Licycle Bank

Chrocadale Bank

Price

9000 9000

	NON ERM	MEMBE	RS						
	Greece		.857	302.851		222	3.41	-1.81	
<u> </u>	italy		6.15	1905.05		5.44	-0.55	12.2	_
1	UTK	0.786		0.801159			1,64	-0.30	
'	Source of	206 36 by 5	to Europe	CONTRACTOR	MIRE CUPTE	ACHE 201	CURRENT D	ng summe s Ingeneral	rongers.
	pathesed (m/s	STANCE TO	o paçar	SCH CURREC	o pacacións	PO ICIUS	making an	d Ecu com	pers the calls deaths, for a gas its, Egs
	CURRENCY, MIC	the mann	an best	City person	ge devisor	on of the c	munch,3 t	eriet en t	gan iti, Egy
	00 cm 1 min. 17 7/9 52 Sun. 18 19 19 L.A.	ino est isi	ier Les e	expended he	o 5141. A	dustneni		by the Firm	cial Those.
_	# PHILA	DELPHA	SE L	S OPTIO	KS 231,2	25D (cen	ts per po	trind)	
E.	Strike	-		CALLS -		_		PUTS -	
5	Price	Oc	3	Nov	Dac	O	ct	Nov	Pec
•	1.540	2.4	5	2.57	2.80			0.16	0.42
	1,550	1.4	7	1.84	2.14	0.1	04	0.39	0.71
	1.560	0.6	4	1,19	1.54	ο.	14	0.74	1.10
	1.570	0.1	4	0.70	1.05	a.		1.25	1.80
	1.580	0.0		0.35	0.68		46	2.02	2.24
	Previous day	/s vol., Ca	2m 3,869	Puzs 5,750	. Prev. de	A <sub>s</sub> obes	int, Calls	135.142 Pu	ts 114,332
							2.17.		
-	E THREE	MONTH	RIVER	NOOK E AND	/IMM/S	1st cost	ts of 100	96	
- 1	- 1144								
		Open	فع	est Char	nge l	Sgh -	Low		Open int.
	Dec	34,31	94.5	29 +1.1		4.32	94,28	117,750	490,394
	Mar	94.20	94.	19 -0.		1.23	94.17	99,831	352,719
- 1	Jun	94.03	94.	DŽ -	9	4.08	<b>9</b> ¢,01	<b>50.676</b>	265,142
- 1	JUS TRI	EASURY		THES.	bert 2	IM DEE	100%		
					-	1.88	94.85	888	4.016
	Dec	94,87	94.1 94.1			1.00 1.75	94.73	11	1.51B
_	After	94.75	94.		_	6.13	94 56	25	125
- 1	Jun	_	374.	JQ -WJ		_			
Į	All Open to					1 كم معت	Ones		
-	# Open to		TION	(LIFFE) D		ints of 1			
-			TION	CALLS -	Mim po			PUTS	
. !	E EURON		TION	(LIFFE) D		ints of 1 Oct		PUTS	Mar
	Strike	LARK OF	TION	CALLS -	Mim po		Nov 0.02	Dec 0.03	0.13
	Strike Price 9675	Oct.	Nov	CALLS -	Mim po	Ocz	Nov 0.02 0.15	0.03 0.17	0.13 0.26
	Strike Price 9675 9700	Oct 211 0.01	Nov 0.13 0.02	0.14 0.03	Mim po 0.20 0.08 0.03	Oct 0 0.15 0.39	Nov 0.02 0.15 0.39	Dec 0.03 0.17 0.39	0.13 0.26 0.46
	EUROA Strike Price 9675 9700 9725	Oct 2.11 0.01 0	Nov 0.13 0.02 0	0.14 0.03 0.14 0.03	Mim po Mar 0.20 0.08 0.03	Oct 0 0.15 0.39	Nov 0.02 0.15 0.39	Dec 0.03 0.17 0.36 960777 Put	0.13 0.26 0.46
	E EURON Strike Price 9675 9700	Oct 2.11 0.01 0	Nov 0.13 0.02 0	0.14 0.03 0.14 0.03	Mim po Mar 0.20 0.08 0.03	Oct 0 0.15 0.39	Nov 0.02 0.15 0.39	Dec 0.03 0.17 0.36 960777 Put	0.13 0.26 0.46
	Strike Pica 9675 9775 Fee vol. 120 B BURO 1	Oct 2.11 0.01 0	Nov 0.13 0.02 0	CALLS - LE 0.14 0.03 0 14755. Par OPTIONS	Mim po Mar 0.20 0.08 0.03	Oct 0 0.15 0.39	Nov 0.02 0.15 0.39 n., Calls points o	Dec 0.03 0.17 0.36 960777 Put	0.13 0.26 0.46
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### NOTICE OF EARLY REDEMPTION **HOMER FINANCE (NO 2) PLC**

£140,000,000 Class A and £13,500,000 Class B Mortgage Backed Floating Rate Notes 2030 COLLATERALISED MORTGAGE SECURITIES (NO 5) PLC £250,000,000 Mortgage Backed Floating Rate Notes 2027 COLLATERALISED MORTGAGE SECURITIES (NO 7) PLC \$45,000,000 Class A3 Mortgage Backed Floating Rate Notes 2028

(each an "lamer" and collectively the "Notes")

NOTICE IS HERRBY CIVEN that all of the outstanding Notes will be redeemed by the relevant laster on 2 December, 1996 (the "Optional Redemption Date"), pursuant to Condition 5(d) of the Terms and Conditions of the relevant Notes. The Notes will be redeemed at their Principal Amount Outstanding together with accrued interest to the Optional Redemption Date.

Pyment of principal and interest will be made against presentation and surrender of the relevant Notes and Interest Compons at the principal office of Morgan Guaranty Trust Company of New York, London Office or, in the case of the Notes and Interest Compons issued by Colluteralized Mortgage Securities (No 5) PLC and Colluteralized Morgan Guaranty Trust Company of New York, London Office or the principal office of Banque Genérale du Lunembourg S.A., Laxembourg.

HOMER FINANCE (NO 2) PLC COLLATERALISED MORTCAGE SECURITIES (NO 5) PLC COLLATERALISED MORTCAGE SECURITIES (NO 7) PLC By: Morgan Guaranty Trust Company as Principal Paying Agent

MFS INTERNATIONAL FUNDS

edissement 3 Capital Verable & Compe 47. Boulevard Royal, L-2449 Lusembo R.C. Lusembourg No. B 39 346 NOTICE OF MEETING

follows:

The netial subscribed capital was US Dollars 50,000 - (Why thousand) dweled into 2,200 (two thousand) two hundred help paid Class B shares of the MFS International Funds - US Equity Fund currently MFS American Funds - US Equity Fund 2,200 - (two thousand two hundred) fully paid Class B shares of MFS International Funds - US Emerging Growth Funds - US Emerging Growth Fund and 2,241,8605 (two thousand two hundred and long-own point eight thousand as bundred and five; fully paid Class B shares of the MFS International Funds - International Governments Funds - Currently MFS American Funds - US High Yield Bond Fund Thi Shares are of no par value. serges are on op par yawe.

Americanest to Aracle 11 and to Aracle 17 peragraph 7 point 1 to replace any reference to "EC" or "EEC" by a reference to "EU" je copt under Aracle 11 paragraph 4 point 3)

Assentiment to Aracle 18 at the Aracles of incorporation to add in fine the followed

paragraph:
The Company may also accept securates as payment of the shares provided that the securates meet the investment policy of the concerned Fund of the Company, in success, an auxiliar's report shall be established to value the contribution in kind, the approach of which shall be borne by the subscriber who has chosen this method of

The resonants must be passed and a monthly majority of 2/3 of the votes cast at the meeting Each state is engiged to one vote

es should arrive all the registered office of the Company at least 45 hours be

In order to allest the meeting, the owners of beard' shares will have to depose their shall be clear days before the meeting of the regularized office of the Company

£25,000,000 **(은옷)을 Cheitenham & Gloucester** Cheltenham & Gloucester plc

Floating Rate Subordinated Notes due 2004

Notice is hereby given that for the six morths interest Puriod from October 2, 1995 to April 2, 1997 (182 days) the Notes will carry an interest rate of 6.3375%. The Interest payable on the relevant interest payable to the relevant interest payable april 2, 1997 will be 53 160 (17 ner 5100 000 deno

By: The Chape Mushattan Bank London, Principal Phyling Agent October 4, 1996

CHASE

### TriGem Computer, Inc.

NOTICE
To the holders of the outstanding U.S. \$30,000,000

3% per cent. Convertible Bonds due 2005

TriGem Computer, Inc. the Bonds' and the "Long any "respectively

NOTICE IS HEREBY CIVEN to the holders of the Bands that the Board of Directors of the Congruis authorised at a meeting held on 23 a Action 1, 1996, the issuance of 2,074,075 shares of registered Common Stock by www.of.arightomic on the following terms:

Issue price of new shares; at 25% discounted price of the amount that shall be calculated in accordance with the Regulation for Financial Management of Listed Company on the Korean Stock Exchange.

Record date; 21st October, 1996 Allorment method of new shares.

allering 20% out of total 2,074,275 shares preferentially to the Employee Stack Ownership Association and alloring the termoring shares to the sharesholders as of 18 CO, 21 a October 1996 at the state of 0,243737 per 1 shares.

Subscription period, old shareholders (22nd to 23nd November, 1996)
 Employee Stock Counciding Association, 31 r Cerober 1, 168 November, 1996

Payment date on new shares: 26th 14 comber, 15cm

This event may give rise to an adjustment of the converse notice of the Bonds which is currently Won 26,726 Motice of any adjustment will be overin due course.

TriGem Computer, Inc.

Carrefour ( SALES, TAXES INCLUDED AS OF SEPTEMBER 30. 1996

~3,85~

2.5

cumuland (in FF entember 50, 1990 epremier 4 on FF milliones September 95 4.5 GROUP SALES 14,130 41.2 124,615



14.49

FRANCE

B.240

In September, Carrelour opened its 12th store in Taiwan (Tam Hsui, 111,000 square feet), its 15th store in Argentina (Rosario, 114,000 square feet), its 2nd store in Thailand (Srinakarin, 98,000 square feet) and its 42nd store in Brazil (Limao, 129,000 square

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Newmont plans

after mine deaths

mounting a fundamental mont's chief executive,

preliminary inquiries ounces this year, previously suggested there was no link had an exemplary safety

mines.

safety review

### COMMODITIES AND AGRICULTURE

# LME prepares to celebrate after difficult year

The exchange has emerged virtually unscathed from the Sumitomo scandal, writes Kenneth Gooding

etals producers. consumers, traders more than 3,500 of them - scheme to support the tin will converge on London market collapsed. LME memfrom all over the world at the weekend to celebrate the start of the mating season (the endearing term they use to describe the industry's contract negotiations) and to pay respects to the most international market in the world, the London Metal

As the world's biggest, most liquid and most glob- UK authority ally representative base metals market, the LME plays a vital role in their lives, ments Board, the top UK When contracts for the six markets regulator, to conmetals traded on the exchange are hammered out anywhere in the world, they are usually related in some way to the prices reached by the LME's 17 ring dealing members, who shout themselves nearly hoarse during a total of three hours 25 minutes of open-outery trading every working day.

This year the LME's supporters have an extra reason to celebrate during "Metals thorough look at the LME Week". For, so far, the exchange has emerged virtually unscathed from the Sumitomo scandal. After Sumitomo claimed in June that its chief copper trader. Mr Yasuo Hamanaka, had lost \$1.8bn in unauthorised trading, there was some hectic behind the scenes negotiations between some LME participants and these were quickly brought to an amicable conclusion. After only a few days the LME returned

How very different from 1985 when 22 governments and merchants - refused to pay up when their bers collectively were facing losses of US\$600m and the very survival of exchange was threatened.

Nevertheless, the LME will never be the same again. In the wake of the brief crisis caused by Sumitomo ~ a huge "player" in the market but not a member of the LME nor regulated by any

exchange's directors invited the Securities and Investduct a thorough review of the LME's operations and the metals markets as a whole. This will certainly lead to changes in the way the exchange operates. But will these be substantial?

According to Sir Andrew

Large, the SIB's chief executive, even without the incentive provided by Mr Hamanaka, the time was ripe for his organisation to take a because of its rapid growth The exchange has been so successful that its turnover has grown sevenfold in the past seven years. Last year contracts traded represented more than 1bn tonnes of metal valued at over US\$2,500bn. More than 95 per cent of the exchange's business comes from outside the UK and it contributes about £250m to the country's bal-

ance of payments. What differentiates the to business almost as usual. LME from other exchanges



Sir Andrew Large: Even before the Sumitomo affair he thought the time was ripe for the SIB to take a thorough look at the LME

is that much of its business involves the trading of physical metal. Nearly 5 per cent of its contracts result in someone making or taking delivery of physical metal, a far higher proportion than for any other of the world's big commodity exchanges.

Although the LME's trading remains closely connected with trading in physical metals - it has 380 authorised warehouses in 42 locations around the world the nature of its operations has also changed in recent years. Today 20 to 25 per cent of trades are done for "investment" or speculative

Some consumers claim that the presence of these speculators has made prices more volatile.

member, Credit Lyonnaise Rouse, apologised for its part in a squeeze and paid £100,000 towards the LME's costs, a payment other members saw as a "fine".

There had been a previous "rogue" trader in the copper market who caused Codelco, the state owned Chilean group that employed him. losses of \$175m.

"We hope the SIB will take into account the LME's shortcomings and the history of its shortcomings. from tin to Codelco to Sumitomo," says Mr Neal Wolkoff, an executive vice president of the New York Metal Exchange (Nymex), an LME

Other critics suggest that, if the LME followed the example of all other exchanges and required daily variation margin settlement in cash - known as cash clearing - the Sumitomo debacle could not have happened. With LME contracts, profits and losses are not realised until the contract expires, a process designed to benefit metals producers and users whose cash flows are linked to the physical market

In response to such criticism, the SIB, in order to get the widest possible input to its inquiry took the unprecedented step of distributing a consultative document. Sir Andrew said when it went out in August: "We are pro-

"squeezes" by those who use all metal producers, consum- achieved? What do users of their deep pockets to take ers, intermediaries, finance tight control of metal stocks. houses and everybody you In 1993 one ring dealing can think of with an interest in the metals traded on the LME".

More than 3,000 copies of the document have been produced. It asks 38 specific questions, but comments are not restricted to these subjects. However, Sir Andrew pointed out that anyone who wanted changes to the LME would be asked to argue his case carefully and the STB is urging, where possible, that the cost of changes are compared with the benefits

gained The SIB wants all documents returned by October 15 so that it can complete its review by the year-end.

So far there is no evidence

that the SIB will be under pressure to call for big changes. Mr Simon Payton, secretary general of the International Wrought Copper Council, which represents more than 65 per cent of the world's big copper consumers, says: "I don't expect any major changes to the LME but I can see some important modifications being made. No one in the industry is against the present system and no one wants cash clearing. But the inquiry provides a good opportunity to stand back and take stock in a comprehensive way. It will clear a lot of air".

Mr Payton says there will be difficult areas for the SIB to tackle. "While everyone wants more transparency,

also been subject to actively seeking the views of how should that be the market need to assist them to get a better understanding of the market?"

Mr Phillip Crowson, chief economist at RTZ-CRA, the world's biggest mining company and a big copper producer, says that RTZ is "reasonably content" with the LME, but he also stresses the need for greater transparency about some aspects of LME operations. "We need to know a bit more about off-market activities. Could we not have volumes of trade reported? Could we not have open interest details

However, Mr Christopher Green, a former chairman of the LME and now chairman of Barclays Metals, part of the UK banking group, points out that "transparency is easy to call for but less easy to define. To tell everybody what everybody else is doing in the market place would mean total loss of confidentiality".

Sir Andrew knows the SIB has to draw the lines carefully. He acknowledges that an exchange like the LME needs a balance - enough regulation to maintain confidence but not so many rules that essential trading liquidity would dry up or business to move away. Nevertheless, his objective is to see that the LME is as transparent as possible, and is an exchange where all users are treated fairly, price information is reliable and markets are not misled, manipulated or

### Feeble recovery seen for timber in Europe

By Kenneth Gooding,

Mining Correspondent,

Newmont Mining

US group is operator.

review of safety procedures

after five people died in

three separate incidents in

one week at the Yanacocha

gold mine in Peru where the

A Newmont official said

between the incidents, in

which a Newmont staff geol-

ogist was killed when an

unstable rock face collapsed;

three men employed by a

sub-contractor were asphyxi-ated by a diesel engine they

started up to keep warm

The depressed European market for forest products is likely to see only a feeble recovery next year, though the North American market will remain buoyant, according to a joint assessment by the United Nations Economic Commission for Europe and the Food and

Agriculture Organisation. European markets are marked by weak demand, fierce competition and continuing low prices, the UN bodies say. European softwood prices have plunged 25 per cent over the past year, though they now appear to have stabilised.

Destocking and, in some cases, excess capacity have exacerbated downward pressures on prices, to which must be added competition between forest products and with other materials such as plastics and aluminium.

tractors and sub-contractors kept to their undertakings to abide by his group's safety procedures.

after working late; and

another contractor's

employee died when a truck

Mr Ron Cambre, New-

pointed out after making a

presentation to the Denver

Gold Group's investment

of the biggest gold mines in

South America with output

scheduled to be 750,000 troy

ounces this year, previously

record, better than most US

He said Newmont was tak-

ing steps to ensure that con-

forum, that Yanacocha, one

rolled on him.

Despite a pick-up in overall construction activity in western Europe next year. residential construction is predicted to fall by a further 2.1 per cent and with it

demand for sawn softwood. The prospects for eastern Europe appear somewhat brighter as the forest prodncts sector continues its recovery from the deep recession of the early 1990s.

in Russia, where production has fallen steadily since 1992, this year is expected to see a bottoming out with some pick-up in activity in

The North American market, in contrast to Europe, has seen healthy growth over the past year, because of the strength of the housing market, and this is expected to continue into 1997. Consumption of sawz softwood is expected to rise slightly in 1996 to 126m cubic metree, is still below the

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STOT Make

# Rebel farmers' union halts Windward Islands' banana exports

By Canute James in

The banana industry in the Windward islands, the main source of UK imports, has been hit by a strike by a rebel farmers' union in St

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High/low AM Official

High/low AM Official

export have been disrupted. farms buildings destroyed industry officials. and vehicles damaged in several incidents associated with the strike by the Banana Salvation Committee. St Lucia is the biggest

to the region's marketing producer in the four Windward Islands. The strike has Deliveries of fruit for not spread to Dominica. Grenada and St Vincent, say

> The union wants more influence in the management of the industry, and its leaders say they should be allowed to sell fruit to Chi-

company, which is a major to the region's preferential banana producer in Latin America.

The economies of the islands depend in banana exports, and the disruption in production coincides with a challenge in the World Trade Organisation by the Eustace, chairman of the

SOFTS

EL COOCA LIFTE (E/tonne)

quita Brands, a US fruit US and some Latin countries Windward Islands' Banana Development and Exporting access to the EU. Island gov-Company which markets the islands' fruit. ernments say their economies would collapse if the

preferences are dismantled. The strike would adversely affect the islands' economies, warned Mr Arnhim

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-15 1354 1341 2,343 30,923 -18 1362 1367 823 18,578 -17 1401 1367 81 8,208 -14 1412 1405 20 6,128

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MEAT AND LIVESTOCK

M LIVE CATTLE CME (40,000fbs; cents/fbs)

63.275 -0.450 63.900 63.250 100 4,256

56,200 +0.350 59,500 58,750 2,715 5,781

58.300 +0.175 58.800 57.800 5.255 18.045 78.450 +0.175 78.975 78.190 1.215 5.952 73.775 +0.450 72.950 73.350 277 2.521

78.225 -0.960 79.600 77.950 2,121 4,956 78.100 -1.000 78.450 78.000 136 889 79.500 -0.725 80.300 78.100 62 311

80.100 -0.375 80.000 79.200 76.200 -0.100 78.000 78.000

LONDON TRADED OPTIONS

\$21.10-1.18 \$23.59-3.61 \$23.47-3.49

\$216-218

\$222-224

13.10-3.30

14,884

93.83p 114.11p

103,656

Unq

85.25p 85.25p 313.0v

Copra (Phil)§ yebeans (US)

A similar farmers' strike last year cost the Windwards almost EC\$34m (US\$12.5m) in quality claims and in inadequate tonnages for ships, he said.

JOTTER PAD

CROSSWORD

# No.9,190 Set by DANTE

9 Agree to take the throne (6) Money fines can upset (8) 12 Oarsman returns in vessel showing distress signals (8) This by itself is only a gradual process (6) Clue that's found in middle

20 Is cited twice in divinity (4) Little distinction (6) 25 Shaped up again - to a more moral life? (8)
27 Ruth is upset about politician achieving victories (8) 28 He gives notice (6) 29 Great works of literature in

DOWN

6 incline to wither in general

7 Understood one to be in diplomacy (5) 8 Appreciate courtesy (7) 11 Long walk phrates ordered 14 Nothing new about her

being shown out (7)
17 Grate some designed to save fuel (9) 18 Frequently out of date (3-5) 19 Sort of energy required to make kit nice (7) 21 Cockfail for a fellow-traveller (7) 22 Pish, for example, with

home! (5) 26 Young bird lacking the knowledge to be fashionable (4)

Solution 9,189

Open int. Total deliv tumover 764 E LEAD (5 per tonne) 757.5-0.5 38,750 M MCKEL (5 per torine) Open int. Total daily tumover 9,146 TIN (5 per tonrie) 5970-80 Open int. 0.312 E ZINC, special high grade (\$ per torine) High/low AM Official 991-92 16,107 IL COPPER, grade A (5 per torrie) 1900-903 High/low AM Official 1890-91 174.970 Total daily turnover II LME AM Official 9/5 rate: 1.5687 LME Closing 2/\$ rate: 1.5650 Spair 1 5668 3 miths: 1.5856 6 miths: 1.5649 9 miths: 1.5841 M HIGH GRADE COPPER (COME) 89.85 -0.25 89.10 87.75 8610 23.87 88.45 -0.15 89.30 88.90 95 1,342 88.05 -0.25 87.90 87.50 12 870 88.05 -0.25 87.90 87.50 12 870 87.60 -0.20 87.80 88.50 475 9,218 PRECIOUS METALS IN LONDON BULLION MARKET (Prices supplied by N M Rathschild) Gold(Troy oz) \$ price 379.50 242.430 476,690 378.70-379.10 can Gold Landing Rates (Vs US\$)

3 ಗಾಂಗಳುತ

321.85 330.50

\$ price 398-389 384.10-396.55

GRAINS AND OIL SEEDS Precious Metals continued S GOLD COMEX (100 Troy 02; S/troy 02.) 360.0 +0.6 379.8 378.5 183 392.0 +0.4 27,379 197,837 M PLATINUM NYMEX (50 Troy cz.: \$/troy cz.) -0.8 385.0 384.0 482 467 -0.8 388.3 386.7 1,757 19,817 -0.6 391.0 390.0 54 7,298 2.295 23.084 M PALLADIUM NYMEX (100 Troy oz.; Sároy oz.) 121 20 ~1.16 122.40 120.60 480 7,544 122.20 ~1.15 122.75 122.75 57 184 SILVER COMEX (5,000 Troy oz.; Cents/troy oz.) **ENERGY** E CRUDE Off. NYMEX (1,000 barrels. S/barrel) 24.52 ±0.47 24.65 24.03 45.080 R1.528 23,92 +0.40 24.04 23.50 27,797 69.372 23,38 +0.42 23.43 22.98 7,600 43,164 22,75 +0.36 22.83 22.35 2,795 28,289 22,26 +0.36 22,28 22.10 2,024 17,626 E CRUDE OIL IPE (Mosmal) 23.38 +0.28 23.50 23.00 13.190 38.071 21.16 +0.45 21.16 20.76 1.516 16.922 HEATING OIL NYMEX (42,000 US galls; c/US galls) 70.05 +1.34 70.30 68.70 8,489 24,007 67.30 +1.19 67.80 66.25 2,282 13,022 64.00 +1.34 64.20 63.00 1,512 7,149 846.7h +3.50 347.00 240.00 7.239 18,700 224.50 +3.00 235.00 228.76 7,084 19,305 224.75 +2.50 224.75 220.00 4,258 20,189 215.50 +1.75 215.50 211.00 2,152 13,218 206.00 +1.25 206.26 202.00 686 3,412 196.50 +0.50 197.00 192.50 817 4,355 23,817 72,1/6 2.275 +0.095 2.290 2.175 10,938 27,999 2,435 +0.071 2,450 2,355 4,309 20,884 2.480 +0.076 2.470 2.379 2.365 +0.051 2.975 2.310 1,130 10,048

2.265 +0.040 2.255 2.210 2.105 +0.023 2.105 2.078

92.30 +0.56 62.40 61.85

63.30 +0.88 63.50 62.40 10,799 24,901 62.90 +0.84 62.85 62.00 4,754 12,108

NYMEX (42,000 US golds : C/US golds.)

20,381 132,651

1,436 B.F.M. 707 2,834 158 1,296 100 1,853

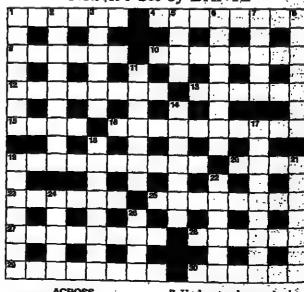
N WHEAT LIFFE (E per tonne) 103.00 -0.66 103.26 102.50 111 1,673 104.76 -0.50 105.15 104.25 108.20 -0.60 105.40 105.60 108.00 -0.65 108.00 107.50 108.00 ~0.85 108.00 107.00 5- 138 110.00 ~0.85 110.00 110.00 25 138 828 8,379 WHEAT CBT (5,000bu min; cents/60b bushel) 410.75 -1.25 414.00 408.00 3,285 15,084 394.00 +2.00 396.00 391.50 301 1,458 374.50 +2.00 375.00 372.00 1,290 5,004 \$77.00 +2.00 379.00 377.00 10 116 18,839 347,425 M MAIZE CBT (5,000 bu min; cents/56b bushet) 292.00 -0.76 294.00 291.60 49.833173.514 299.26 -1.25 301.50 298.76 11,857 68.720 305.26 -1.50 307.25 305.00 3,935 30,914 307.75 -1.80 309.50 307.25 3,803 24,881 294.60 -0.76 295.25 294.50 216 2,906 299.25 +0.76 299.50 286.00 2.201 16.506 100.80 -0.65 101.00 100.50 102.00 -0.50 101.90 101.90 103.50 -0.25 103.75 103.50 105.00 -0.25 104.50 104.50 737.50 -4.50 745.50 734.50 51,320 100,189 313 M SOYABEAN OIL CET (60,000lbs: cents/lb) 23.50 -0.25 23.90 23.47 1,819 2,204 23.89 -0.14 24.20 23.81 13,522 54,884 23.89 -0.14 24.20 23.51 13,52 54,834 10.15 -0.17 24.90 24.10 2.048 12,990 24.55 -0.15 24.85 24.44 1,586 13,728 24.85 -0.20 25.05 24.78 805 8,034 85.12 -0.21 25.35 25.03 365 2,008 N SOYABEAN MEAL CBT (100 tons; \$/ton) - 35.0 35.0 +1.0 71.5 70.0 1,312 17 90.5 +1.0 # FREIGHT (BIFFEX) LIFFE (\$10/index point) +1 005 995 +7 1140 1133 +10 1210 1200 +11 1235 1230 +10 1250 1250 45 1115 1115 1,478 498 97

■ COCOA (ICCO) (SDR's/tonne) M GOFFEE 'C' CSCE (37,500fbe; cents/lbs) 748.75 -4.50 755.25 743.50 10,007 32,012 754.50 -4.75 782.50 751.50 4,070 16,789 756.25 -4.75 763.00 753.00 2,215 14,973 786.75 -5.25 765.50 754.00 2,533 11,078 COFFEE (ICO) (US cents/pound) 247.8 +1.0 249.1 245.8 5.187 9.591 244.6 +0.7 246.2 242.6 15.629 43.488 243.5 -0.1 245.0 242.0 2.247 8.310 241.6 -0.2 243.8 240.0 7.456 13,006 237.5 -1.0 240.5 237.0 1,284 8.297 237.5 -1.3 239.5 236.0 532 3,384

COFFEE UFFE 325.1 +1.0 500 3245 606 10.852 321.2 +0.3 323.0 507.0 425 9,693 503.3 -0.1 321.5 320.0 85 3,800 321.5 +0.8 323.3 322.0 354 1,360 314.9 -1.4 316.5 315.4 94 851 317.8 -0.6 318.0 316.0 9 255 1.95 27.209 E SUGAR '11' CSCE (112,000/bs; cents/fbs) LONDON SPOT MARKETS 11.47 +0.45 17.55 11.12 6,220 6,379 10.85 -0.04 10.97 10.81 6,063 85,231 10.78 -0.07 10.87 10.78 2,036 24,251 CRUDE OIL FOB (per barrel) 10.63 +0.06 10.70 10.63 1,183 16,324 10.60 - 10.63 10.57 1,159 10,527 10.53 +0.01 10.53 10.62 122 3,062 2 122 3,092 10,584 139,857 IL OIL PRODUCTS INVESTIGAT CEN COTTON NYCE (50,000lbs; cents/fbs) 76.20 -0.80 76.85 76.50 76 837 76.79 -0.96 77.90 76.7513.232 31.415 77.98 -0.91 76.90 77.85 2,779 10,660 78.54 -0.91 78.90 78.40 426 8.505 79.00 -0.60 79.55 79.45 151 4.865 78.73 -0.62 76.50 31 1,017 Heavy Fuel Off Naphithe Jet fuel NATURAL GAS (Per ■ ORANGE JUICE NYCE (15,000lbs; cants/fbs) 11210 +1.45 11240 111,00 873 6,972 111.50 +1.35 111.25 111.25 64 113.60 +1.25 112.25 112.00 20 Tin (Kuala Lumpur) Cattle (live weight) VOLUME DATA
Open Interest and Volume data shown for contracts traded on COMEX, NYMEX, CBY, NYCE, CME, CSCE and IPE Crude Off are Wheat (US Dark North) Rubber (Nov)♥ Rubber (Dec)♥ Rubber (KL RSS No1) INDICES Coconut Oil (Philis Paim Oil (Maley.)S E REUTERS (Base: 18/9/31=100)

Weel
Recent loss of strength in wool markets yent further this week and prices at all suctions lost ground. Finer method were perticularly weak, having previously shown a good deal more strength than other categories. In three weeks the 19 micron indicator has lost 100 cents, or over 10%. Broader method seased less definitely, but the market direction owers! is certainly. cests to 455, with method there also most affected. The downtum has undermines the limited confidence gradually built up is the chance of stronger wool markets to come as the sessori progressed into 1997. Oct 2 Oct 1 month ago year 204.15 204.31 201.11 182.84

Oct 8 Oct 2 month ago year ago 1919.4 1907.9 1951.5 2102.1 CRB Futures (Base: 1967=100) Oct 2 Oct 1 month ag 244.64 244.20 ■ GSCI Spot (Base: 1970=100)



**ACROSS** I Persuaded firm to cut down (6)
4 Guard the ally girl (8)

of drawer (4) 16 Start of play (5,5)
19 Loud shricking comes from this bird (10)

Latin and Greek (8) 30 Fear of finishing last by

mistake (6) l Risk of getting left in church (7)

2 Like to be sure, so find out (9) 3 Presents possibly owned by school head (6)
5 Altogether it's sour, but one drop is sweet (4)

222

Mez C CE .

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463 **全联的** 7

**1117** State of the same Augher: **編集 3**元 () SECLECIC CONT. A 2. 50 " A ... 22 ..

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> > 200 Section

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FT MANAGED FUNDS SERVICE

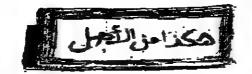
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'	OFFSHORE	int Mana Selling Buyling + or That Gropo Price Price Gri	O Deek Off (+94 1/1) 6/3 43/5 for 1 Saling Buying + or Yight Pote Priot - Brown	(ACC 19 CAQUELIUS). Lait Bedes Refiling Reping + or Yinld Chape Arica Price - Gris	Selling Baylog +or The Prion Price - Gar	M Solling Goyley .or Yeld on Price Price - Gros	Scilling Surying + or Tield Price Avice - Gross	ink Butes Sulling Buying our Tests Charge Price Price - Grit
	AND OVERSEAS	Wissianurio, Tan Grango, St. Puter Port 51-491 722582 Februr Hill Second Global Feb. 2 8 1871 5 1983 5 -43 p. n.e.		LGT Asset Management Ltd - Contrl. GT Jean OTC Secto A. 1851 6.86 -0.02 0.00 GT Japan GTG Secto B. \$19.29 -0.03 0.00	AIG Asset Management Lid Ali Ali Ages Fords Pic Californ Word - 2005 Aug. St. 58	Handoros Fund Managers (fireland) Ltd Idhyesti Acis Meriot \$10.14 10.65 +0.02 0.01 Signs Asis Magnes \$10.52 11.05 -0.04 0.01	US Growth Fo Pic	Rewiton Fund Migrs - Contid.
h	BERMUDA:	#Actorn, United: 0 8558.4 8073 48 -0.01 Bugs	er investment Mognat (Guernessy) Lid 88.102 87.555 +0.102 	Talest (772 Stocks 8, 1510 28 - 2025 0.00     Filest (772 Stocks 8		Hamon Ireland Ltd  ASEAN	Haster Hank Investment Services  Hastwest Xores Fd Pt	Springs   19   19   19   19   19   19   19   1
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	Principle Contractor Founds Ltd. Promises New Premises, Representa- est. Part Agricol (1900 (1-11)):  James (19534 71)):	Rothschild Asset Management (CI) Ltd Asset Management (CI) Ltd Asset Management	ond	GT North America A	Acia Dynamic Growth Food Pic NW \$11.45 +0.20	For Haresard Escape see Offering Insulances	Value Express Field Pic	e Porticio,
	Private Clears (2006 414)451	Per Arrang Late Am Cist 5 \$14.12 15.14 0 USK Ass		GT PRIC 8 (2.4.87 + 4.1.10 - 0.00) GT PRIC 8 (7.89 + 4.1.10 - 0.00) GT PRIC 8 (7.89 + 4.1.15 - 0.00) GT Statebelic Bornt A (7.80 + 0.1.15 - 0.00) GT Statebelic Bornt A (7.80 + 0.0.15 - 0.1.00) GT Statebelic Bornt A (7.80 + 0.0.15 - 0.1.00) GT Statebelic Bornt A (7.80 + 0.0.15 - 0.1.00)	Asia Sreati Cos Growth Fund (e) NAV	Investor Asset Management (Ireland) Ltd USA note A	Yellow Sea kneestment Company PLC	nudustikal Commissy Fel (Fernansky Vanhenaph Communy Fel) 60000 (A & B) 5 273 4 224 1 (71 4 06 rowsh (C & D) 5 365 7 383.5 (2) -
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	Justine Typedad Would Undersite Paper Lan	- FSSS Year 352.652 +0.007 4.75	of Efermaneum Parl	240   240	LEV Amend Management Volumed List 62W Hood (1987a) Salaring Food Pig	Conserver Benson Bend Arbitrage Fund Ptc   Bond Arbitrage	Total income Fd	F Datasen F 27.78 250.30 +0.31 0.00 esperan F 276.60 226.00 -0.65 0.00 esperan F 55.52 47.567.87 19.49 0.00 esperan F 55.52 47.567.87 19.49 0.00 esperan F 28.00 134.82 -0.14 0.79 38 68 Femal Lib
	Emritonal		Rest Hee Fretzy Papers, Duction 4 00 3537 661 7077	### Application   County   F   5.06   ### Application   County   C	Surring Liquidity A	Nev.	ADI Mad Currency \$ 23,9820 0,3631 -0,002 5.95 04 ADI 67 wise 64 5 51,000 1 1020 0 0 MA ADI NO America 5 51,000 1 1160 -1,000 0	8 Gitt Fund Ltd uarterly Share F
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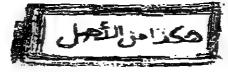
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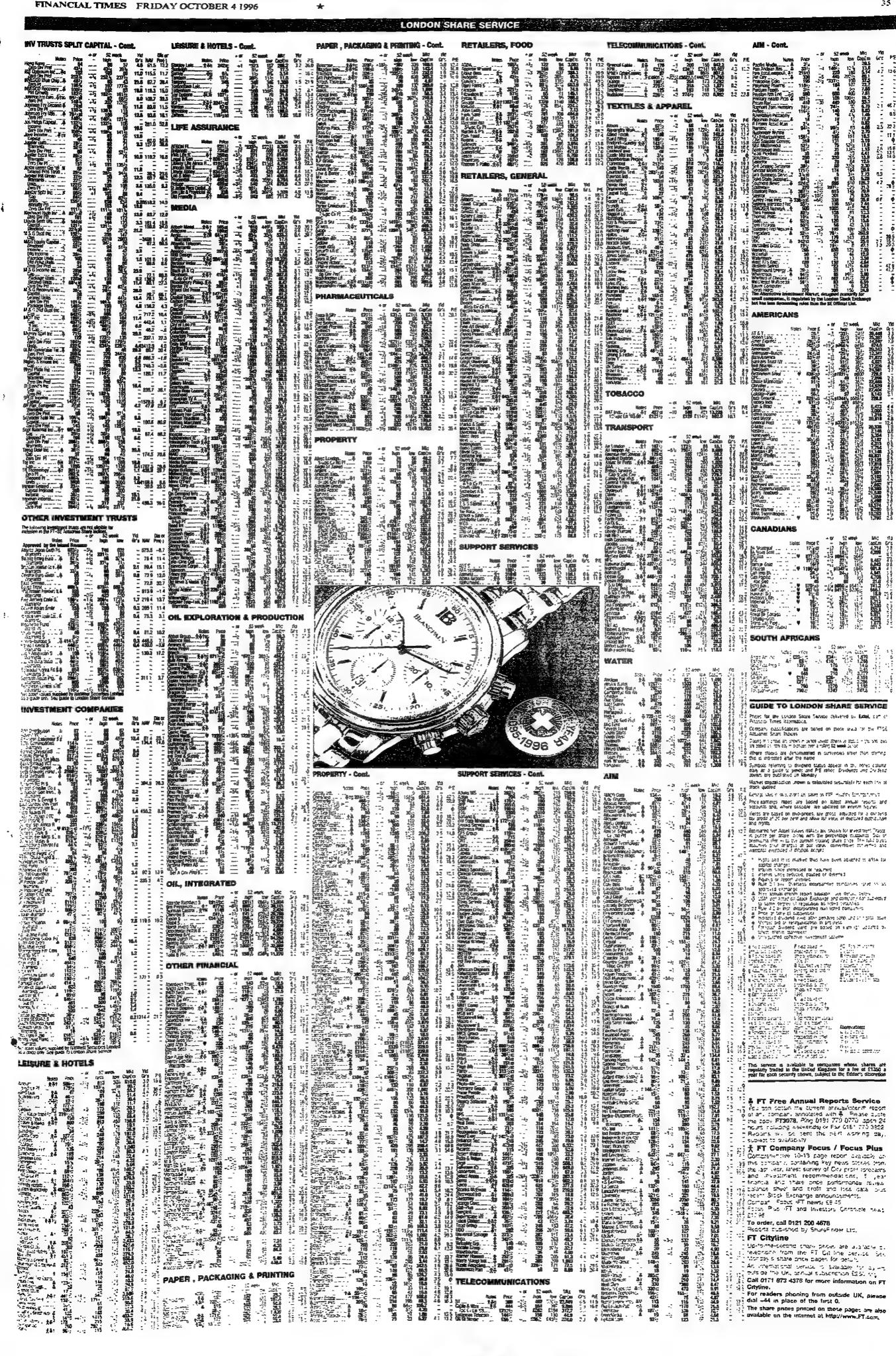
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### LONDON STOCK EXCHANGE

# FTSE 100 clings on grimly to the 4,000 level

MARKET REPORT By Steve Thompson, **UK Stock Market Editor** 

A predictable bout of profittaking, the absence of any of the much-rumoured takeover activity and growing nervousness ahead of today's payroll report from the US, saw the FTSE 100 index temporarily drop back below 4,000 yesterday.

But a late flurry of support, from local and overseas institutions, helped the index rally sufficiently to close exactly at 4,000 down 15.1 on the session.

The other leading indices were hardly changed, however, clearly run on again, given no unduly

been concentrated in the leaders. The FTSE 250 ended 2.3 off at 4,431.9 while the FTSE SmallCap edged up 0.6 at 2,176.

As to the market's ability to stick at the 4,000 mark, dealers said vesterday had been a great test of sentiment. "It was unquestionably a weight of money performance. There was some chunky profit-taking and there was an element of disappointment that there were no takeover bids, but there were plenty of institutional buyers around when the market was looking unhappy," said one senior trader.

He insisted the market would

"The market certainly doesn't feel unhappy, all the unhappiness is stock specific," he added.

Others said the big institutions had done no more than take out some insurance, booking profits after the market's recent run-up, in case the September non-farm payroll report comes in worse than expected.

The market is said to be looking for a payroll rise of around 150,000. A figure much greater than that could result in the US market beginning to doubt the wisdom of the Federal Reserve's recent decision to leave US interest rates on hold.

pled with an initially strong performance by glits, as part of a Europe-wide surge in bonds. helped Footsie open marginally

However, an element of disappointment with the absence of takeover moves, notably the rumoured dawn raid on Imperial Group, began to rattle the nerves of bulls, and shares wilted in mid-morning.

Gilts played a significant part in the market's slightly unhappy tone during the afternoon, as did a weak opening by Wall Street, where the Dow Jones Industrial Average was down around 20

bled 20½ to 855p following a

profits warning from its 62.5

per cent owned Australian

of the latest AGB figures on

market share in the food

retailing sector, hardening

Kwik Save, the high street food retailer, which rose ear-

lier in the week on ill-

founded speculation about a

tie-up with Iceland, fell 121/4

Inspirations, the tour operator, was the biggest

loser in the SmallCap index

The company blamed sub-

stantial one-off costs,

charged in the current year,

related to delays arising

from aircraft maintenance

schedule problems during

the August and September

Inspirations, which floated

holiday periods.

after a profits warning.

Safeway was a beneficiary

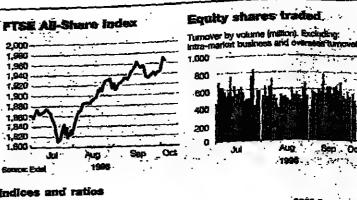
subsidiary.

41/2 to 3401/2p.

indicating that any selling had bad news from the US today. another record overnight, cou- However, the Dow began to catch up later in the session.

Activity in the leaders was concentrated in the two utilities affected by regulatory moves. British Gas and National Grid, which between them accounted for almost six per cent of overall market business. Gas shares were the worst performer in the leaders after the company elected to seek a Monopolies and Mergers Commission reference after consideration of the Ofgas price cutting proposals.

Turnover at 6pm was 776.4m shares, while the surge in trading following Footsie's move through 4,000 saw the value of business Wall's Street's move to yet points shortly after the opening. on Wednesday reach 52.1bn.



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### More bad news for gas

By Joel Kibazo and Lisa Wood

British Gas was left friendless and unloved after it rejected the industry regulator's Transco price control requested that the matter be referred to the Monopolies and Mergers Commission.

With one analyst suggesting "these shares are dead money", the stock gave up 612 to 193p in busy trade of 31m. making British Gas not only the worst performer among Footsle constituents but also by far the most actively dealt stock of the

Ms Irene Himona at SGST said: "For the next 6 to 9 months of the MMC review, shareholders will be in the dark regarding the compamy's future cash flow and dividend-paying capacity."

Analysts at Credit Lyonnais Laing believe the regulator had dealt "harshly" with British Gas and said: "Although there will be uncertainty over the next few months, the company is unlikely to face anything harsher that it has already had to endure."

News of what the market saw as better-than-expected price control proposals from Offer, the industry regulator, prompted strong two-way

Sector analysts suggested the company is likely to accept price controls, which call for a 20 per cent cut in transmission revenues in the year to March 1998 and 4 per cent real cuts in each of the following three years.

All three of the stock market's debut stocks delivered impressive first-day perfor-

Oriental Restaurants, which operates four orientalstyle restaurants in London and a specialist wholesale division, made a sizzling market debut. The market had expected a premium of around 20p to the 154p placing price but, in the event, it

Ultra Electronics, a defence and aerospace equipment manufacturer, quickly £410m and the following climbed to 286/ap, on trade of year's figure by £50m to about 12m shares, after being placed at 250p.

Airtech, which makes masthead amplifiers for the mobile communications industry, reached 751/2p after being floated on the Alternative Investment Market. There was no sign of the dawn raid in Imperial Tobacco which was rumoured in the dying minutes of Wednesday's session. However, buyers remained keen on the stock and the shares put on another 13 to 417p. in trade of 18m. as some dealers maintained a bid may yet be on the cards.

Early morning bid talk in Enterprise Oil sent the shares soaring to 599p. The talk suggested that the Italian company ENI was the

The shares eased to 178p in ing up a 750p a share bid for turnover of 12m. ing up a 750p a share bid for the UK group.

However, following an ENI statement that seemed like a denial of such an intention. shares in Enterprise retreated to close a mere 3% ahead at 574%p. Volume was

group P&O jumped 20 to 645p as the market gave a warm welcome to plans to merge its cross-channel ferry operations with those of wedish group Stena Line.

One analyst said: "After the container division, it's good to see the company dealing with the next problem area.

Several brokers moved to upgrade profit expectations. including UBS which raised its estimate for the year to December 1997 by £20m to

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Chemicals group ICI tum- on the USM in December gave a substantial lift to 1993 before moving to the main market in February, tumbled 48 to 861/2p.

Rank Organisation was the top performer in the FTSE 100. climbing 141/4 to 441p after the announce of the expansion of Hard Rock, its themed restaurant chain, into Atlantic City, New Jersey.

Hard Rock is in the pro cess of constructing its 61st Hard Rock Cafe at Trump's Taj Mahal Casino in Atlantic City with the opening planned for November. Negotiations are also taking place for a similar arrangement at the Trump Castle Hotel & Casino.

Analysts also said that there had been some bottomfishing in the stock which has substantially underperformed in the last month.

Bass fell 12% to 777%p as rumours rumbled that the Office of Fair Trading would make an announcement shortly as to whether its purchase of the majority of Carlsberg-Tetley would be referred to the Monopolies and Mergers Commission.

Analysts said any announcement was unlikely yet, as it is understood that several interested parties have either just made submissions to the OFT or are about to do so.

Restaurant chains and operators of pubs continued to strengthen amid continued speculative interest in the sector, following the recent acquisition of two such chains. PizzaExpress rose 9 to 491 ip and Harry Ramsden's added 5 to 385p. Grand Metropolitan fell

5% to 473p and Guinness softened 5% to 454p on rumours that information relevant to both companies had been disclosed by Seagroup, to US investors. Footsie's surge past 4,000

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FTSE 250 ea (T

many of the fund manage ment stocks with Perpetual gaining 50 to 2,34214p and

M&G rising 12% to 1,097%p. Thorn fell 2 to 355p, well off its worst, as a number of buyers came in after the stock fell to 350p. One analyst described Thorn as massively undervalued".

House of Fraser fell 8 to 149%p with the market continuing to react to its restructuring plans. Next fell 10% to 554%p.

One analyst said it was getting hurt for no other reason than unfounded concerns that there would be no more upgrades. There was buying interest however, in Storehouse which hardened 21/4 to

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LONDON RECENT ISSUES: EQUITIES lessas Armt Mit., price peid stip Net Div. Grs. P/E div. cov. yid net υp Sim) High Low Stock +2 17.5 33 25 15.2 W8.46 20 65 94 69 79 1.83 18.2 2.172 58.2 0.50 0.16 1,792 £18]1 18.3 2002 1.39 8 18.3 106 12.7 702 81.5 98 6.89 40 10.1 21.5

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# right, The Principal Times Limited 1986. "FT Gold Mines sold Times Limited. Figures in brackets show number of Walker, 1000.00 31/12/82. † Partid. Littlet prices were un FTSE Actuaries Share Indices

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### Announcement

Within the frame of the general strategy for the Romanian telecommunications upgrading and development, the Ministry of Communications issued an international bidding in order to award two licences for the installation and operation of the GSM system in Romania, the closing date being Sept, 26, 1996.

In order to analyse the offers received for this subject, in the shortest period of time, the Ministry of Communications invites the qualified foreign entities to submit their offers for specialised assistance and expertise.

The collaboration object will consist, mainly, in:

- analysis, verifying and evaluation of the information, data and proposals of the
- proposing alternative evaluation and scoring methods, checked already by practise in similar consulting activities, the related character of confidentiality being
- making comparative analysis concerning the quality of the proposed systems. checking the accuracy of the data and information included in the offers
- examination of the intermediate results of the evaluation process, asking for further information if necessary and making valuable comments in order to facilitate the best decision making process.
- offering any other technical and financial information needed by the evaluation

The offers are to be submitted to the Ministry of Communications Bucharest, Bld. Libertatii, no 14, cod 70060 not later than Thursday, Oct, 8, 1996 - 16 hours and they have to provide an immediate availability of the services.

We have to mention that the whole evaluation process will take place at the Ministry of Communications office, the duration being appreciated to be about one month.

01.10.1996 Bucharest

Ministry of Communications Bld, Libertatii no 14 Romania, Bucharest

# THESE TREES WE HELP CHOP DOWN THIS ONE. ·V abadde to loggers than other uses in the

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can be used forever. Help WWF prove this in minforests around the world, by writing to the Membership Officer at the address below.

World Wide Fund For Nature (Separaty World Wildlife Found)

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Time of FTSE 100 Day's high: 8:57 AM Day's low; 11:32 AM. FTSE 100 1998 High: 4015,1 (02/10/98) Low; 3632.3 (18/07/88)

E FTSE 350 Industry baskets

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For further information on the FTSE Actuaries Share indices please contact FTSE international on 0.171 448 1810.

The FTSE Actuaries Share indices are calculated in accordance with a standard set of ground rules established by International in conjunction with the Foculty of Actuaries and the Institute of Actuaries. © FTSE international Limits AR Rights reserved. FT-SE and "Focusies" are trade marks of the London Stock Exchange and The Financial Trines and are used by FTSE international under licence. Auditor: The WM Company', 1 Sector PTE ratios greater than 80 and net covers greater than 30 are not shown. ½ Values are negative.

NAME CHANCE Taisare now TC (36) & (FTSE SmallCap); Wholesale Fittings now



### NOTICE OF EARLY REDEMPTION

COLLATERALISED MORTGAGE SECURITIES (NO 4) PLC £200,000,000 Mortgage Backed Floating Rate Notes 2027 COLLATERALISED MORTGAGE SECURITIES (NO 6) PLC £225,000,000 Mortgage Backed Floating Rate Notes 2027 (each an "Issuer" and collectively the "Notes")

NOTICE IS HEREBY GIVEN that all of the outstanding Notes will be redeemed by the relevant Issuer on 31 October, 1996 (the "Optional Redemption Date"), pursuant to Condition 5(d) of the Terms and Conditions of the relevant Notes. The Notes will be redeemed at their Principal Amount Outstanding together with secreted interest to the Optional Redemption Date.

Opposes necessions these.

Payment of principal and interest will be made against presentation and surrender of the relevant Notes and Interest Coupons at the principal office of Morgan Guaranty Trust Company of New York, London Office or the principal office of Banque Generale du Luxembourg S.A.,

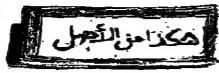
COLLATERALISED MORTGAGE SECURITIES (NO 4) PLC COLLATERALISED MORTGAGE SECURITIES (NO 6) PLC Dated: 4 October, 1996

CREDIT LOCAL DE FRANCE FRF 300,000,000. Reverse Floater Bonds Due 2003

Bondholders are hereby informed that the rate for the seventh period of interest has been set at \$.53040 % and it people from April 1st, 1997. The instrest for the couper N°7 is for the period from

October 1st, 1996 to March 31st, 1997 (inclusi and the price for the compon N°7 is FRF 553,04 for the FRF 10,000 Notes and FRF 5,530.40 for the FRF 100,000 Notes. The Fiscal Agent

OSTON :



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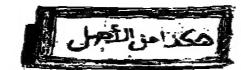
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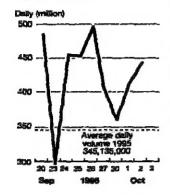


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US equities weakened in midsession trading in the first significant reverse folweek, urites John Authers in

All of the most closely watched indices were registering falls at midday. By 1.30 pm the Dow Jones Industrial Average had fallen 7.08 to 5,926.89. The broader Standard & Poor's was down 1.26 at 692.85, and the Nasdaq was off 1.27 at

### NYSE volume



Attention began to focus on today's employment figures, with analysts suspecting that they would confirm that the economy was not growing fast enough to reawaken inflationary fears, or to require a rise in base rates by the Federal Reserve.

Unchanged unemployment claims data for last week, involving a slight increase in the four-week moving average of the number of people claiming unemployment benefits, helped strengthen this sentiment, suggesting that the labour market would not be too strong in the last quarter of the year.

While speculation about these figures did not create the turbulence which has been seen frequently in recent months, mainly

Reserve to raise interest rates until after the presidential election in November, it concentrated dealers' lowing a succession of minds on the fact that the all-time highs in the last market had become overbought in the last few

> The weakening in the bond market, also beginning to be taken over by speculation about the unemployment figures, also helped push stock prices down.

> Small-capitalisation stocks came under the greatest pressure from profit-takers. The sharpest moves were registered by technology companies taking the oppor-tunity to warn on profits for the third quarter. Gandalf Technology said that it expected to report a loss of 88m to 89m for the second quarter, and saw its shares

> fall by \$1 to \$44. Elsewhere, Monsanto, the chemicals company, benefited from a bullish report from Merrill Lynch, which added to favourable reports from other brokers. It was the most actively traded stock during the morning and, by 12.30pm, its price had risen by \$2% to \$41%.

Wang Laboratories also posted significant gains after confirming that it was in talks with Eastman Kodak over the possible sale of its document imaging unit. Wang did not disclose the price, but its shares gained trading, up \$2% to \$22%.

TORONTO turned back from the record highs achieved earlier in the week, pressured by weaker golds and conglomerates. The TSE-300 composite index was down 7.00 by midsession at 5,381.10 in hefty volume of

Molson added 25 cents to C\$19.65 after the brewing giant agreed to sell its Novamax Technologies business to Germany's Henkel for C\$255m. Philip Environment edged 5 cents higher at

### Caracas ahead again

bourses made further progress with some of the recent excitement in Caracas showing signs of spilling over into neighbouring stock markets, CARACAS continued to

steam ahead. Shares looked set to make it 10 rising sessions in a row with the IBC index showing a gain of more than 4 per cent at the close of morning trade.

At least one top US broker had recently turned more positive on Venezuela, and there had been steady overseas buying. At noon, the jobs data.

lively form with the Bovespa index rising 840 to 66.058.

at 3,380.8, up 22.5. BUENOS AIRES main-houses of large-capital steel- fell Y50 to Y2,810 and Nissan tained some of Wednesday's makers dampened market shed Y8 to Y905. Truck manmomentum, with the Merval index picking up 1.48 to

However, analysts noted that many investors were eagerly awaiting today's US

to breach the \$380 level.

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### S Africa golds held in check

FT/S&P ACTUARIES WORLD INDICES

South African industrials session, eased 9.3 to 1,722.5 added to Wednesday's after the bullion price failed strong gains, but a faltering bullion price held golds in check and at the end of the Anglo American put on day the overall index in R1.75 to R286.75 and De Johannesburg was just 17.4 Beers gained R1 to R144. ahead at 7,014.5.

Industrials gained 21.9 to 8,226.1. Golds, which had back on clear profit-taking. surged by more than 3 per The shares closed down 90 cent during the preceding cents at R25.60.

NATIONAL AND

Australia (78) Belgium (27) ...

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SIONAL MARKETS

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The FT/S&P Actuaries World Indices are owned by FTSE International Limited, Goldman, Sachs & Co. and Standard & Poor's. The Indices are compiled by FTSE International and Standard & Poor's in conjunction with the Faculty of Actuaries and the Institute of Actuaries. Nativest Securities Ltd. was a co-founder of the Indices.

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Among individual shares, Absa, which jumped 8 per

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# Last-minute buying surge boosts Brussels

more emphatically than BRUSSELS which saw a buying surge in the last seconds of trading. The Bel-20 index, which had earlier broken 1724.85 1780.43 1731.72 safely, but quietly through the 1,800 resistance level. closed 39.33 or 2.2 per cent higher at 1,829.85. Bongrain which fell more

Earlier this year, index funds were adjudged to have pushed shares, and the key index, around clumsily to the detriment of the conventional investor.

A number of bourses made

new all-time highs, none

This time, however, market professionals said that a local broking house, big in the futures and derivatives field, put in a huge buying programme just before the closing bell. Turnover was BFr4.9bn, of which a chunk estimated between BFr1bn

Frankfurt was closed for the German Unity Day holiday. and BFr1.6bn was said to have been transacted in the

last minute of trading. Repeat all-time highs were also seen elsewhere. COPEN-HAGEN, having set new records every day so far this week, just got there with the KFX index up 0.14 at 124.60.

THE EUROPEAN SERIES Open 10.30 11.00 12.00 13.00 14.00 15.00 Close Housey changes FISE Surgraph 100 1745.81 1748.27 1748.19 1748.66 1746.32 1748.85 1748.11 1749.01 FISE Eurotrack 200 1802.22 1802.53 1801.82 1801.37 1803.13 1801.92 1803.57 1803.74

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ISEQ overall index closed 15.72 higher at 2,691.17. IST-ANBUL got there in style with the composite index 1.417.13 or 1.9 per cent higher at 75,263.85; interest rate fears continued to sub-

PARIS reversed modestly after a day of narrow trading. With Wall Street moving lower, the CAC 40 ended off 5.75 at 2,135.09. There was concern about

the public sector protests planned for later this month, and little help from the general run of corporate statements which mostly indicated dull results

Carrefour dipped FFr86 to FFr2.894 on disappointment with the retailer's September sales outturn which showed a gain of just 0.2 per cent. Interims from Schneider also disappointed and the shares came off FFr7.70 to

Fr288.30. nesses coming after the mar-But the biggest results ket had closed. The restruct-DUBLIN's general list took But the biggest results ket had closed. The restruct-over from financials as the upset of the day came from uring was just the news that

off a peak of L588. than 7 per cent. Profits from the cheesemaker came in

substantially short of broker expectations and there were a number of savage downgrades for the full year. The shares ended at FFr2,164, AGP, the recently floated insurance group, gained ground for the second day

FFr152.41 on rumours that a German insurer was planning to take a stake. index 0.32 lower at 581.59. MILAN closed an active There was some selective ssion at the day's highs, helped by bonds and the lira, which reached a two year

high against the D-Mark. The Comit index rose 4.79 to Olivetti turned back from its best levels to finish flat. Swiss insurer. with news of its plans to

ABN Amro rose 70 cents to F197.50 and Fortis Amey 60 cents to F152.70 after Fortis said that it was negotiating possible purchase of

many investors had been demanding. However, Mr Nimrod Schwarzmann at James Capel cautioned that while there might be some initial emphoria, the decision would reduce the company's revenues considerably and Olivetti was likely to have to take provisions for the closure of the PC division. The shares eased L2.6 to L517.7,

A L160 fall to L7,529 in Eni, the state energy group, was attributed to selling ahead of a second tranche share placement later this month. Gemina, the financial holding company, jumped L46.8 to L760.2 on speculation that it might be about to announce a sale or an investment in the indus-

AMSTERDAM bounced gently off Wednesday's aks to close with the AEX

buying of financial stocks. ING jumped 70 cents to Fl 54.70 following an emphatic "no comment" on rumours that it was teeing up a bid for Winterthur, the

ABN's Dutch merchant

ZURICH retold a series of old restructuring stories as the SMI index finished 11.4 higher at 3,771.6, above important resistance at 3,770 which, technical analysts said, opened the way for fur-

CS Holding put on SFYL50 to SFr126 on speculation that it was about to follow the leed given by the other two big Swiss banks with a restructuring programme. Sulzer finished SFr4

higher at SFr749, off a high of SFr762, on rumours that various changes were planned, including a management reshuffle. Suggestions of a restructuring at Swissair drove the airline SFr21 higher to SFr1,069.

Elsewhere, Schindler rose SFr20 to SFr1,210 on news that a consortium that it led had won a SFr58.7m order to build trams for the city of Zurich. Analysts noted that the order would help to compensate for its weak lifts

Among insurers, Winterthur rose SFr4 to SFr778 with many in the market doubting the London inspired ING rumours.

HELSINKI registered year's highs for the Hex index, up 11.42 at 2,202.51, and Nokia A, FM9.70 to the good at FM212 after it landed a \$240m handset order from AT&T of the US. However, analysts noted that the telecoms group, which plummetted in the final quarter of 1995 during the global high tech shakeout, was still running a long way behind the

MADRID got the rate cut for which it was waiting, and promptly sold equities the general index falling 1.35 to 370.48. The supermarket group, Pryca, fell Ptall0 to Pta3.000 after a 0.3 per cent fall in its sales for the nine months to September.

Written and edited by William

# Fears over company profits push Bangkok lower

Concerns about corporate profits and rumours of possible debt rating downgrades prompted heavy selling by local and foreign investors in BANGKOK.

The SET index slid 3 per cent, ending 32.14 lower at 1,026.54 for a three-day decline of around 73 points. There were worries about

the upcoming third quarter results season and, according to dealers, some talk about a possible debt downgrade by Moody's or Standard & Poor's.

Brokers said that there were doubts about the quality of the new government after the November 17 general election. "No one knows just how stable a new coalition will be," said one trader. TOKYO remained unaf-

fected by the record-break-Leading Latin American IBC stood at 6,208.24, up trading bringing the Nikkei lost Y8 to Y758. TDK lost Y40 SAO PAULO was also in lower finish, writes Gwen after gaining Y160 the previ-Robinson. The 225 index fell 167.10 to the year.

MEXICO CITY reversed an 21,331.50 after moving Carmakers were mixed. early decline and by midbetween 21,297.6 and After gaining Y40 the previsession the IPC index stood 21,548.31. Heavy selling by ous day, Honda Motor lost foreign-based securities sentiment, prompting con-cerns that the Nikkei might fited from improved prosbe entering a downward pects for sales, Isuzu Motors phase that could see it dip below the 21,000 line.

In their best-case scenarios, analysts said the market lost 116.62 to 22,078.54 in volwould probably continue to seesaw until a new government is formed after the October 20 election.

The Topix index of all first section stocks fell 12.19 to 1,608.02, and the capital weighted Nikkei 300 lost 2.58 to 300.79. Volume eased from 285m shares to an estimated 283m and declines led advances 722 to 302 with 211 unchanged

In London, the ISE/Nikkei

TUESDAY OCTOBER 1 1996 --

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161.89 153.40 113.98 128.42 116.49 177.01 148.96 154.25 185.65 176.88 130.59 147.25 144.02 160.57 169.51 171.21 274.17 259.78 192.86 217.49 273.43 276.16 230.17 259.34 166.76 186.45 138.44 156.09 183.85 189.20 170.51 174.45 283.65 278.25 206.59 232.94 253.23 266.68 243.39 258.45 187.26 177.40 131.72 148.52 148.65 191.55 167.36 172.28 212.99 201.81 149.84 169.95 181.56 213.91 185.61 199.17 253.00 249.29 178.41 201.17 239.93 255.46 217.26 219.88

morning, prompted by the overnight increase in Chicago Nikkei-225 futures, the market lost steam through the day to settle into lacklustre trading dominated by mall-lot selling.

Nippon Steel, the most actively traded stock, led the retreat by other large-capital steels, losing Y5 to Y340. Kawasaki Steel fell Y5 to Y374 and Sumitomo Metal Industries shed Y4 to Y306. Shipbuilders also lost ground. Hitachi Zosen declined Y10 to Y559, while Mitsubishi Heavy Industries fell Y9 to Y904.

Major electricals lost their popularity of recent sessions to end mostly weaker, in spite of the positive aspects of the dollar's climb against the yen for export-oriented

NEC declined Y20 to Y1,270. Hitachi dropped Y10 ing gains in the United to Y1,080, Fujitsu was down States and Europe, sluggish Y10 to Y1,050 and Toshiba average to a moderately to Y6,960 on profit-taking, ous day to hit a new high for

Y50 to Y2,810, Toyota Motor ufacturers, however, beneadded Y6 to Y615 and Hino Motors gained Y10 to Y1,180. In Osaka, the OSE average

ume of 23.2m shares. TAIPEI closed sharply higher as investors cheered the government's decision not to raise business tax. At the close the weighted index

was 73.34 higher at 6,811.58. The finance ministry said yesterday that business income tax would stay at 25 per cent under planned tax reform.

WELLINGTON continued to rise ahead of the general 50 index rose 1.03 to 1,455.13. election on October 12. The In spite of a flurry of arbi-trage-linked buying in the to 2,235.73 in spite of the neg-

### MANILA met with steady selling which pushed the main index down 1.3 per

cent. It closed off 41.62 at 3,180.26, having touched an intra-day low of 3,097.69. Ayala Land, the big property group, was hit hard by what was described as portfolio realignment by overseas funds. The B shares

ended off 4.8 per cent at 29.50

SYDNEY's banks saw profit-taking as the All Ordinaries index rose 0.3 to 2.314.9. ANZ fell more than 3 per cent, tumbling 24 cents to A\$7.25 in 6.4m shares. Resource stocks were

Resources index closing 11.8

steadier with the All

ket appears to be pricing in ahead at 1.340.3. BHP added dipped 25 cents to HK\$81.50 on disappointment over its The reiterated profits

warning from ICI Australia came after the market had closed. The stock, pushed up lately by hopes that perent ICI is set to buy out the minority shareholding, added 28 cents to A\$12.88. HONG KONG extended its.

rally to a seventh straight session. The Hang Seng index picked up 62.68 to 12,014.56, closing above 12,000 for the first time since February 1994, supported by local fundamentals and strong performances elsewhere in the region. Turnover rose to HK\$7.9bm. HSBC Holdings rose HK\$2

to HK\$146 after an all-time intra-day high of HK\$146.50.

full year profit figures, while Henderson Land rose 75 cents to HK\$66.75.

KUALA LUMPUR SAW strong foreign institutional demand for blue chips and the composite index closed 8,40 higher at 1,147.72. Hong Leong Credit rose M\$1.30 to M\$13.20 on speculation about a restructuring in the Hong

BOMBAY erased early gains as SBI, the country's largest commercial bank lost Rs10.75 to Rs239 on selling by foreign funds and dragged blue chips lower. The BSE-300 composite index fall 31.03 to 8,195.77. · Secul was closed to

mark National Foundation

30th September 1996 in the Polish desly newspaper , Rescapespolita'

political trend

suggested by the latest opin-ion polls. "The polls are

pointing to a left-slanting



Republic of Poland Minister of Privatisation **Invitation to Negotiate** 

The Minister of Privatisation, acting on behalf of the State Treasury of the Republic of Poland, pursuant to Article 23 of the Act on the Privatisation of State-Owned Enterprises of July 13, 1990 (Journal of Laws No 51, item 298, with subsequent amendments) hereby issues an Invitation to Negotiate for the parties interested in the purchase of a minimum 10 percent of the shares in the Company:

Zakhedy Ceiulozy i Papieru w Świeciu "Ceiuloza" S.A. (Pulp & Paper Mill in Świecie "Celuloza" S.A.) the largest Polish producer of brown paper

Pursuant to Article 24 of the Privatisation Act eligible employees have the right to purchase up to 20% of the shares on meferential terms.

Pursuant to the Decision of the Council of Ministers on the Establishing of Reserves for Reprivatisation of October 4, 1993 (Monitor Polski No 52, item 482) a reserve for reprivatisation consisting of 5% of the shares in the Company will be created. This announcement refers also to all shares that will not be bought by eligible employees pursuant to Article 24 of the Privatiation Act or will not be disposed for reprivatisation.

The Minister of Privatisation reserves the right to sell a part of the Company's shares in a public offering.

All interested parties should send within four weeks a written expression of interest in the purchase of shares to the adviser enting the Minister of Privatisation in the negotiation. After signing a confidentiality agreement the interested parties will receive the Offering Memorandum presenting the Company and the offering procedure.

The written expression of interest in buying shares or any uestions in relation to this Invitation should be sent to the

TDI, Corporate and Investment Consultants Aleje Jeromlimskie 47/4, 00-697 Warsaw, Poland att. Dariusz Olazewski or Piotr Nojazewski tel. (48) (22) 621 22 60, fax (48) (22) 621 80 53

The Minister of Privatisation reserves the right to extend the deadline for the receipt of the expressions of interest, to void the invitation, to refuse to engage into negotiations or to change the procedure without stating the reasons.

### THE KOREA-EUROPE FUND LIMITED

issued by Morgan Guaranty Trust Company of New York

ANNUAL GENERAL MEETING NOTICE is hereby given that the Annual General Meeting of The Koras-Europe Pand Limited will be hold at 10.00 a.m. on Wednesday 6 November 1996 at Barfield Rouse, St. Julius's Avenue, St. Pater Port, Guernsky, Channel Islands, to consider and, if thought fit, pass the following resolution I to 12, which will be proposed as Ordinary Resolutions, and resolution 13 which will be proposed at a Special Resolution:

1. That the Report of the Directors and the Accounts be adopted. 2. That no final dividend be declared for the year.

3. That Mr Michael Miles be re-elected as a Director of the Company.

4. That Dr Un-Chan Chang be re-elected as a Director of the Company. 5. That Mr John Dare be re-elected as a Director fo the Company.

6. That Mr Peter Godwin be re-elected as a Director of the Company. 7. That Mr Jeremy Hill be re-elected as a Director of the Company.

8. That Mr Bernard Simon-Barboux be re-elected as a Director of the

9. That Mr Cha Yol Koo be elected as a Director of the Company. 10. That Mr Yong-Ho Yang be elected as a Director of the Company.

11. That KPMG Audit pic be appointed as Auditors of the Company. 12. That the Board be authorised to agree the Auditors' remantration.

13. That the Articles of Association of the Company be altered by the deletion of axisting Article 57 (Directors' Foot) and the substitution, therefore of the following new Article: "87. Each of the directors shall be paid a fee at such rate as may from time to time be determined by the board provided that the aggregate of all fees so paid to directors (excluding amounts payable under any other provision of these articles) shall not exceed 150,000 United Somes. Dollars per amount or such higher amount as may from time to time be decided by ordinary resolution of the comment.

Registered Office: Barfleid House

t Julian's Avenue St Peter Port

mber 1996 Voting Arrangement for IDR-Holders

IDR-Holders who wish to vote must follow the following pro-If the IDRs are held in an account with function and CEDEL, IDR Holden poles, connect EUROCLEAR or CEDEL, instructing them to block the IDRs in the IDRs Holden's account until conclusion of the meeting and specify the manuer is which the votes starbutable to the IDRs should be cast.

If the IDRs are not held through Eurocieur or CEDEL, IDR-Holders must example that their voting instructions, together with either their IDRs or their bank's confirmation of deposit (including IDR serial numbers), reach the Depository at a latest on October 31 at the address given below (amention Securities Depository at a latest on October 31 at the address given below (amention Securities Depository at a latest on October 31 at the address given below (amention Securities Depository at a latest on October 31 at the address given below (amention Securities Depository at a latest on October 31 at the address given below (amention Securities Depository at a latest on October 31 at the address given below (amention Securities Depository at a latest on October 31 at the address given below (amention Securities Depository at a latest on October 31 at the address given below (amention Securities Depository at a latest on October 31 at the address given below (amention Securities Depository at a latest on October 31 at the address given below (amention Securities Depository at a latest on October 31 at the address given below (amention Securities Depository at a latest on October 31 at the address given below (amention Securities Depository at a latest on October 31 at the address given below (amention Securities Depository at a latest on October 31 at the address given below (amention Securities Depository at a latest on October 31 at the address given below (amention Securities Depository at a latest on October 31 at the address given below (amention Securities Depository at a latest on October 31 at the address given below (amention Securities Depository at a latest on October 31 at the address given below (amention Securities Depository at a latest on October 31 at the address given below (amention Securities Depository at a latest on October 31 at a latest on

telephoen 322 506 86 42 - telex 21752 MORBEL). Copies of the Azenai Report are available from the Company's regi

and the Depositary at the address indicated below. Depositary: Morgan Guaranty Trust Company of New York 35, Avenue des Arts, 1040 Brussels

### The Bank of Tokyo-Hitsebishi, Ltd., (formerly, The Microbishi Bank, Limited) U.S.\$300,000,000

In eccentage with Confident 14 of the Terms and Conditions of the Bonds (the "Conditions") that, pursuant to Condition 5(b) of the Conditions, The Bank (the "Conditions") that, pursuant to Condition 5(b) of the Conditions, The Bank of Tallyo-Mitastellahi, Lie. (the "Bank") will redeem all outstanding Bonds on 5th Marvember, 1996 at 102 per climit, of their patrologist amounts, together with

3½ per cent. Convertible Bends due 2004

The current Conversion Price and the rate of exchange applicable conversion of the Bonds are 12,962,40 and U.S. \$1 = 1133,20, rest The closing price of the Boyle's Sharet on the Tolyo Stock Declarate on 20th September, 1995 was V2,350 per Sharet. As at 25th September, 1995, the aggregate photologic amount of the Standa remedising outstanding was U.S. \$282,000,000.

The Brook of Tolors Miles day

### The Bank of Tokyo-Ritsahlahi, Ltd. (formedy, The Mitsablahi Bank, Limited) U.S.\$100,000,000 2% per cent, Convertible Bends due 2000

Notice is hereby given to the holders of the above ceptioned Bonds (the "Bostia"). In accordance with Condition 1.4 of the Terme and Conditions of the Sonds-(the "Conditions") that, pursuant to Condition 5(t) of the Conditions. The Bank's of Tolgo-Millaudishil. Ltd. (the "Bank") will redeem all outstanding floods of the Condition of the Conditions of the Market of Tolgo-Millaudishil. Ltd. (the "Bank") will redeem all outstanding floods of thereon to that date.

The current Conversion Price and the rate of exchange applicable upon conversion of the Bonds are V1.408.00 and U.S. \$1 = V2.48.90, respectively. The clocking price of the Bank's Shares on the Tolayo Stick Evolutions of the September, 1996 was V2.380 per Share. As at 28th September, 1996, the aggregate principal amount of the Bonds remeiting outgranding was:

The Book of Tokyo Mitsablet, Ltd.

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